INTRODUCTION TO THE JOB FAMILIES BOOKLET

JOB FAMILIES

in performance and development reviews, in considering any training needs and when writing job description and person specifications Job Families provide an efficient means for matching individual posts to levels or grades and can help to articulate career and development routes. They can also be used

Four Job Families have been developed in partnership with and agreed by the trade unions, representing broadly distinctive groups of staff in which the main features of the roles share similar characteristics. They are:

- Research and Teaching
- Management, Professional and Administrative
- Technical and Related
- Operational

JOB FAMILY LEVEL PROFILES

Each family has up to nine broad levels, which demonstrate career pathway options for staff and provide an efficient means of matching posts to levels and grades

level of knowledge, qualifications, skills and experience required for the role Each level of work within each job family has a description summarising the representative work activities, key responsibilities and outputs required as well as detailing the

work at that level Each level captures the key elements that differentiate and/or distinguish between work at the different levels based on a summary description of the relevant features of

Posts that fit within each level, regardless of family, are broadly of a similar job size.

which they appropriately match. activities described at a particular level. In addition, staff may carry out a small number of duties which are not explicitly described within a job family level descriptor to Job family level summaries are generic rather than specific in describing any particular role and it would not normally be expected that staff would carry out all of the

the higher levels It is assumed that the descriptions of activities and the requirements for roles at the lower levels are subsumed into higher levels, and are therefore not explicitly stated in

should be taken, using a 75-80% rule. Job Matching should largely focus on the duties and responsibilities comprising the role as opposed to the inputs a postholder may job matching process bring i.e. Core Knowledge, Qualifications, Skills & Experience. However Core Knowledge, Qualifications, Skills & Experience information has been included to assist the The object of the job matching process is to establish a "best-fit" match, and where elements of a post could straddle two job family levels, a "best-fit/ majority approach

Research & Teaching Job Family

Job Family Outline

reputation in the UK and internationally, and significant impact on the subject discipline and on research income. research, while others will tend to concentrate on teaching, administration and/ or management activities. In the higher levels, there will be considerable management, however the relative emphasis on these elements and the nature of the contribution will vary. Some roles will be more orientated towards Roles in this family are wholly or mainly focused on research & teaching. Roles may combine elements of research, teaching, and administration or

Research & Teaching Job Family

Level Summaries

LEVEL 6	LEVEL 7	8 TEVEL	
Tasks are likely to be clearly prescribed, however roleholders will	Roles at this level may represent the early stages of an	Roles at this level are held by individuals experienced in	Roles at this level
possess sufficient breadth or depth of specialist knowledge in the specialist subject/ discipline and of teaching methods/ techniques to	academic career, before progression to Level 8.	teaching and/ or research, often after progression from Level 7, and reflect growing reputation in teaching or research.	experience and w substantial teaching
work within subject area. Roleholders will be further developing	Roleholders will possess sufficient breadth or depth of specialist		strategic importar
skills and knowledge of teaching/ research methods and	knowledge in the discipline and/or research methods and	Roleholders will possess sufficient breadth or depth of	
techniques.	techniques to work within established teaching/ research	specialist knowledge in the specialist subject/discipline to	Roleholders will p

Roles at this level will either:

undertake basic research, for example by: specified project or as a research team member). Roleholders wil joint research objectives (under supervision in accordance with a Assist and contribute to pre-determined, prescribed individual or

- experiments and field work preparing, setting up, conducting and recording outcomes of
- developing questionnaires and conducting surveys conducting literature and database searches
- contributing to writing up research findings, where appropriate

Conduct teaching and assessment within subject area, as a member of a team, within a clear and established course/ module (with assistance and support as required)

framework of the agreed teaching/ research programme Roleholders will manage individual workload activities within the

> professional development, to enable progression to level 8 programmes, and will be expected to engage in continuous

publication in leading journals for dissemination as appropriate In research focused roles, roleholders will be experienced in individual or team member. and identify potential sources and secure funding as an Roleholders will write up research findings/ outcomes for member with the assistance of a mentor if required. individual or joint research objectives as an individual or team research and will be involved in developing and progressing

assessment mechanisms to meet defined learning objectives. Teaching will be carried out in a developing capacity within established courses/ modules, with the assistance of a mentor if In teaching focused roles, teaching will be carried out as a development, curriculum changes and application of appropriate required. Roleholders will collaborate with colleagues on course member of a teaching team up to specified requirements.

and its application to teaching. Roleholders will regularly update their subject related knowledge

Roleholders will contribute to the effective management and administration of the Department/Faculty by performing duties

leadership. managing in support of these activities and possibly some team the level described above, with appropriate organising and Some roles may be a combination of research and teaching to

develop teaching/ research programmes/ methodologies/ learning support gained over a number of years.

Department/ Faculty research strategy. Roleholders may contribute to the development of supervising and taking responsibility for the research team research projects, project managing the research activities individual research plans/ projects and/ or collaborative In research focused roles, roleholders will plan and deliver

based pedagogy, where appropriate. Roleholders will be involved in the development of subject a range of modules or within a subject area to all levels. The In teaching focused roles, teaching will be carried out across teaching within the subject/ Department or Faculty teaching and contribute to the enhancement of quality in and roleholders will take a leading role in all aspects of teaching will involve innovative course design and delivery

and/or development and delivery of teaching, and proven Roleholders will have a track record of published research programmes, techniques and methods ability to develop and devise teaching and research

Roleholders may be responsible for the supervision/ mentoring/ coaching of new/ less experienced staff in subject/ research area, providing specialist advice/ academic

through leadership and management may be significant, with roleholders taking on specific roles such as responsibility for Roleholders will manage teaching, research and administrative duties responsibility, and their contribution to the department administrative activities and other projects within area of

these strands will vary from role to role with a developed In some cases, contribution will span research, teaching and reputation at least nationally. administration, although the relative importance of each of

> ance to the Department/ Faculty. hing/research/ management activity of will lead, develop and co-ordinate a el reflect extensive academic or professional

LEVEL 9

in the case of researchers. subject specialism to enable the development of new in the subject area, or an internationally recognised authority knowledge and understanding within the field. Roleholders will be externally recognised scholars/ teachers or authorities possess an in-depth understanding of their

broader review and editorial processes. specialism through learned societies, professional bodies and projects. Roleholders will actively contribute to their subject as principal investigator or project leader on major research development of Department/ Faculty research strategy, acting research strategies and participate actively in the development and implementation of individual or joint In research focused roles, roleholders will lead the

In teaching focused roles, roleholders will design, develop and deliver a range of programmes of study at various levels and practices. locally, nationally and/ or internationally on policy, methods contribute to the development of teaching and learning policy Faculty to advance student academic development and will Roleholders will act in a senior role within the Department/

proven ability to develop and devise teaching and research programmes, techniques and methods research and/or development and delivery of teaching, and Roleholders will have an extensive track record of published

providing specialist advice/ academic leadership. mentoring/ coaching of junior staff in subject/ research area, Roleholders will be responsible for the supervision/

standards and monitoring progress. teaching, research and administrative activities, and of setting Roleholders will be responsible for the management of

areas, with a well established reputation nationally administration, although some roles may involve all three reflecting a predominant focus on research, teaching and There may be a greater focus in one or two of these areas

management responsibility greater than required at level 8. There will be separate and significant leadership/

Research & Teaching Job Family

			Clear understanding of the pre-determined standards and regulations for the conduct and output of the role and/or team.	Ability to analyse and organise resources. Proven initiative and judgement to resolve problems independently and or through a support team.	Ability to analyse and communicate information clearly.	Sufficient breadth or depth of specialist knowledge in specialist subject/ discipline and of teaching methods/ techniques to work within subject area.	Degree or equivalent professional qualification in relevant academic/research area. May be working towards post-graduate qualification such as a Masters or PhD.	LEVEL 6
Awareness of the current and future priorities of the Department. Thorough knowledge and understanding of the policy, practices and procedures, relevant to the role, which may include broader University/ sector/ external (e.g. commercial) awareness.	Ability to assess and organise resources. Ability to assess and organise resources. Experience of planning and progressing work activities within general, professional guidelines or organisational policy, using initiative and independent judgement.	in teaching rocused roles, an ability to engage the interest and enthusiasm of students to inspire learning and to apply appropriate approaches to teaching. An ability to provide pastoral care of students within a specified area.	In research focused roles, an up-to-date knowledge and specialist understanding in the field to develop and progress individual or joint research projects.	research methods and techniques to work within established teaching/ research programmes,	teaching body. Sufficient breadth or depth of knowledge in the discipline and/or	equivalent in professional qualifications and experience. Inose in roles involving teaching will typically have a postgraduate degree or equivalent professional experience, and be working towards membership of an appropriate professional and/or	Postgraduate qualification or equivalent with some research and/or teaching experience. Roleholders in research focused roles will normally have a PhD, or alternatively possess the	LEVEL 7
	knowledge. Ability to contribute to broader departmental/faculty management and administrative processes. Awareness of the current and future priorities of the Department/ Faculty/ University.	Ability to routinely communicate complex or conceptual ideas to those with limited knowledge and understanding as well as to peers. Continuing engagement with current practice and developing	Experience of developing and demonstrating teaching and research methods and devising models, approaches, techniques, critiques and methods.	Proven ability to devise, advise on and manage learning/teaching or research programmes.	Track record of published research and/or development and delivery of teaching.	Sufficient breadth or depth of specialist knowledge in the specialist subject/discipline to develop teaching/ research programmes/ methodologies/ learning support.	Normally a relevant PhD qualification with a growing reputation in research, and/or teaching experience within subject area.	LEVEL 8
A thorough understanding of, and track record in contributing to broader departmental/faculty management and administrative processes.	Ability to disseminate conceptual and complex ideas to a wide variety of audiences to promote understanding. Proven ability to provide academic leadership for groups/activities with substantial impact on finance and other resources.	Proven ability to develop and devise teaching and research programmes, techniques and methods. Ability to supervise/ mentor and coach junior staff in subject area/ research team, and advise on personal development.	Proven ability to plan and efficiently lead staff and deploy resources in support of major research and/or teaching activities.	Recognised excellence and reputation in subject area nationally and/or internationally.	Extensive track record of published research and/or development and delivery of teaching.	Possess in-depth understanding of subject discipline/ specialism to enable the development of new knowledge and understanding within the field.	Normally a relevant PhD qualification with an extensive and established reputation in research and/or teaching within subject area.	LEVEL 9

Job Family Outline

specialist/expert advice and support, or carrying out project management and support. All roles require an understanding of University systems and sometimes to the wider public. Roles may involve clerical or administrative support, developing and implementing policy and processes, providing managerial experience and involve a substantial role in the management of functions within the Institution. processes and many at higher levels will also require specialist or professional skills. The higher levels often combine professional qualifications, Roles in this family are engaged in the provision of professional, managerial and administrative support services to University staff and students and

Level Summaries

Sor ensisting the of a Rol pier day	Roleholders will identify and communicate work problems to judg relevant senior colleague.	There is little or no requirement to plan/ organise tasks as priorities and tend to be allocated by Supervisor/Manager. Roleholders may require to operate simple, routine equipment e.g. sysphotocopier, fax machine etc.		Roles at this entry level will perform simple, and repetitive tasks according to clear/ detailed instructions with direct supervision (e.g. staurecord keeping, filing, word processing, processing of forms, and database entry, etc)
Some planning and organisation of workload is required to ensure delegated departmental worklow is maintained, however the nature of planning is essentially about timing and sequencing of assigned tasks. Roleholders will apply knowledge of a particular system and/or piece(s) of standard equipment, and be responsible for day-to-day operation.	Roleholders will receive and respond to enquiries from/ to clients judging when to pass on, or to involve others, to provide an effective service. Resolution of common work problems, within appropriate guidelines and procedures is the norm, with complex reference to secretary.	accordance with established processes and procedures and may not be subject to direct supervision, managerial guidance is readily available. Roles require a working knowledge of relevant systems, equipment, processes and procedures, and may involve responsibility for a specific area of work.	Roleholders may make routine arrangements and bookings, in accordance with clear instructions, and will be involved in preparing and organising straightforward information to assist in the effective organisation of internal and external activities. This may include preparation of documentation/ information following standard format/ templates or running straightforward reports. The work involves undertaking a range of activities in	Roles at this level will carry out a range of basic activities using standard software packages, following a regular pattem to source/obtain/ process/check/ analyse standard data, reporting and presenting findings as appropriate.
their Unit/ Department e.g. recommending improvements to office systems/ department all evelopments, communicating with service users, and/ or external contacts and representing the Work Unit/ Department/ Faculty as required. Roles may include limited supervisory responsibility. Roleholders will apply specialist knowledge of a particular system and/or piece(s) of standard or non-standard equipment, and be responsible for day-to-day operation.	customers. Roles may involve setting short term priorities or work schedules and assigning straightforward and routine tasks to others. Delabelidate may contribute to become term developments within	priorities as required. There will be a requirement to resolve problems based on experience and judgment largely without reference to others to provide an effective service and clear advice to colleagues and	Roleholders will require to use and integrate a range of standard software packages, in collating/ recording defined information/ documentation. Roleholders will require to provide an effective service and clear advice to colleagues and clients, and the ability not only to plan and prioritise own work activities but to react to changing issues/	Roles at this level will be responsible for delivering a range of administrative and/or client services in support of existing systems, reporting issues, trends and conclusions into Department/ Faculty information and decision making authority. There will be minimum supervision, but clear quidance.
work. Roleholders will implement changes to service provision, and be responsible for overseeing specific activities and processes in support of a service, utilising discretion and initiative to ensure services continue to meet agreed quality standards, guidelines and procedures. Roleholders may supervise staff, delegating and allocating work, monitoring progress and performance as appropriate.	Inere is discretion in determining short-term priorities, prioritising work and if appropriate, those of a team involved in similar work. Priorities will be set within a predetermined plan or schedule to meet deadlines and appropriate standards. Roleholders will assist suppositions and other services the first propriate standards.	supervisor/manager, seeking to achieve resolution, and may act as main point of contact within the Department/ Division for a specialised process, system or procedure on behalf of a senior member of staff.	Work delegated by senior colleagues/ supervisors however, requires the exercise of initiative and judgement within pre-determined guidelines, in addressing and resolving problems, to ensure effective service delivery. Roleholders will filter issues/ problems addressed to a	Roles at this level will be responsible for the implementation of complex processes and procedures, using detailed knowledge and experience of relevant specialised software, processes, procedures and equipment.

Level Summaries

LEVEL 6	LEVEL 7	LEVEL 8	LEVEL 9
Roles at this level may involve line management responsibility for a team operating within a sub-section of the Department, maximising individual contribution.	Roles at this level will provide advice and support to work unit/ Departments/ Faculties based upon a full understanding of a professional or specialised field and appropriate University policies & procedures. This may include broader University/	Roles at this level will be responsible for providing specialist/ technical expertise and leading advice and will be involved in and/or managing a large or diverse team and significant resources in the delivery of effective and efficient service(s).	Roleholders at this level will have responsibility for implementing long-term strategic developments across a large/significant specialist or professional area and/or in a significant strategic activity or function of the
Roles require detailed knowledge and experience of relevant specialised software, policies and processes and equipment gained through significant practical experience and/or through formal training.	sector/ external (e.g. commercial) awareness. Roleholders will be expected to identify gaps in information, and conduct analyses to solve/resolve problems and issues with	Work will often involve interpreting or assessing client needs, identifying trends, generating original ideas and innovative solutions, which may have a broad (e.g. University wide) impact.	University with very broad internal/external impact. Roleholders will regularly advise and influence at senior levels within the University.
Work at this level will organise and resolve issues/queries independently, providing advice on specialised but established	short-term consequences. Work will involve providing specialisty professional advice putting forward recommendations on managing specific issues/ problems through the provision of	Individuals will typically be accountable for the quality and professionalism of service delivery and may apply discretion in	Roles at this level will be professional specialists with high-level expertise. Roleholders will normally be members of the Unit/ Department/ Faculty/ Division
procedures and related matters to staff at all levels and to clients, recommending alternative sources/ courses of action as appropriate.	advice, briefings, presentations or written reports, to facilitate resolution/ action plans and support informed decision making.	co-ordinating activities in accordance with operational policies and precedents.	Management Group, and will deputise for the Director or equivalent as necessary.
Roles will be responsible for planning and prioritising work and where appropriate/ short and medium term team work activities within similar area to meet tarrets/ deadlines	Delegated responsibility for projects/ budgets, where appropriate to support the achievement of objectives. There will be a need for liaison and opportunation of activities	There will be a requirement to plan and organise individual and where appropriate, a large team of employees undertaking similar work or a small number of specialists to ensure work is integrated and co-prelinated in line with broad operational plans.	Individuals will typically be managers of functional areas or senior individual contributors shaping long-term strategic direction of an area of activity. Relebolders will be experted to set quality and
within similar area to meet targets, deadlines.	across a number of subsections of a Department/ Faculty or the	integrated and co-ordinated in line with broad operational plans.	professional standards and manage service delivery
Roleholders will have an appreciation of wider University and HE issues and potential impact on role/team and may have delegated budgetary responsibility.	University. The work will involve encountering changing priorities.	Roleholders will contribute to the formulation of department/ Faculty/ University policy to consistently improve quality and effectiveness of service provision, taking into account, where	and will have significant influence upon the structure and development of their area of activity.
Roleholders may perform detailed manipulation, analysis and/or	Roleholders will be responsible for planning and organising their work and/or that of a team of colleagues who may be involved in	relevant, legislative changes.	Roleholders will be accountable for the development of service delivery and compliance with legislation,
evaluation of specialised, but relatively straightforward, information or work flow processes, highlighting and prioritising issues for	similar/ different types of work.	There may be responsibility for assigned project teams, which may contribute to University-wide projects in support of the	University objectives, service level agreements, professional standards, best practice, regulations and
further investigation and preparing reports to support decision making.	Roles will contribute to organising short or medium-term developments or process changes in service delivery within	achievement of project objectives as appropriate.	national codes of practice.
Roles will implement plans for a service, facility or area to ensure effective operation on a day-to-day basis, reviewing and monitoring service objectives and standards within own area of work.	or specialist knowledge to meet service requirements.	within allocated project/area, with discretion to take decisions or judgements which have an impact on the nature or scale of resources across the area/ project.	planning with management responsibility which may include financial resources, with a significant impact on the University.
Roleholders may service and provide administrative support to relevant University committees e.g. preparing and despatching agendas, minutes and other committee related papers, monitoring and following actions through to conclusion.			

LEVEL 2	LEVEL 3	LEVEL 4	LEVEL 5
Basic familiarity with standard office software such as Microsoft Office, E-mail and the Internet.	Working knowledge of relevant systems, equipment, processes and procedures including standard software packages, with limited use of non-standard software	Working knowledge of relevant systems, equipment, processes and procedures including standard and non-standard software nackanes	Detailed knowledge and experience of relevant specialised equipment, software, processes or procedures acquired over a number of years including
Ability to gain knowledge of work routines and utilise simple office equipment, where appropriate.	Competent written and/or oral communication skills.	Initiative and judgement to resolve problems independently.	relevant theory.
Basic numeracy and literacy skills.	Competent numeracy and literacy skills.	Ability to supervise staff, where appropriate.	Proven initiative and judgement to resolve problems independently.
Ability to follow clear instructions.	Familiarity with own work priorities and those of colleagues.	Ability to communicate clearly, clarifying requirements,	Proven interpersonal and communication (written and
Accuracy and attention to detail.	Understanding of relevant policies and procedures, relative to	lesponding to colleagues and chents.	Olai) skills:
Ability to exchange basic information verbally and in writing.	the role.	Effective planning, organising and prioritising.	Working knowledge of the activities of other areas of the University relevant to work unit.
Awareness of the range of activities carried out by the work section.	Knowledge and understanding of relevant Health and Safety and Equal Opportunities & Diversity requirements.	Ability to plan or schedule workdays and weeks ahead, and to respond to changing pressures or requirements.	Where appropriate, proven supervisory or line
			management skills.
role, gained through induction.	Either:	role, and the quality standards and outputs required.	Well developed analytical and problem solving canability and proven planning armanising and
Basic awareness of the activities of the work section gained through induction.	VQ 2/3, Standard Grades, (GCSEs), City & Guilds or equivalent, plus typically 1 years relevant work experience.	Either:	prioritising.
			Experience of, and ability to understand and interpret
Manual Dexterity, where appropriate.	Or:	VQ 2/3, Standard Grades (GCSEs), City & Guilds, or equivalent, plus typically 1-2 years relevant work experience.	the administrative requirements of staff and students.
Knowledge and understanding of relevant Health and Safety and Equal Opportunities & Diversity requirements gained through	Typically 2 years relevant work experience.	Or:	Well-developed understanding of regulations, procedures including Health and Safety and Equal
induction.			Opportunities and Diversity and the implications of non-
learning rained through relevant work experience or training (up to		Evidence of progression and development gained through 3-4 years relevant work experience.	compliance on other users.
a year).			Either:
			HNC, VQ 3, Higher Grades, City & Guilds, or equivalent, plus typically 3 years relevant work experience.
			Orr
			Evidence of progression and development gained through 4-5 years relevant work experience.

Extensive vocational and strategic management and leadership experience (10 + years) demonstrating professional development supported by evidence of significant development of appropriate specialist knowledge.			
Or:			
Protessionally qualified with a relevant degree post graduate qualification and/ or professional qualification plus approximately 7+ years relevant management and leadership experience or substantial experience and proven success in a strategically important specialist area.		Evidence of progression and development gained through 7-10 years relevant work experience.	
Either	Substantial vocational and relevant management experience (at least 10 years) demonstrating management ability and knowledge in an appropriate professional/specialist area.	or related role. Or:	
Effective interpersonal skills including negotiating, motivating, influencing and relationship/partner building	O:	Or: Higher degree blus typically 2 years practical experience in a similar	
Understanding of regulations and procedures and the implications of non-compliance.	Professionally qualified with a relevant degree/post graduate qualification, plus typically 4-6 years broad professional/ management experience in similar or related roles.	begies, v.a- or equivaerit in a reevant subject, or posigladuater professional qualification with relevant formal training, plus typically 3 years practical experience in a similar or related role(s).	
Extensive knowledge of systems/services for area of responsibility and across functions.	Either:	Either:	
Highly developed knowledge of the principles, theory and practice of field of work, as well as an awareness of broader developments relevant to individual area of responsibility.	Experience of managing and controlling budgets. Member of professional body where necessary.	Financial skills sufficient to manage budgets, where appropriate.	Evidence of progression and development gained through 5-6 years relevant work experience. Financial skills sufficient to monitor budgets, where appropriate.
Experience of developing innovative solutions and managing strategic planning processes.	Proven high level communication skills, obtained through representational, influencing and/or negotiating activities.	Proven communication and interpersonal skills. Proven staff management and supervisory skills, where appropriate.	0 -
Experience of managing and controlling budgets/resources/funding and understanding of financial management procedures.	Proven analytical and problem solving capability in a specialist area or across a broad range of management functions.	Knowledge of key internal and external contacts relevant to the defined work area.	Either: HND, VQ 3/4, Higher or equivalent plus typically 4 years relevant experience.
Experience of working with and influencing senior management.	Awareness of the current and future priorities of the Department/ Faculty/ University.	Clear understanding of regulations/ codes of practice set for the conduct and output of the role.	Ability to motivate staff and manage performance.
A complex project or activity with strategic influence across a large organisation and significant impact upon organisational resources.	Continuing engagement with current practice and developing knowledge. Broad understanding of related work areas and wider sector/external awareness.	Detailed operational knowledge of systems relevant to specific field of work in terms of functionality and capability and/or detailed knowledge of work area and products/services available. Proven analytical and problem solving capability.	the conduct and output of the role and/or team. Experience of, and ability to understand, conceptualise and interpret service requirements.
A significant team or teams containing experienced professionals; Or	Authoritative knowledge of specialist work practices and/or professional guidelines relevant to the work area.	Incrough knowledge and understanding of the policy, practices and procedures, relevant to the role, which may include broader University/sector/external (e.g. commercial) awareness.	Proven initiative and judgement to resolve problems independently and/or through a support team. Clear understanding of the pre-determined standards and regulations for
Either	Project and/or people management skills gained through previous experience, where appropriate.	progressing work activities within general, professional guidelines or organisational policy, using initiative and independent judgement.	software, policies, processes, procedures, and an appreciation of wider University and HE issues and their impact on the role/ Department.
Experience of managing and developing:	Direct managerial/professional track record.	In addition to requirements of level 6, experience of planning and	Detailed knowledge and experience of relevant specialised equipment,
LEVEL 9	8 TEVEL	LEVEL 7	LEVEL 6

Technical & Related Job Family

Job Family Outline

as part of a support team is a common feature. At higher levels the roles involve either highly specialised technical expert advice and support or giving technical advice. Roles may support teaching, meetings, lectures and seminars, by setting up and operating equipment, and providing technical input to teaching programmes. Roles may provide specialist technical/ IT support to the University's Management functions and support services. Working to academic staff and students, for example by setting up and operating equipment, running analyses and tests, providing technical design services and management responsibility for a substantial technical service or group. Roles in this family provide technical, specialist IT and/or scientific support to research, teaching, and support services. Roles may offer research support

Technical & Related Job Family

Level Summaries

support to staff, students and senior team to provide scientific and/or technical Roles at this level operate as part of a _EVEL 2 procedures. preparing and carrying out straightforward Roles at this level will be involved in following clear guidelines and/or tests/experiments/technical procedures, _EVEL 3 supervising the work of others. specialist area or planning and developing skills in a particular Roles at this level may involve _EVEL 4 user requirements and provide a and knowledge, to interpret client/ depth technical or scientific skills Roles at this level will provide in-LEVEL 5 of technical/scientific practices and detailed knowledge and understanding advice and support to clients using a Roles at this level will provide technical EVEL 6 and reviewing the work of the team will either be on planning, overseeing adviser, supporting teaching, and/or operating as a senior technical The primary focus of roles at this leve

Roles require technical or practical skills and an understanding of technical or scientific practices and procedures.

under regular supervision.

Roleholders will be involved in the

within well-established procedures and

Roleholders will work on routine activities

and procedures, and may involve relevant systems, equipment, processes Roles require a working knowledge of responsibility for a specific area of work

carrying out routine, straightforward record and/or in writing. Where appropriate exchange of routine information verbally

established working pattern, and roleholders will be familiar with work unit Work activities will typically follow an

may not be subject to direct supervision guidance will be available. established processes, procedures and work and undertake a range of technical support activities in accordance with There will be a requirement to prioritise

Work will involve transporting goods and equipment according to instructions, as

machinery/equipment, and carry out basic equipment maintenance according to clear instructions as required.

Roleholders will operate simple, routine

basic equipment. clear guidance to construct and/or set up Roleholders will be expected to follow

Operate and carry out routine maintenance on standard equipment.

time and quality requirements routine technical activities to appropriate instructions or guidelines, and perform

upwards any unusual or non-routine enquiries from clients, colleagues, referring Roleholders will receive/ respond to difficulties to a supervisor/manager. Roleholders will communicate problems or

requests as appropriate

Roles will follow simple oral and/or written

procedures. of technical or scientific practices and working knowledge and understanding practical skills and a well developed Roles require specific technical or

established patterns, in carrying out a range of specialised tasks to time and quality requirements. Work activities will mainly follow

effective service. to senior colleagues in providing an problems independently without access Roleholders will largely resolve work

accurately procedures and present findings test results, using a range of standard Roles will analyse and interpret data/

problems. equipment and protocols and/or rectifying faults/problems with diagnose and solve IT faults and Work will involve identifying and

day-to-day operation maintenance and be responsible for standard equipment, to carry out Roleholders will apply knowledge of a particular system and/or piece(s) of

technical and/or IT equipment work resources including specialist Roles will contribute to the provision of

techniques, as appropriate. in the use of equipment and assistance to junior colleagues/students Roleholders will provide guidance and

technical issues within an area of and, diagnosing and solving advice; analysing data or information proposing solutions, providing Roles are often involved in

appropriate and prioritising issues as area of responsibility, highlighting technical standards in a specific Roles will be involved in monitoring

performance as appropriate. monitoring progress and delegating and allocating work Roleholders may supervise staff

effective service delivery within technical remit to ensure within pre-determined guidelines exercise initiative and judgement Work requires roleholders to

diagnose and solve IT faults and with equipment and protocols and/or Diagnose and rectify faults/problems

deployment of particular techniques up of experiments and/or application of equipment, the setting construction, assembly and development, design, preparation, staff and students on the Roleholders will advise and assist

Work will involve planning and quality standards technical support tasks to time and organising a range of specialised

a larger department-wide project area/section or contribute as part of term projects within work Roleholders will contribute to short

range of technical support activities

budgetary responsibility Roleholders may manage

their own without immediate may be expected to operate largely on additional support (e.g. IT Support) and Departments to provide gap cover, arrangements within Faculties/ Roles may participate in secondment

consultation with senior managers. service/operational delivery in accordingly to improve Roles will monitor, review and act

may involve a liaison function between University procedures/ best practice dissemination and implementation of Faculties/ Departments in the their potential impact on role/team and Roleholders will have an appreciation of wider University and HE issues and

as an expert in the skills area. roleholder becoming widely recognised technical/ IT skills leading to the specialist expertise. Roles may include the development of specific

specialist support activity.

activity through the provision of a

administrative, commercial or research

_EVEL 7

activities of a small unit or team be a team leader responsible for the managing aspects of a technical Roleholders will take responsibility for laboratory or technical facility, and may service, e.g. within a workshop,

making

guidelines to support informed decision within specific parameters/professional technical advice and recommendations Roleholders will provide specialist/

as appropriate. guidance/ training to colleagues/ clients operation of a work the day-to-day IT, technical aspects timescales/ deadlines providing ensuring objectives are achieved area/laboratory/research project accordance with pre-determined Work at this level will plan and organise

own research project/s and contributing to grant/contract applications, and

independent researchers, leading their Roleholders may be recognised as

writing papers or parts thereof, for

to support the achievement of

for projects/ budgets, where appropriate

Roles will have delegated responsibility

requirements and may have delegated departmental/ technical/ project/ IT

physical resource requirements within

Roleholders will advise on future

work area, and may advise on future

technical requirements within the

Roles will contribute to organising short

Department/ Faculty

supervision or technical back-up.

process changes in defined work area, by applying specialist knowledge and or medium-term developments or

and performed to the required standard different aspects of work are carried out area of technical support, ensuring that Roleholders will plan and organise an

Technical & Related Family

Learning gained through work experience or training (up to a year).	Basic familiarity with relevant IT systems, where appropriate. Knowledge of simple equipment and/or machinery. Numeracy and literacy skills. Accuracy and attention to detail. Ability to follow general instructions. Ability to exchange routine information verbally and/or in writing. Awareness of the range of activities of the work section. Manual handling skills where appropriate. Familiarity with procedures and service requirements relative to the role. Knowledge and understanding of relevant Health and Safety and Equal Opportunities & Diversity requirements relative to the role gained through induction.	LEVEL 2
Typically 2 years relevant work experience.	Working knowledge of relevant systems, equipment, processes and procedures. Competent written and oral communication skills. Competent numeracy and IT skills. Familiarity with work priorities and those of colleagues. Experience of undertaking a range of technical support activities without constant guidance. Understanding of relevant policies and procedures relative to the role. Ability to plan or schedule workdays ahead. Either: VQ 2/3, Standard Grades (GCSEs), City & Guilds or equivalent plus typically 1 year's work experience in a relevant role. Or:	LEVEL 3
Either: VQ 2/3, Standard Grades (GCSEs), City & Guilds or equivalent plus typically 1 to 2 year's work experience in a relevant role. Or: Typically 3-4 years work experience.	Detailed knowledge of relevant systems, equipment, processes and procedures. Understanding of relevant policies and procedures relative to the role, and the quality standards and outputs required. Ability to communicate clearly, clarifying requirements and responsibilities from/ to clients and colleagues. Effective planning, organising and prioritising. Ability to supervise/coach staff, where appropriate. Initiative and judgement to resolve problems independently. Ability to plan or schedule workdays and weeks ahead, and to respond to changing pressures or requirements. Knowledge and understanding of relevant Health and Safety and Equal Opportunities & Diversity requirements.	LEVEL 4
Well developed understanding of regulations and procedures including Health and Safety and Equal Opportunities and Diversity relative to the role and the implications of noncompliance on other users. Either: HNC, VQ 3, Highers or equivalent in a relevant subject plus typically 3 years relevant subject plus typically 3 years relevant work experience. 1 of which must be in a relevant technical scientific role. Or: Typically 4-5 years' work experience in a relevant technical or scientific role.	Detailed technical knowledge and experience in relevant scientific or technical specialism acquired over number of years including relevant theory. Experience of, and ability to understand and interpret the technical requirements of staff and students. Well developed analytical and problem solving capability. Working knowledge of the broader activities of the department/discipline. Proven supervisory or line management skills, where appropriate. Proven interpersonal and communication (written and oral) skills. Proven planning, organising and prioritising.	LEVEL 5
Financial skills, sufficient to m onitor budgets, where appropriate. Either: HND, VQ 3, Highers or equivalent in a relevant subject plus typically 4 years relevant work experience, 2 of which must be in a relevant technical scientific role. Or: Typically 5-6 years work experience in a relevant technical/scientific role.	Detailed technical knowledge and experience in relevant scientific or technical specialism including a basic understanding of relevant technical theory and an appreciation of wider University and HE issues and their impact on the role/department. Experience of and ability to understand, conceptualise and interpret the technical requirements of staff, students and other clients. Clear understanding of the standards and regulations set for the conduct and output of the role and/or team. Working knowledge of the broader activities of the Faculty/Department/ work unit. Ability to motivate staff and manage performance. Proven initiative and judgement to resolve problems independently and/or through a support team.	LEVEL 6
Either: Degree, VQ4 or equivalent in a relevant subject with relevant formal training, plus typically 4 years' work experience in a relevant technical/scientific role. Or: Evidence of progression and development gained through 7-10 years relevant work experience	In addition to the requirements of level 6, experience of planning and progressing technical/scientific work activities within general, professional guidelines or organisational policy, using initiative and independent judgement. Thorough knowledge and understanding of the technical or scientific practices, procedures and outcomes relevant to the role. Well developed understanding/ specialist knowledge in relevant scientific or technical specialism. Proven analytical and technical/scientific problem solving capability. Proven communication and interpersonal skills. Proven staff management and supervisory skills, where appropriate. Financial skills to manage budgets.	LEVEL 7

Operational Job Family

Job Family Outline

Roles in this family are concerned with operating and running the facilities and services of the university. Roles involve direct or indirect service provision for students and staff, through maintenance, grounds, security, portering, residences, catering, cleaning and other site services or sporting activity and related services. Some roles are about providing these services personally, others' enable or manage the services.

Operational Job Family

Level Summaries

Roles at this support active of a simple in nature, continue, cont	
Roles at this level carry out basic support activities involving tasks of a simple and often repetitive nature, contributing to the efficient and effective operation of the service, normally as part of a team engaged in similar tasks. Work is to detailed oral/ written instructions under direct supervision, with tasks and work priorities being allocated by a supervision, with tasks and work priorities being allocated by a supervision with tasks and work priorities being allocated by a supervision manager. Roleholders will have the ability to gain knowledge about work routines, and the utilisation / operation of simple processes on equipment, and to communicate and exchange routine information effectively and where appropriate despring. Roleholders will carry out basic equipment maintenance according to clear and detailed instructions. Roleholders will be responsible for the preparation of food serving areas and carry out basic food preparation/production duties under instruction/supervision as appropriate. Roleholders will receive/ respond collents/ colleagues, referring upwards any unusual or non-routine requests as appropriate.	LEVEL 1
Roles at this level carry out a range of straightforward support activities within a routine or established process, which will be varied and broader than at Level 1, contributing to effective service delivery. Work is to established processes, unit work priorities being allocated by a Supervisor/ Manager. Roleholders will operate simple and straightforward processes, utilising equipment to achieve the required tasks. This may include carrying out basic equipment maintenance as required or transport goods and equipment according to clear instructions. Some planning and organisation of workload is required to ensure delegated departmental workflow is maintained, however the nature of planning is essentially about timing and sequencing of assigned tasks. Some planning and organisation of workload is required to ensure delegated departmental workflow is maintained, however the nature of planning is essentially about timing and sequencing of assigned tasks. Roles may involve routine, straightforward record keeping. Roleholders will carry out basic food production duties in accordance with Food Policy legislation. Roleholders will respond to routine elent enquiries providing answers to general queries escalating requests of the appropriate person/area.	LEVEL 2
Roles at this level undertake a range of operational and practical activities/ services drawing on some prior experience in accordance with established processes/ procedures. Roleholders will be expected to follow clear instructions supplied by others to carry out daily activities, reporting basic findings and/or responding to straightforward queries. Activities may involve: planning, organisation and scheduling of work; interpretation of instructions, within parameters determined by set procedures, in the decision making in the choice of methods/ tools required, sequencing and prioritising of tasks; and accountability for the quality of service. Roles may not be subject to direct supervision but managenal guidance is readily available. There may be a requirement to guide/ sequencing and prioritising of tasks; and accountability for the quality of service. Roles may not be subject to direct supervision but managenal guidance is readily available. There may be a requirement to guide/ plan the work of others and/or to make efficient use of materials and equipment. Processes and procedures, and the ability to give clear instructions and guide other staff, where appropriate. Roleholders will undertake food production duties and will have esponsibility for monitoring limited stock supplies. Work may include routine documentation and reporting basic information to manager, where appropriate. Roleholders will resolve routine work problems independently, referring complex problems to senior colleagues where appropriate.	LEVEL 3
Roles at this level provide practical problem solving, support and operational services drawing on a number of years' prior learning through either formal training and qualifications and/or experience. Work will involve an assessment of the work to be carried out, resources required and determination of an appropriate work plan, undertaking work through to conclusion to meet quality standards and responding to changing priorities as required. Activities may involve: planning and scheduling of work with responsibility for others; the capacity to diagnose problems or issues, selection and application of solution; appropriate monitoring/ review of the quality of work to agreed deadlines. Roleholders may use specialist skills and be responsible for materials, equipment and work records. Roleholders will undertake a variety of food production duties and be responsible for monitoring/administering stock supplies relative to area of responsibility. Roleholders will largely resolve work problems independently without reference to serior colleagues in the provision of an effective service, and where appropriate, may supervise a small team of staff.	LEVEL 4
Roles at this level may be responsible for co-ordinating/ overseeing operational services of some volume or complexity or will provide advice and operational input based upon extensive practical learning. Ability to work with people is an important element of the role in a supervisory capacity or dealing with contractors or customers, there may be budgetary responsibility or impact. Roleholders will maintain regular liaison with service users and/or external suppliers/ contractors to identify and review service requirements, monitoring client feedback to improve service/ operational delivery. Roleholders will have experience of, and ability to, understand and interpret operational and service requirements. Where appropriate, roleholders will apply a detailed understanding of estabisished procedures, to organise the delivery of effective and efficient operations/facilities for a designated work unit, taking account or client needs and available resources, applying assigned resources towards defined objectives within specified limits. Roles will ensure work resources, including equipment and finances, where appropriate, are efficiently monitored and maintained initiating corrective action as required. Roleholders will supervise a team, allocating and prioritising their work and monitoring individual progress and performance in line with the Department/Faculty/Work unit objectives.	LEVEL 5
Roles at this level may involve either line management responsibility for a work unit or will provide analysis and advice drawing upon extensive practical operational understanding and may include some team leadership. Roleholders may assume responsibility for project or contract management, and for financial performance (at least cost control and possibly some aspects of income). All roles involve a wide range of contacts with others and roleholders will act accordingly to improve service/ operational delivery in consultation with senior managers. Roleholders will plan and allocate work and responsibilities in the short-medium term, with an awareness of longer term issues. Roleholders will apply discretion to determine priorities and resolve conflicts to meet targets and resolve accordingly to improve service, operational delivery in consultation with senior managers. Roleholders will monitor, review and act accordingly to improve service, operational delivery in consultation with senior managers.	LEVEL 6
Roles at this level either lead the operational management of a service or department, or will apply a full understanding of a specialist rade, drawing upon significant practical/ operational understanding of a specialist rade drawing upon significant practical/ operational understanding and experience. In addition to the requirements of Level 6, there will be a requirement to plan and progress work activities within general, professional guidelines or organisational policy, using initiative and independent judgement. Roleholders will draw on experience and expertise to develop practical solutions to problems. This may include specifying standards for service delivery or for service and independent discussions, and will help establish annual plans for the service area. Roleholders may provide specialist advice/ recommendations within specific parameters/ professional guidelines to support informed decision making and delegated responsibility for projects/ budgets where appropriate to support the achievement of objectives. Roles will co-ordinate activities across different parts of the Service/Department as appropriate. Roleholders will have a thorough knowledge and understanding of the policy, practices and procedures, relevant to the role, which may include broader University/sector/external (e.g. commercial) awareness. Roles will advise senior management on the need to address problems of service or financial performance.	LEVEL 7

Operational Job Family

	Require, where appropriate awareness of external changes which impact on the post and ability to respond to these as appropriate. Well developed understanding of regulations, procedures including Health and Safety and Equal Opportunities and Diversity relative to the function and the implications of non-compliance on other users. Either: VQ 3, Highers or equivalent in a relevant subject plus typically 3 years relevant work experience.	Either: Standard Grades or equivalent vocational qualification (VQ 2/3 or equivalent e.g. City & Guilds Advanced Crafts for specialist posts) plus typically 1–2 years relevant work experience. Or: Typically 3-4 years relevant work experience.	Either: Standard Grades or equivalent vocational qualification (VQ 2/3 or equivalent e.g. City & Guilds Advanced Crafts for specialist posts) plus typically 1 years relevant work experience. Or:		requirements gained through induction. Learning gained through on-the-job training and limited work experience (weeks to months).
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance. Financial skills sufficient to monitor budgets, where appropriate. Proven initiative and judgement to resolve problems independently and/or through a support team. Clear understanding of the predetermined standards and regulations for the conduct and output of the role and/or team. Either: HNC, VQ 3, Highers or equivalent in a relevant subject plus typically 4 years relevant work experience. Or.		Either: Standard Grades or equivalent vocational qualification (VQ 2/3 or equivalent e.g. City & Guilds Advanced Crafts for specialist posts) plus typically 1–2 years relevant work experience. Or:	Either: Standard Grades or equivalent vocational qualification (VQ 2/3 or equivalent e.g. City & Guilds Advanced Crafts for specialist posts) plus typically 1 years relevant work		requirements gained through induction. Learning gained through on-the-job training and limited work experience (weeks to months).
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University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance. Financial skills sufficient to monitor budgets, where appropriate. Proven initiative and judgement to resolve problems independently and/or through a support team. Clear understanding of the predetermined standards and regulations for the conduct and output of the role and/or team.	Require, where appropriate awareness of external changes wh impact on the post and ability to respond to these as appropriate. Well developed understanding of regulations, procedures including Health and Safety and Equal Opportunities and Diversity relative	Either: Standard Grades or equivalent vocational qualification (VQ 2/3 or	!		requirements gained through induction.
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance. Financial skills sufficient to monitor budgets, where appropriate. Proven initiative and judgement to resolve problems independently and/or through a support team. Clear understanding of the predetermined standards and regulations for the conduct and output of the role and/or team.	Require, where appropriate awareness of external changes wh impact on the post and ability to respond to these as appropriate. Well developed understanding of regulations, procedures including	Either:		year).	
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance. Financial skills sufficient to monitor budgets, where appropriate. Proven initiative and judgement to resolve problems independently and/or through a support team. Clear understanding of the predetermined standards and regulations for the conduct and output of the role and/or team.	Require, where appropriate awareness of external changes wh impact on the post and ability to respond to these as appropriate.		Opportunities and Diversity relative to role.	Learning gained through relevant work experience or training (up to a	relevant Health and Safety and Equal Opportunities & Diversity
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance. Financial skills sufficient to monitor budgets, where appropriate. Froven initiative and judgement to resolve problems independently and/or through a support team. Clear understanding of the predetermined standards and regulations for the conduct and custoffer.	Require, where appropriate awareness of external changes wh impact on the post and ability to respond to those as appropriate		Health and Safety and Equal		Knowledge and understanding of
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance. Financial skills sufficient to monitor budgets, where appropriate. Proven initiative and judgement to resolve problems independently and/or through a support team. Clear understanding of the pre-	Require, where appropriate awareness of external changes wh	required.	Well developed understanding of	Driving Licence as appropriate.	gained through induction.
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance. Financial skills sufficient to monitor budgets, where appropriate. Proven initiative and judgement to resolve problems independently and/ or through a support team.		and procedures relative to the role, and the quality outputs and standards	and procedures, relative to the role.	of the work section.	Knowledge of the relevant aspects of the University e.g. site locations
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance. Financial skills sufficient to monitor budgets, where appropriate. Proven initiative and judgement to resolve problems independently and/		Understanding of relevant policies	Understanding of relevant policies	Awareness of the range of activities	
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance. Financial skills sufficient to monitor budgets, where appropriate.	Proven initiative and judgement to resolve problems independently	problems independently.	those of colleagues.	or machinery.	service requirements relative to the role gained through induction.
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance. Financial skills sufficient to monitor	prioritising.	nitiation and independent to popular		Knowledge of simple equipment and	
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage performance.	Proven planning, organising and	prioritising.	contractors.	sel vice requirements relative to me role.	induction.
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements Ability to motivate staff and manage	skills.		Ability to communicate clearly, and	Familiarity with procedures and	Basic awareness of the activities of
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and interpret operational and service requirements	Where appropriate, proven supervisory or line management	Ability to supervise staff, where appropriate.	guide other staff, where appropriate.	appropriate.	Manual Dexterity, where appropriate.
University and HE issues and their impact on the role/ department. Experience of, and ability to, understand, conceptualise and	skills.	contractors.	Ability to give clear instructions and	Manual handling skills, where	verbálly.
University and HE issues and their impact on the role/ department.	Proven interpersonal and communication (written and oral)	clarifying requirements and responding to clients, colleagues and	Ability to plan or schedule workdays ahead.	information verbally and, if required in writing.	Ability to exchange basic information
University and HE issues and their	problem solving capability.	Ability to communicate clearly,	כסווושפופות אוותפון מווטי טו טומו אוווס.	Ability to exchange routine	Ability to follow clear instructions.
	Well developed analytical and	changing pressures or requirements.		Ability to follow general instructions.	Accuracy and attention to detail.
relevant theory, where appropriate and an appreciation of wilder	of relevant theory, where appropriate	Ability to plan or schedule workdays and weeks ahead, and to respond to	Competent numeracy and literacy skills.	required.	required.
er of been acquired over a number of terms of functionality and capability erstanding of and/or detailed knowledge of work	been acquired over a number of vears, including limited understanding	procedures.	procedures	Numeracy and literacy skills, where	Basic numeracy and literacy where
Detailed knowledge and experience in relevant specialism which will have	Detailed knowledge and experience in relevant specialism, which will have	Detailed knowledge of relevant systems, equipment, processes and	Working knowledge of relevant systems, equipment, processes and	Basic familiarity with relevant IT systems, where appropriate.	Ability to gain knowledge about work routines and utilise simple equipment.
LEVEL 6 LEVEL 7	LEVEL 5	LEVEL 4	LEVEL 3	LEVEL 2	LEVEL 1