



*Rob Long's*

**EDUCATION**



**WORKS**

# **CLASSROOM BEHAVIOUR MANAGEMENT**

**with Rob Long**

**[www.roblong.co.uk](http://www.roblong.co.uk)**

**ASK GOOD QUESTIONS**

It doesn't have to be perfect to be good

**Consistent to our principles, flexible in our practices**

**ATTITUDE IS EVERYTHING**

Calm when they get it wrong  
Happy when they get it right

**FIGHT FIRE WITH WATER**

**PRAISE THE PROCESS NOT THE PRODUCT**

**SKILLS NOT PILLS**

**ANALYSE DON'T PERSONALISE**

**REMEMBER BEHAVIOURAL MISTAKES ARE LEARNING OPPORTUNITIES**

**Behaviour is: functional predictable changeable**

**RELAPSE IS NORMAL**

**THE PROBLEM IS THE PROBLEM NOT THE CHILD**

**BEHAVIOUR IS A FUNCTION OF THE PERSON AND THE CONTEXT**

**BE SOLUTION FOCUSED**

Multifaceted Problems  
Need  
Multifaceted Solutions

The future is not over yet!

**TO CHANGE THEIR BEHAVIOUR, CHANGE YOUR OWN**

**ASK "WHAT HAVE YOU DONE," NOT "WHY?"**

**If you can predict it you can prevent it**

**THE BEHAVIOUR YOU PAY ATTENTION TO IS THE BEHAVIOUR THAT IS LIKELY TO INCREASE**

**CONNECTION NOT CORRECTION**

## Professionalising Behaviour

“My aim is not to make up anyone’s mind about behaviour, but because it is complex we need to think carefully about what we do.”

**Making sense of  
behaviour is an  
intellectual activity**

The opportunity to stand back and reflect on behaviour is essential.

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Otherwise the system can become reactive and act out a pupil's negative and disruptive behaviours

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with punitive responses and exclusion.





**Learn**



**Relearn**

**STAFF**



**Unlearn**

# Behaviour Management

1

**FACING THE CHALLENGE**  
College effectiveness &  
individual needs

2

**COLLEGE ETHOS**  
professional & personal  
views on behaviour

3

**BEHAVIOUR IN CONTEXT**  
principles & practices

4

**MANAGING  
BEHAVIOUR**  
a tiered approach

5

**TIER 1 “universal”**  
preventative strategies  
and techniques

6

**ADOLESCENCE**  
Individual V Group

7

**Multi-faceted  
toolbox**

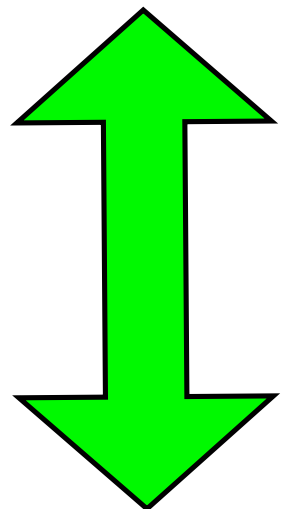
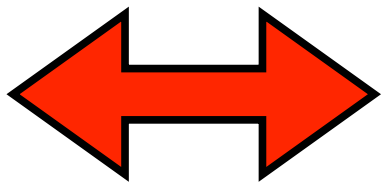
# Behaviour Management

**1**

**FACING THE CHALLENGE**  
College effectiveness &  
individual needs

**School/Coll  
System  
effectiveness**

**Pathology**



**BEHAVIOUR**



**Context &  
Skills**

**Pills/treatment**

## Skills

**“Put crudely, when you have learned a skill, you are able to do something you couldn’t do before.**

**But you may not spontaneously make use of that ability when it is relevant in the future, if you do not realise its relevance: or if you still need a degree of support or encouragement that is not available.**

**In common parlance, it is not much use being *able* if you are not also *ready* and *willing*.”**

Claxton 2006

# Dispositions

**“Dispositions are a very different type of learning  
from skills and knowledge.”**

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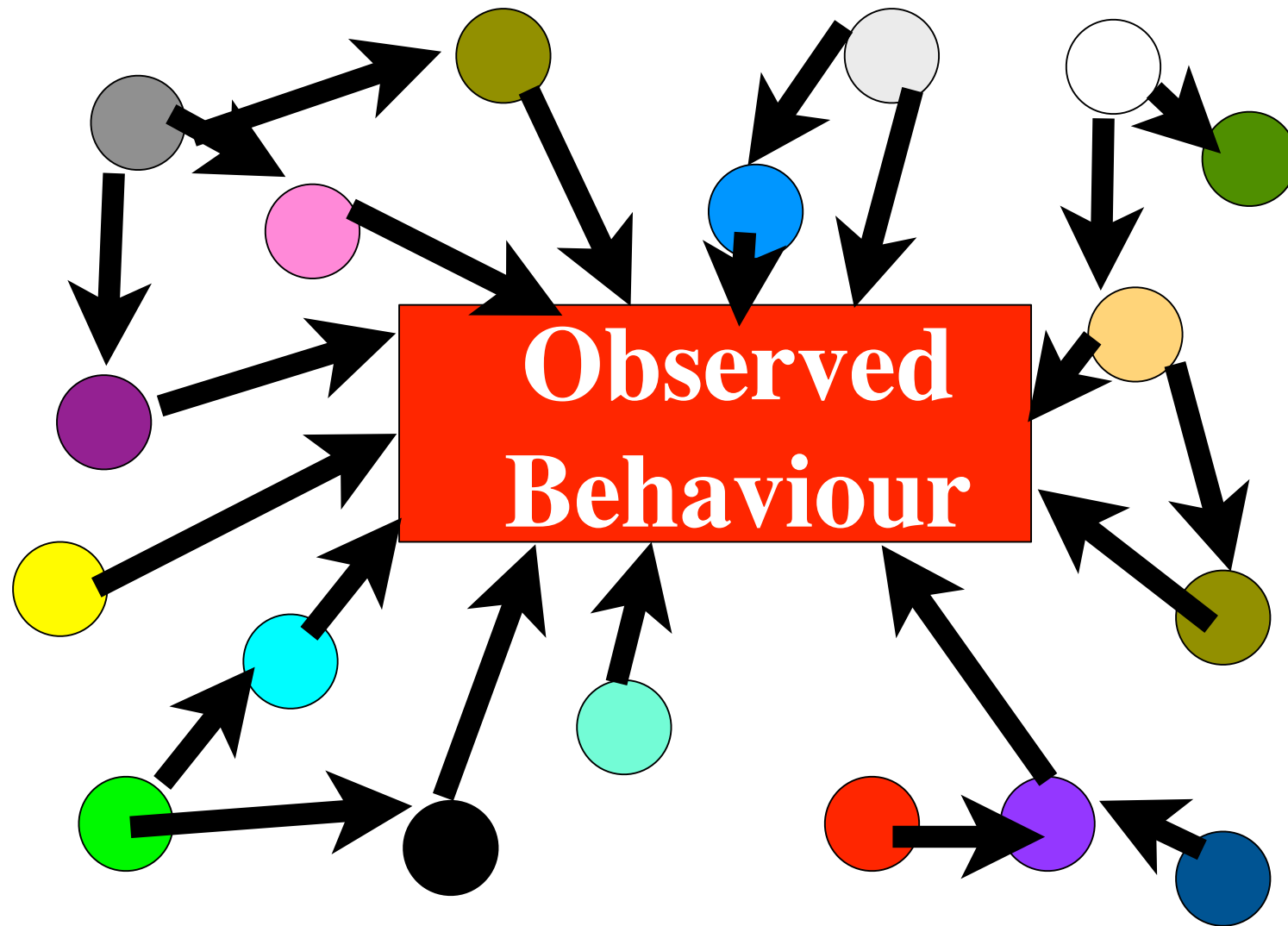
**They can be thought of as habits of mind,  
tendencies to respond  
to situations in certain ways.”**

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'The endemic problem that we have had for far too long is that we are looking at the child and what is wrong with the child, not looking at what is wrong with the learning environment.

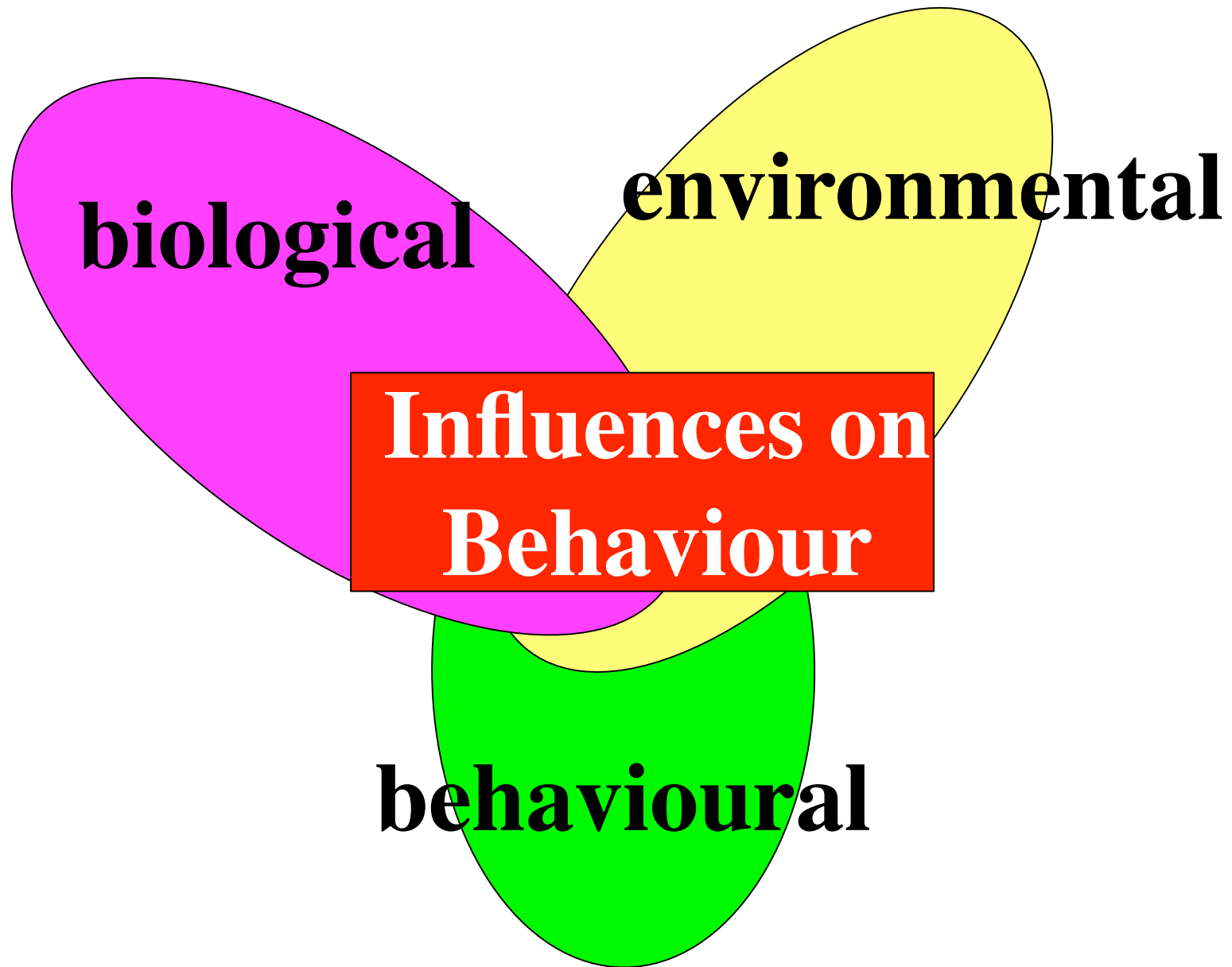
Anyone who ran a business by trying to decide what was wrong with their customers rather than what was wrong with their services would soon be out of business.'

**'Behaviour and Discipline in Schools' 2011**









**biological**

**environmental**

**Influences on  
Behaviour**

**behavioural**

## Professionalising Behaviour

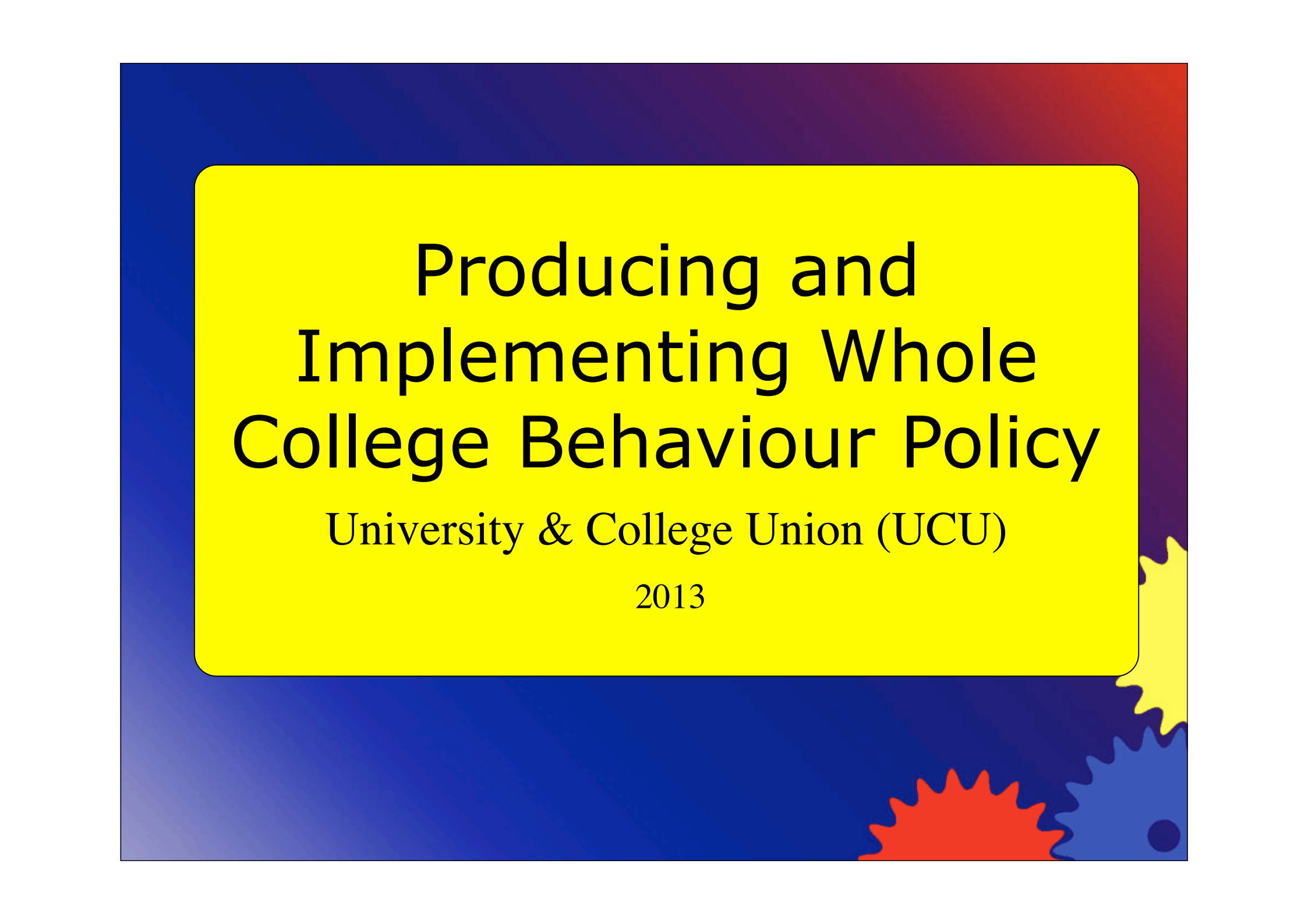
“It is impossible that any single model could cover the multiplicity of independent (and partially independent) pathways that may lead to challenging behaviour.”

Challenging behaviour Emerson E, Einfeld S. L. 201.  
Cambridge: Cambridge University Press P59

### KEY CONCEPT

## THE PRINCIPLE OF EQUIFINALITY

in any open system, a given end state can be achieved by many potential means



# Producing and Implementing Whole College Behaviour Policy

University & College Union (UCU)

2013

Over the last twenty years FE colleges have become increasingly concerned with achievement, attendance and retention of students. Behaviour and classroom management issues have become progressively more important for FE colleges and their staff, as both the student population in colleges changed, and pressures around both funding and quality which emphasised the need for behaviour management policies increased. P 3

This has meant that there are increasing numbers of adult students in FE colleges who have not experienced being a student at college in the past.

Some of these adults lead chaotic lives, which can lead to them having difficulties remaining engaged with the education process at FE.

Their attendance and learning can be much disrupted due to increasing pressures from employment, unemployment and social difficulties.

These pressures can also result in them displaying challenging behaviour.

1. Although the current DfE position on behaviour management is not set out for FE colleges to follow, **much of what has been written on schools behaviour management can be transferable in broad terms to the FE and Skills Sector.**  
Certainly the process of behaviour management policy development should be considered by FE colleges.

UCU P 19

1. NIACE published an important contribution to the literature of behaviour management in FE during 2012.

We believe that this publication is an excellent starting point for colleges considering developing a whole college policy and approach to behaviour management, and not just in relation to adult student behaviour. (UCU)



## **Definition of challenging behaviour and its impact:**

Challenging behaviour can take many different forms within learning settings, ranging from relatively minor learner disaffection through to physical violence.

Passive forms of challenging behaviour such as non-participation don't impact dramatically on other learners, but they can drastically lower the achievement of the learner involved.

More active forms of challenging behaviour can be very disruptive for other learners. The most serious forms of challenging behaviour such as aggression or violence are assessed by learning providers as very serious risks.

1.

**AND**

As well as impacting learners, tutors can also be at risk physically or mentally through stress arising from specific incidents or ongoing disruption.

The confidence of tutors, particularly at the beginning of their careers, can be badly shaken if they feel are not able to manage behaviour as well as they or others expected.

NIACE (2012) Managing challenging behaviour within skills provision for unemployed adults; BIS

## **DISRUPTIVE BEHAVIOUR EXAMPLES**

- not finishing work, or avoiding the task set
- teasing or bullying other people
- calling out and interrupting
- coming in noisily/late
- constant talking
- refusal to comply with reasonable instructions
- mobile phone use and texting
- poor attendance or persistent lateness
- putting on make up, combing hair
- rude, cheeky or inappropriate comments
- eating and drinking in lessons
- not respecting other people's property
- substance abuse

early careers  
UCU P 22

## UCU FINDINGS

Calling out.....	50%	196
Low level disruption.....	66.8%	262
Arguing.....	44.1%	173
Fighting.....	9.9%	78
Bullying.....	21.4%	84
Inattention.....	59.9%	235
Attention seeking.....	64.5%	253
Distracting others.....	79.8%	313
Uncooperativeness.....	58.9%	231
Swearing.....	62%	243
Racial abuse.....	7.9%	31
Discriminative behaviour & abuse.....	17.3%	68
Lying.....	28.3	111
Dangerous behaviour.....	14%	55

UCU P 32

79% of respondents reported that their college did have a behaviour policy. However worryingly only just under 18% felt their college's policies were credible and coherent.

72% did believe that behaviour was a problem in their college. Unsurprisingly the vast majority of respondents felt that the age group causing the greatest behaviour problems was 16-18 year olds (72%). Over 18% felt that 14-16 year olds in college caused behaviour problems and just over 5% believed that adults over 19 were responsible for behaviour problems.

One of the persistent complaints around link work with schools around under 16s was the lack of information on the in-coming students.

This is confirmed by the results of this survey, with over 64% saying they had no prior information on their students.

## Conclusions from online survey of UCU members:

- ☒ There is a general feeling of lack of support for 'frontline' staff from management
- ☒ Students exhibiting poor behaviour are not dealt with, as it would mean loss of revenue if they were removed from the college
- ☒ A number of support systems have been cut due to funding, such as counselling and student support services
- ☒ Funding is linked to retention, so students are kept on role, even though their behaviour is poor, as the potential drop in numbers on a course reflects on the lecturing staff performance data
- ☒ Support is inconsistent for both staff and students
- ☒ Inconsistency of approach across the college leads to generally poorer behaviour

## Conclusions from online survey of UCU members:

- ☒ The rigorous demands of teaching and the administration requirements detracts from the capacity to develop engaging programmes
- ☒ Lack of funding for resources and increased class sizes creates fewer opportunities for one to one support, meaning students feel less valued and more likely to develop poor behaviour
- ☒ Lateness and lack of punctuality are increasingly becoming a problem with students
- ☒ There is a lack of staff training and on-going programmes to develop staff capability to deal with behaviour issues



1. In one college the senior staff were adamant that there were no significant behaviour problems in the college, whereas the lecturing staff cited a small number of significant issues. Speaking to the students revealed that there were a number of instances where behaviour was a serious issue.

This suggested that behaviour problems can be perceived differently, depending upon your role in the college. This is an area for the development of whole college behaviour management policy and its successful implementation.

# **UNDERSTAND PREDICT CONTROL**

**“Once we understand a phenomenon,  
we can begin to predict patterns.**

**Once we can predict patterns,  
we can begin to control or manage them,**

**even if this can only come about by  
changing our own behaviour”**



**If you can predict it  
You can prevent it.**

## WHY DO STUDENTS MISBEHAVE?

- They lack appropriate social skills
- They lack basic skills to be successful
- Their challenging behaviour has become habitual and is reinforced by the attention they receive from lecturers and peers
- They don't want to be in college
- Triggered by lecturers management style

early careers

UCU P 22

## **ANALYSE**

- Where does the disruption take place?
- What form does the disruption take?
- Who is involved?
- When does the disruption occur?
- Why does the organisation experience disruptive behaviours?

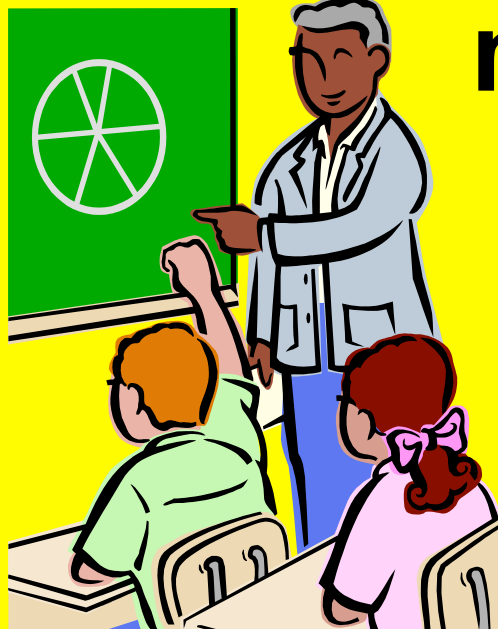
early careers  
UCU P 22

**An ecological perspective  
looks at interventions for  
the CYP  
and the context**

**Behaviour is a function  
of the  
Context and the person**

**K. Lewin**

**Can you have a well  
managed class with  
poor behaviour**



**and a poorly  
managed class  
with good behaviour?**

OSTRIS



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**System Features:** Leadership team, high expectations, social expectations taught and reinforced, strategies for reducing problem behaviours, data collected and analysed for social behaviour, data based decisions making, proactive interventions

**Preventing  
Problem Behaviours  
B Algozzine 2010**

**“Traditionally FE and HE students attended because they wanted to. If they were unhappy with their learning or the institution, they would usually vote with their feet and leave, rather than behave disruptively ..... the position has been changing.”**

**early careers  
University & College Union P 21**

**1. Our initial hypothesis was that there was actually not a great deal of literature on behaviour management in FE and that it was likely that what had been produced would focus on the behaviour of younger students. This proved to be correct.**

1.55 There was however a great deal of research and writing on behaviour management in schools. The aim of the literature review then moved to see in what ways could the work on schools, be transferred to the FE situation. FE colleges are different than schools, often much larger, sometimes on a number of sites, with a much more diverse student body including both young people and adults, many of who study on a part time basis. Departmental culture especially in vocational areas where the culture and discipline may be the industry's rather than the college's culture, might also be different than in schools.

**The literature review did show that aspects of the work and research on schools' behaviour policies could be applied to colleges.**

Are persistent  
with YP

Accept responsibility  
for YP learning  
and support their social,  
emotional & behavioural  
development

**STAFF CULTURE**

Are optimistic

Relate with  
YP  
in many roles

Jones & Jones

2007

**ELIMINATING DISCIPLINE PROBLEMS for the most part does not come about by adopting a discipline programme!**

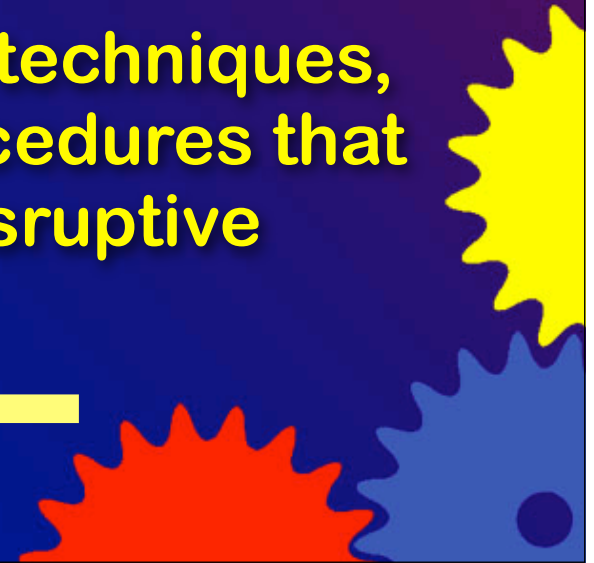
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**Solving discipline problems for the most part springs from creating engaging curriculum and instruction,**

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**adopting effective management techniques, and using a myriad everyday procedures that prevent the occurrence of disruptive behaviours.**

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# DISCIPLINE

**“For some educators, discipline means the power of the teacher to control the behaviour of their students.**

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**For other educators, discipline means an opportunity to teach students a set of values about how people can live together in a democratic society.**

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**This would include the values of honesty, fair play, the rights of others to learn, respect for property, respect of multi cultural differences, and so on.**

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**Discipline is perceived as the process of helping students internalise these values and to develop self-control over their drives and feelings.**



# POLICY

**“As long as the management of student’s challenging behaviours focuses solely on correction techniques, teachers will continue to experience failure and frustration.**

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**Teachers should spend as much time developing positive proactive behaviour management plans as they spend developing instructional lesson plans”**

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**“When reactive management is overemphasised, and prevention is underemphasised, students with behaviour problems are the most likely to:**

- (a) be excluded from school**
- (b) drop out**
- (c) prompt teacher/adult requests for assistance  
and**
- (d) become involved in antisocial life styles.”**

**Sugai, Horner & Gresham 2002 P 316**

**Behaviourally effective school environments. In Shinn, Stoner & Walker (Eds.)**

**Interventions for academic and behaviour problems.**

**Preventative and remedial approaches**

# **Whole SCHOOL/COLLEGE ETHOS**

**“Behaviour support is understood to be, at least partly, about the development of ethos, curriculum and pedagogies better to provide for diversity.”**

**Watkins & Wagner 2000**

# Effective Support Operates at Several Levels

- 1 Ecological interventions
- 2 Skill development
- 3 Preventative strategies
- 4 Reactive strategies

**NATURE PROVIDES  
THE BUILDING BLOCKS**

**NURTURE PROVIDES  
THE ARCHITECTS**

# TRANSFORMING BEHAVIOUR

HOME, SCHOOL,  
COLLEGE, MENTORS,  
FAMILY WORKERS  
& SUPPORT STAFF  
ARE THE ARCHITECTS



**PREVENTION IS THE KEY TO  
A SUCCESSFUL  
BEHAVIOUR PLAN**

Preventing Problem Behaviours Algozinne et al  
Corwin 2010

“A ‘behaviour curriculum’”

This would in essence be the “working practices of a schools behaviour policy”.

REF **Towards a Behaviour Curriculum** Vol 13 Issue 3 1997 p 176  
180 C Bate and J Moss (1997)





# UCU Whole College Behaviour Management: Final Report

David Parry & Dan Taubman

February 2013

# Producing and Implementing Whole College Behaviour Policy

UCU

2013

## THE CONTEXT

Assumptions (thanks to Kirklees)

Ten assumptions about the discipline of students

We believe that if you hold these assumptions you will inevitably run into difficulties in managing behaviour.

Assumption 1

**“Students must not question, or disagree with, people in authority”**

but they do - they question, challenge, even argue

They believe they are our social equals and will not merely be told “Why”? – they ask.

We need to interact with them with respect and appropriate firmness

## Assumption 2

“Students must be in a position subordinate to members of staff”

“We have to show them who is boss”

Students still want leaders but democratic ones who will treat them respectfully, even assertively, but with humanity.

Whether we like it or not, we are their models

## Assumption 3

“A student and his behaviour are the same”

We need to address the behaviour rather than attacking the person

“your behaviour is just not acceptable. This is what I need you to do.....thanks”

Expect compliance, give take-up time

## Assumption 4

“Punishment, fear, guilt, blame and criticism are effective methods of behaviour management”

True - but....at what cost?

Bullying, fear and put-downs may satisfy the punisher but how do they promote self-discipline in students?

## Assumption 5

“Students learn more from what an adult says than from what that person does”

Wrong !

“Don't you raise your voice to me”

“Smoking's very bad for you. I wish I'd never started” “Don't hit your sister”

## Assumption 6

“Members of staff can control their students, can make them do as they are told. In fact, they must do as they are told.”

We cannot make any student do anything.

Effective managers lead by example, model, show active respect, lead, guide, remind, encourage, make rules with and for students, promote self-control.

## Assumption 7

“We must make them suffer”

We can still discipline without making suffering essential.

Rights

Responsibilities

Choice

Consequences of that choice

Sanctions must be appropriate to the offence

## Assumption 8

### “Praise spoils the student”

So I'll just yell, nag, blame and whinge

“Why should I praise them when they should do it anyway?”

How do you respond to positive feedback from colleagues or line-managers? It doesn't cost much !

## Assumption 9

### “Students must automatically respect members of staff”

in 2009, they don't but...

they don't automatically respect Head Teachers, police, doctors, nurses, dentists, lawyers either.

Whether we like it or not, we have to earn their respect

## Assumption 10

“Students must earn the respect of members of staff”

Wrong !

“We’re not paid to like them, we’re paid to respect them” -Bill Rogers

We need to respect, by our actions, students who may (by not being polite, clean or nice) not “deserve it”

How do we do it?

Use first names – if possible

address the behaviour

do not crowd personal space

ask rather than demand - give choices

treat the student with active courtesy and good humour

don’t hold grudges



## ACTIVITY – HOW IS POSITIVE BEHAVIOUR DEVELOPED IN MY COLLEGE

- Discussion based activity, in small groups.
  - A scribe should be designated to record the salient parts of the discussion
- The scribe from each pair should report back to the whole group

Points to consider:

- How is behaviour managed in your organisation?
- Who is responsible for developing and maintaining policy and practice for behaviour management?
- How is behaviour management policy and practice communicated?
- What documentation related to behaviour management is shared and used within the organisation
- How are people kept up to date with changes in policy and practice?
- In what ways is behaviour management differentiated according to the needs of those involved?
- In what ways does policy and practice reflect and encourage a positive approach towards managing behaviour?
- How does behaviour management policy and practice support a positive and productive teaching and learning environment?
- How are staff training needs in this area met?

**‘To understand is hard.  
Once one understands,  
action is easy.’**



**Sun Yat Sen  
(1866 - 1925)**

Or as Kurt Lewin  
says

“Nothing is as  
practical  
as a good theory.”

# One size does not fit all



# ATTITUDE TOWARD ERRORS

## ACADEMIC ERRORS

**Errors are accidental**

**Errors are inevitable**

**Errors signal the need  
for teaching**

**Students with learning  
difficulties need modified  
teaching**

## BEHAVIOURAL ERRORS

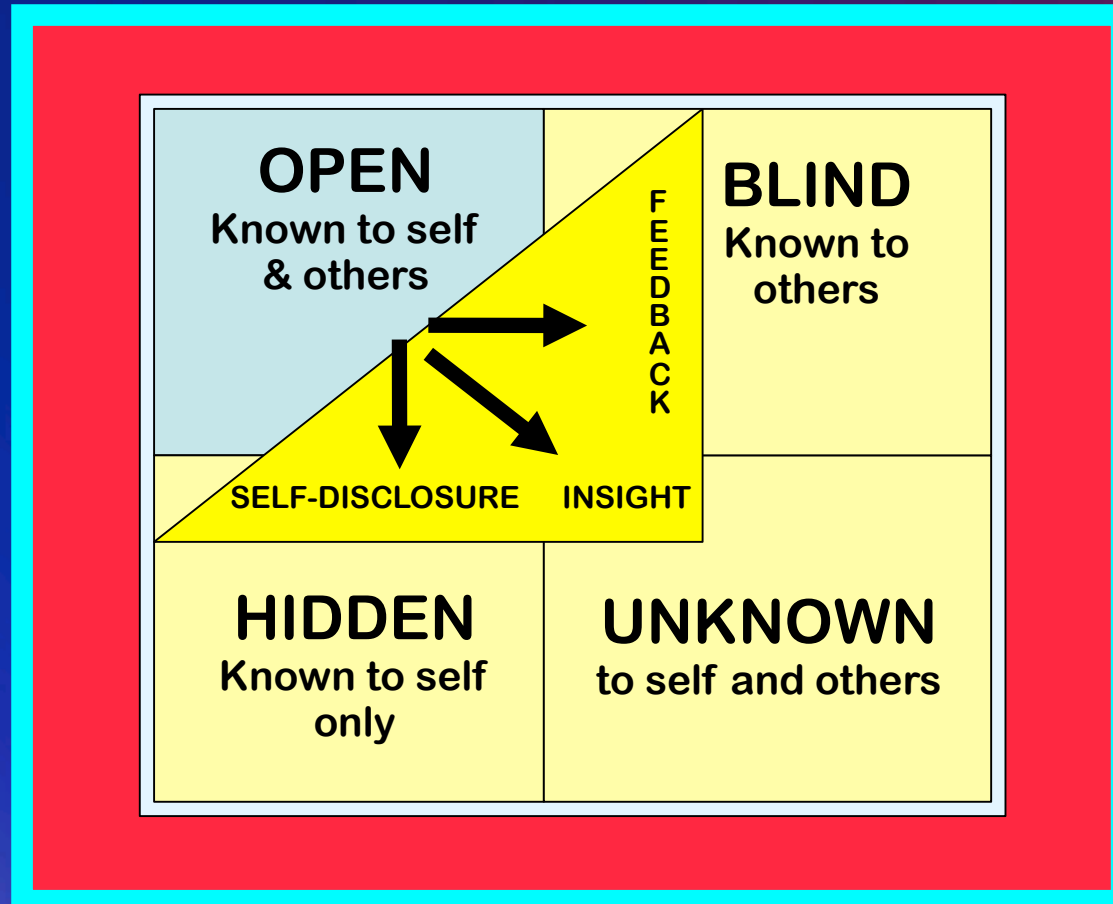
**Errors are deliberate**

**Errors should not happen**

**Errors should be punished**

**Students with behavioural  
difficulties need punishment**

# The Johari Window





**For better or worse we all cast a shadow.  
What kind of shadow do you cast?**

**How we behave and  
conduct ourselves will  
have a massive effect  
on the culture of our  
work place and how  
children behave.**



**If we moan they will moan.  
If we get cross they will think it okay to get cross.**

**If we look too busy to listen then they will look too busy to listen,  
if we cut them off they will cut others off,**

**if we look in a panic they are,  
more likely to look in a panic.**

**If we inspire they will inspire, if we coach others they will coach others,  
if we show respect and high expectations, they will also.**

**If we show kindness, they will show kindness too.**



**When dealing with problem  
behaviours**

**Switch your feelings off**

**Rollings, Hames & James 2009**

**To be published**

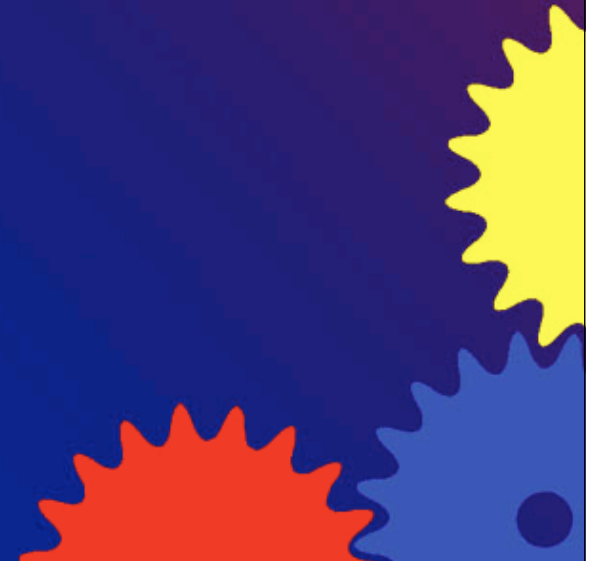
**When dealing with correct  
behaviours**

**Switch your feelings on**

**Rollings, Hames & James 2009**

**To be published**

**When they get it wrong - be calm**  
**when they get it right - be happy**




“The trick is to restrict the time we spend in the negative energy zones to necessity and aim to get ourselves in the positive energy zones as much as possible.

**Morris (2009)**



ATTITUDE IS EVERYTHING

CHANGE YOUR ATTITUDE AND  
YOU CHANGE YOUR LIFE!



**“The right attitude and one  
arm will beat the wrong  
attitude and two arms  
every time”**

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**The way it was**

**“because I said so”  
staff are:**

- authoritarian
- unsupportive stress power & control
- convey low expectations
- rely on extrinsic motivation

## The way it is

### **“in it together” staff:**

- appeal to affiliation not power
- use the same communication style
- does not believe in coercive means
- allows students to vent frustrations at school rules &/or teacher imposed constraints

# **Classroom Management means:**

- 1 Establishing an orderly environment so students can engage in meaningful academic learning**

# **Classroom Management means:**

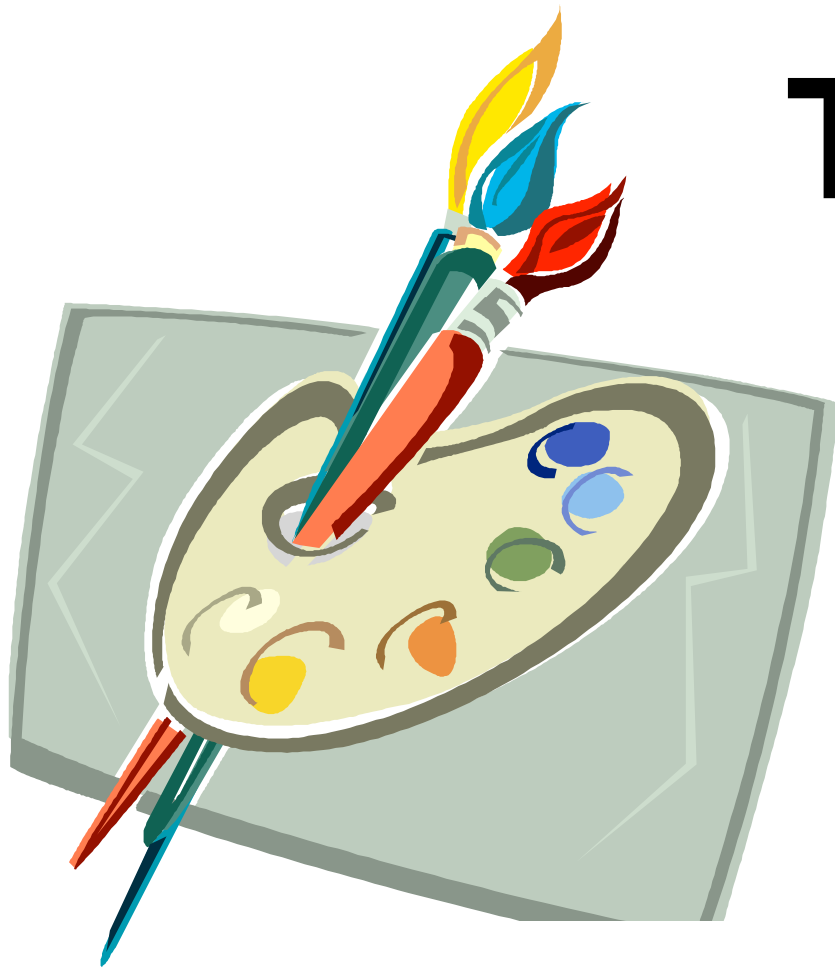
**2 Enhancing a students  
social and moral growth**

Weinstein 2006

**“The goal is not  
compliance with rules,  
but making the choices  
to live a good life,  
an ethical life.”**

**John Covaleskie 1992  
Discipline and Morality:  
Beyond Rules and Consequences**

# A Touch of Class



**“The concept of classroom management is broader than the notion of student discipline.**

**It includes all the things staff must do to foster student involvement and cooperation in classroom activities and to establish a productive working environment.”**

Sanford, Emmer & Clements 1983  
Improving classroom management Educational Leadership



“Classroom management can and should do more than elicit predictable obedience, indeed it can, and should be one vehicle for the enhancement of student self understanding, self evaluation, and the internalisation of self-control.”

MAcCaslin & Good 1992  
Compliant Cognition  
Educational Researcher



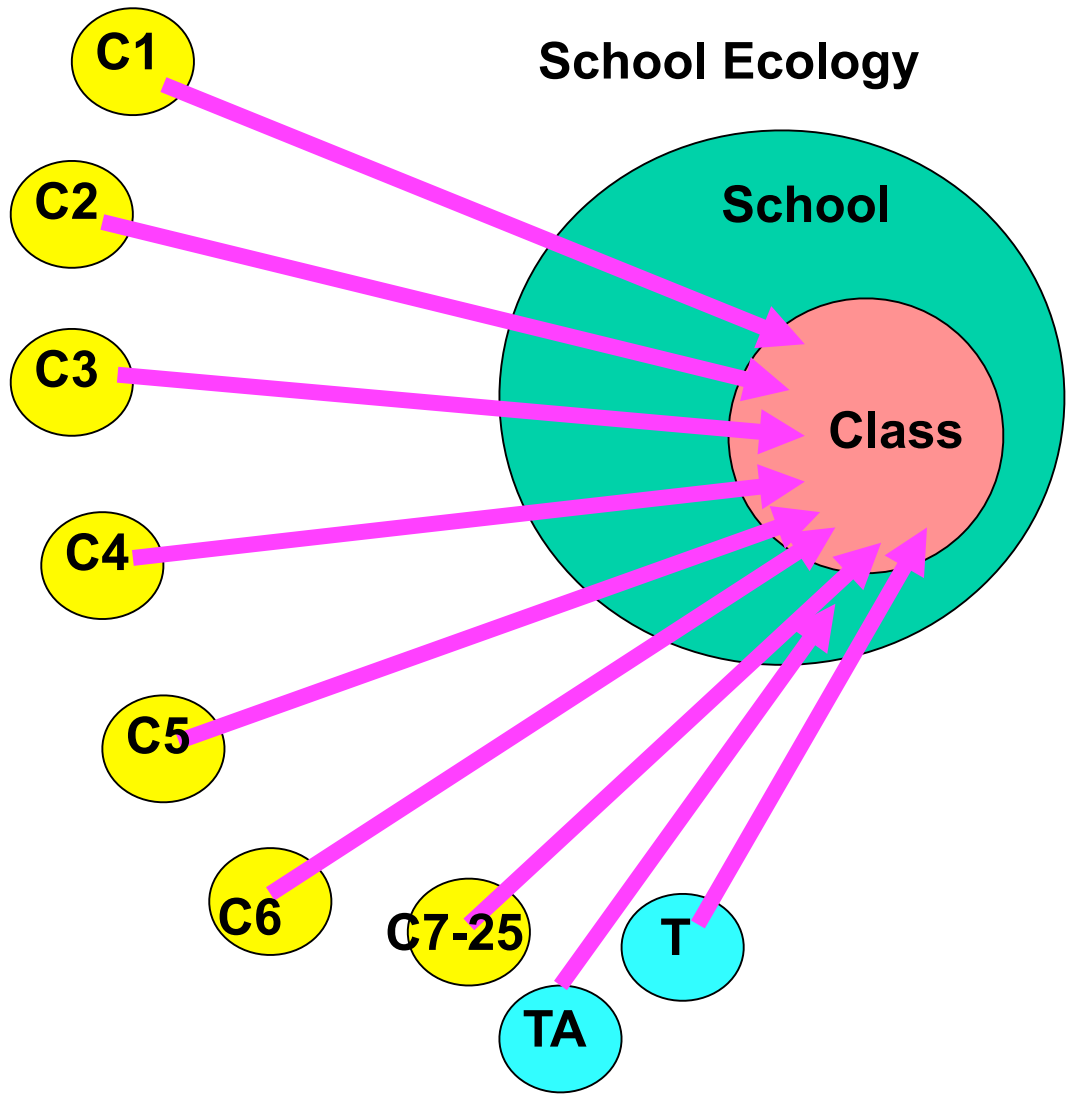


# An Ecological Model of Classroom Management

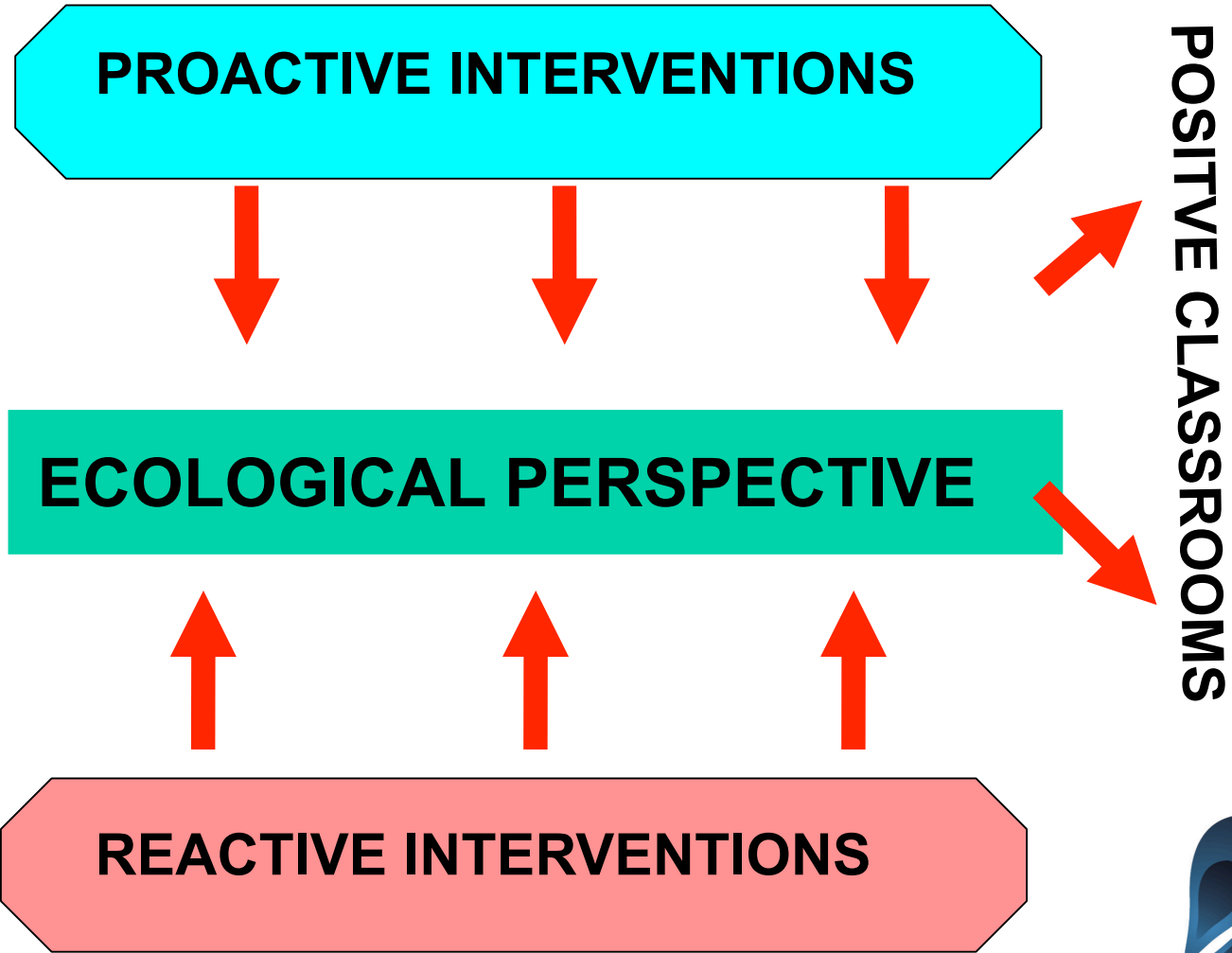
Personal Ecology

School Ecology

Classroom Ecology



# An Integrated Model



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“Classroom management can and should do more than elicit predictable obedience,

---

indeed it can, and should be one vehicle for the enhancement of

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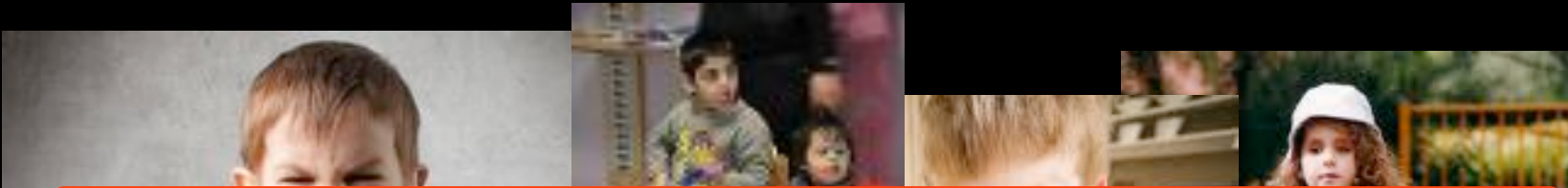


**MANTRA 3**

**The Problem is the Problem  
not the Child**



**“Every time you label me,  
you diminish me”**



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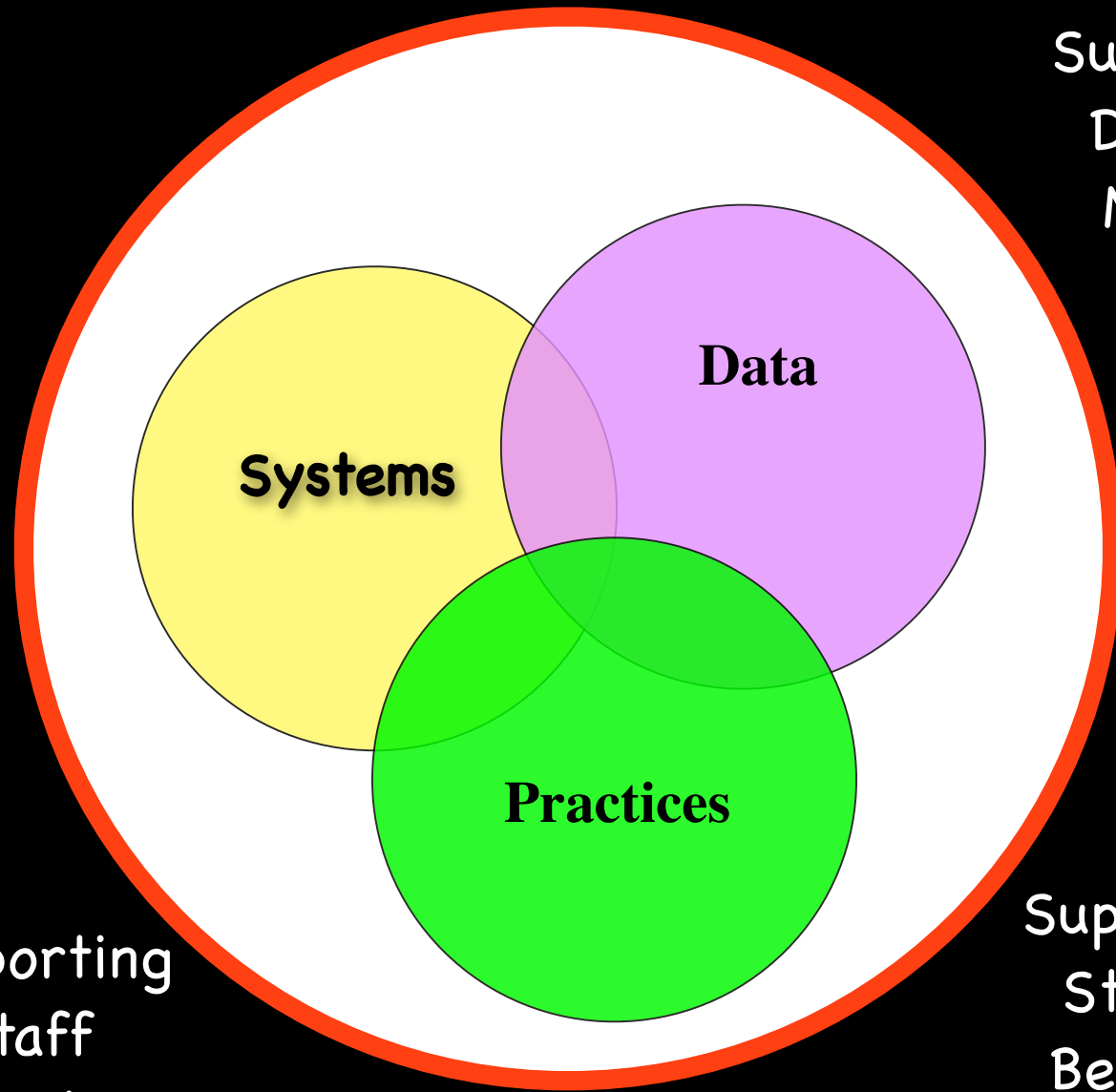
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BEHAVIOUR**  
a tiered approach



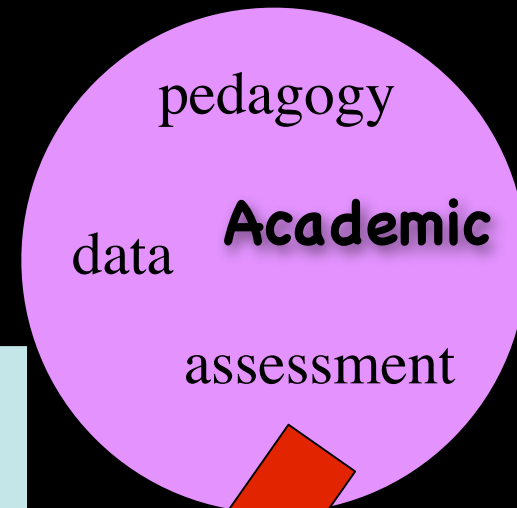
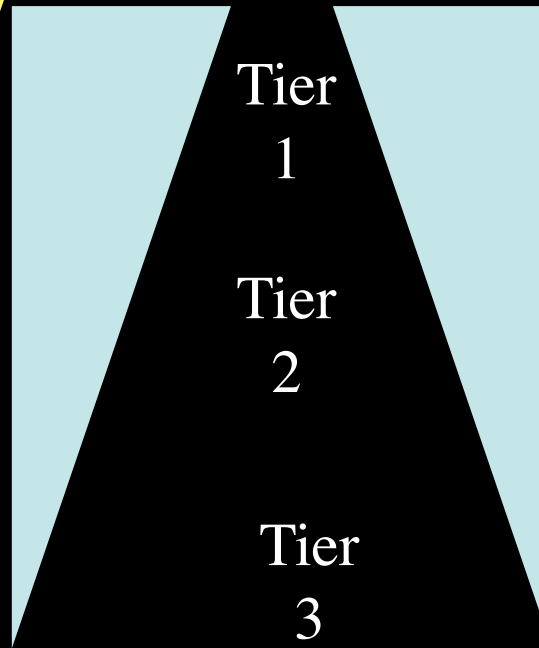
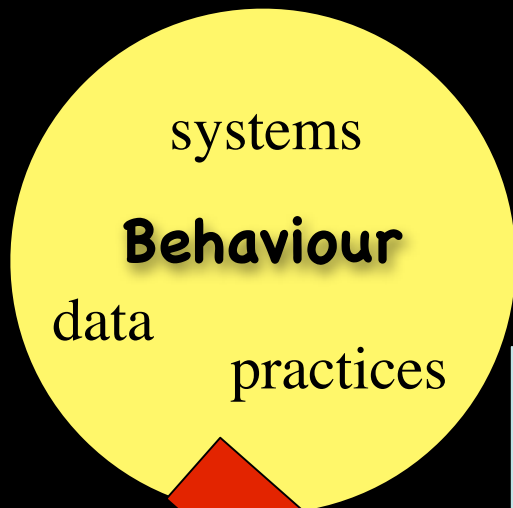
Supporting  
Decision  
Making

Supporting  
Staff  
Behaviour

Supporting  
Student  
Behaviour



# Behaviour for Learning



**System Features:** Leadership team, high expectations, social expectations taught and reinforced, strategies for reducing problem behaviours, data collected and analysed for social behaviour, data based decisions making, proactive interventions

**Tier 1**

**GREEN ZONE**

CYP WITHOUT serious behavioural problems

**Tier 2**

**YELLOW ZONE**

CYP AT RISK for problem behaviour

**Tier 3**

**RED ZONE**

CYP with INTENSE/SERIOUS  
behaviour problems

**Preventing  
Problem Behaviours  
B Algozzine 2010**

# **Behaviour is Rarely Random**

*Understanding the reasons  
behind the behaviour  
is more important  
than the behaviour itself*

**System Features:** Leadership team, high expectations, social expectations taught and reinforced, strategies for reducing problem behaviours, data collected and analysed for social behaviour, data based decisions making, proactive interventions

**Tier 1**

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**System Features:** Leadership team, high expectations, social expectations taught and reinforced, strategies for reducing problem behaviours, data collected and analysed for social behaviour, data based decisions making, proactive interventions

## **Tier 1**

### **GREEN ZONE**

**CYP WITHOUT serious behavioural problems**

**Classroom Management:** Class layout; wall/ceiling displays; social expectations posted; transitions, procedures, and routines taught; effective instruction; social behaviour maintained; clear communication

**Preventing  
Problem Behaviours  
B Algozzine 2010**

# TIER 1 UNIVERSAL

for all learners in all settings

## 1 Whole school behaviour policy

- a) staff agree 3 - 5 positively stated expectations
- b) children taught expectations
- c) positive recognition for following expectations
- d) minor consequences for rule infringements
- e) data collected to check if behaviour plan is working

## 2 Proactive classroom management techniques

Restorative Justice

Responding to problem behaviour in schools

- Crone et al 2010

# Behavioural Difficulties

Behavioural difficulties are a natural occurrence in ALL children, the result of attempts by inexperienced, developmentally young children to interact with a complicated, increasingly impersonal world.

and

Children with learning and communication difficulties are more susceptible to have behavioural difficulties



**SO CHALLENGING  
BEHAVIOUR FROM  
CHILDREN  
IS TO BE EXPECTED.**



# Tier 1

learners have the acquired the  
learning behavioural  
dispositions

## Behaviour

Tier 1 Universal support primary prevention

Aim to support a maximum number of students - reduce behaviour problems and increase socially desirable behaviours and academic competencies

*Preventing Problem Behaviours Alogzinne et al 2010*

**Teachers use proactive classroom management techniques. Learners taught school rules and expectations**

**CHARLIE TAYLOR**

Government's Expert Adviser on behaviour in schools

## **Getting the simple things right:**

### **Charlie Taylor's behaviour checklists**

making sure all adults in the room know how to respond to sensitive pupils with special needs;

ensuring that children actually receive rewards every time they have earned them and receive a sanction every time they behave badly;

carefully following each stage of the behaviour policy rather than overreacting to poor behaviour; or

simply remembering to stay calm.

# Behaviour checklist for teachers

## Classroom

- 1  Know the names and roles of any adults in class.
- 2  Meet and greet pupils when they come into the classroom.
- 3  Display rules in the class - and ensure that the pupils and staff know what they are.
- 4  Display the tariff of sanctions in class.
- 5  Have a system in place to follow through with all sanctions.
- 6  Display the tariff of rewards in class.
- 7  Have a system in place to follow through with all rewards.
- 8  Have a visual timetable on the wall.
- 9  Follow the school behaviour policy.

## Behaviour checklist for teachers (CONT)

1

### Pupils

- 2  Know the names of children.
- 3  Have a plan for children who are likely to misbehave.
- 4  Ensure other adults in the class know the plan.
- 5  Understand pupils' special needs.

# Behaviour checklist for teachers (CONT)

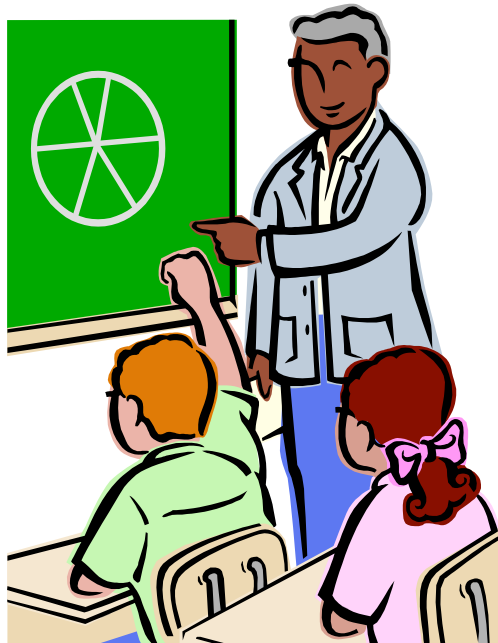
## Teaching

- 1  Ensure that all resources are prepared in advance.
- 2  Praise the behaviour you want to see more of.
- 3  Praise children doing the right thing more than criticising those who are doing the wrong thing (parallel praise).
- 4  Differentiate.
- 5  Stay calm.
- 6  Have clear routines for transitions and for stopping the class.
- 7  Teach children the class routines.

## **Aim 2**

2. Explore a toolbox of practical techniques for the classroom

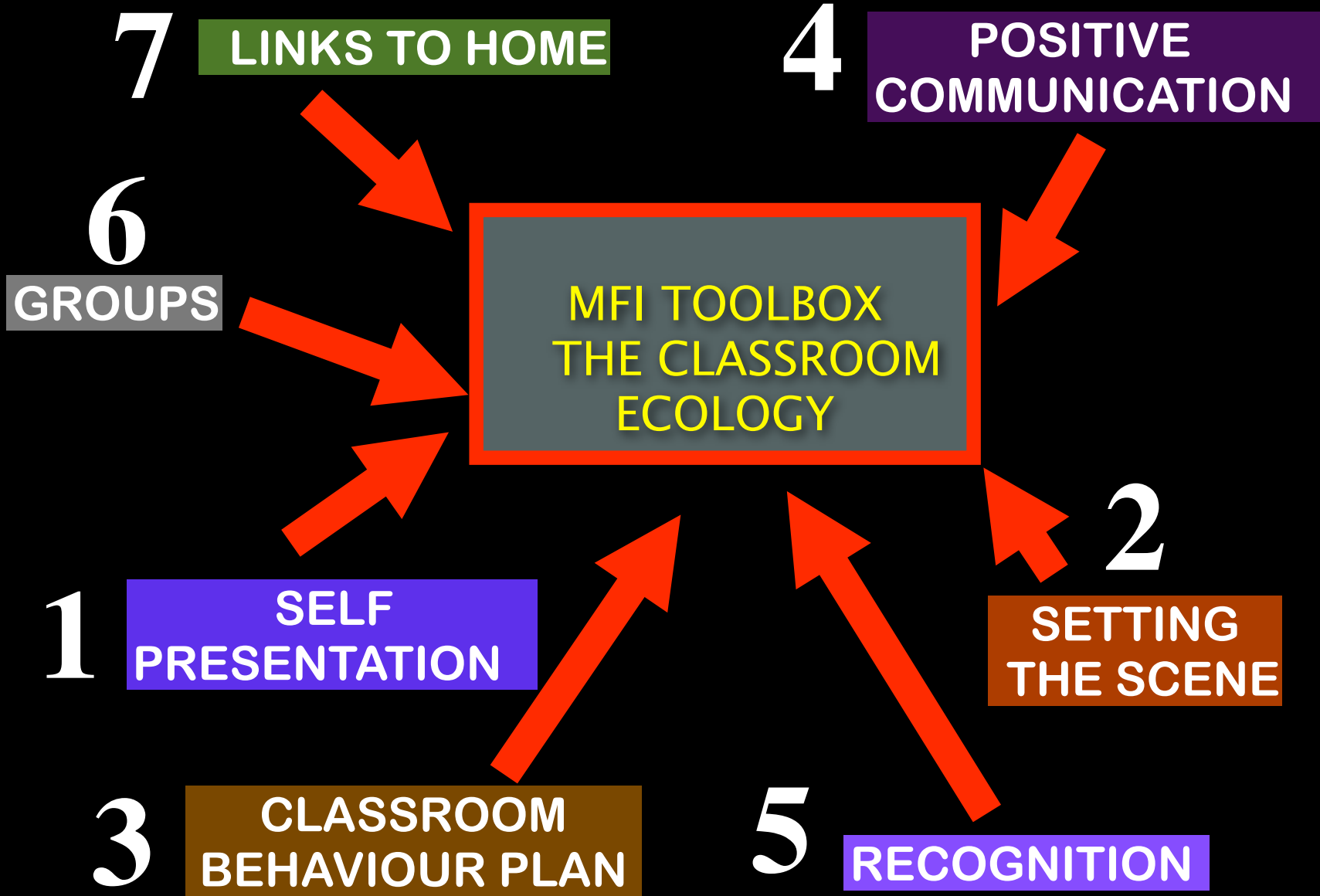


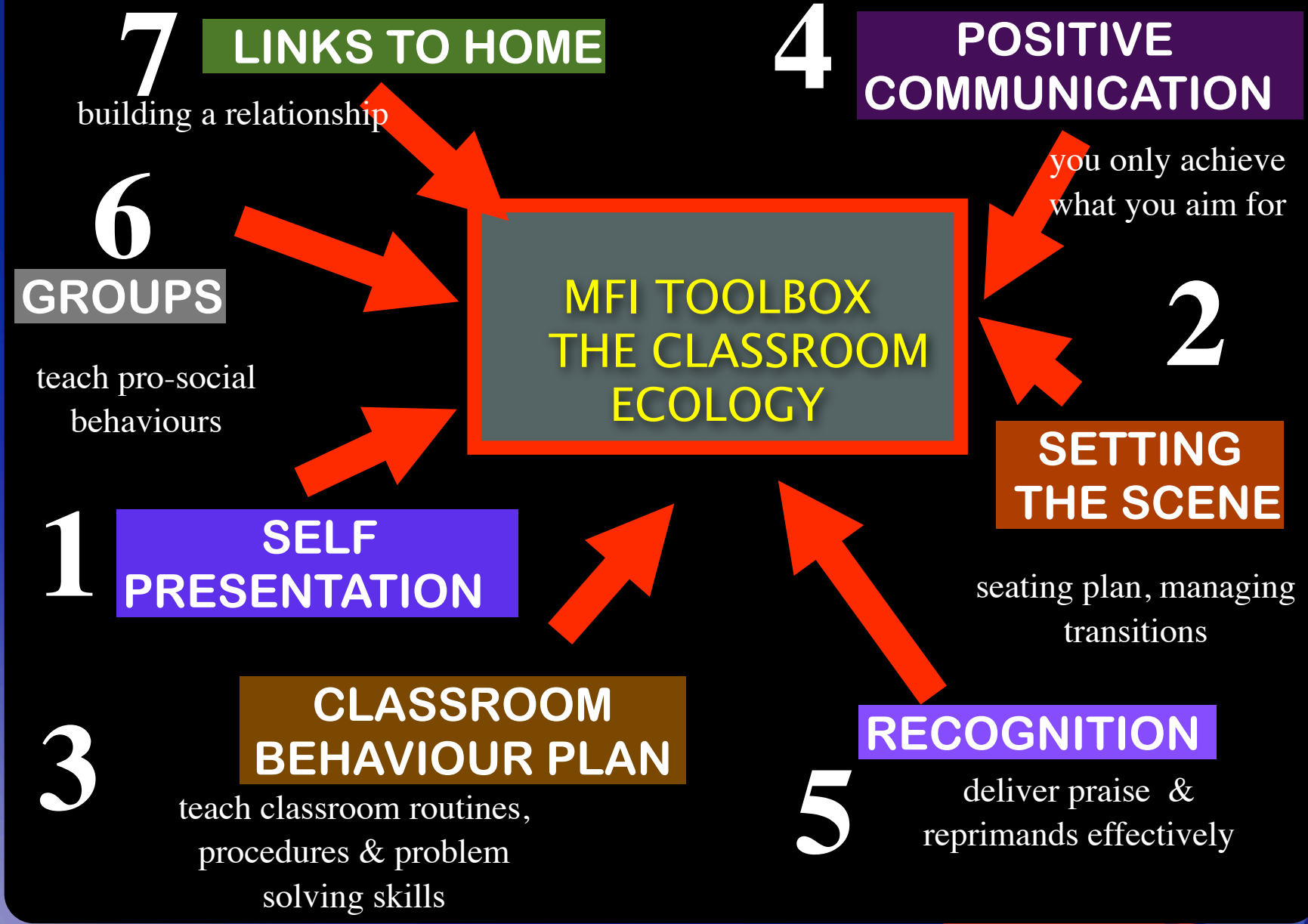


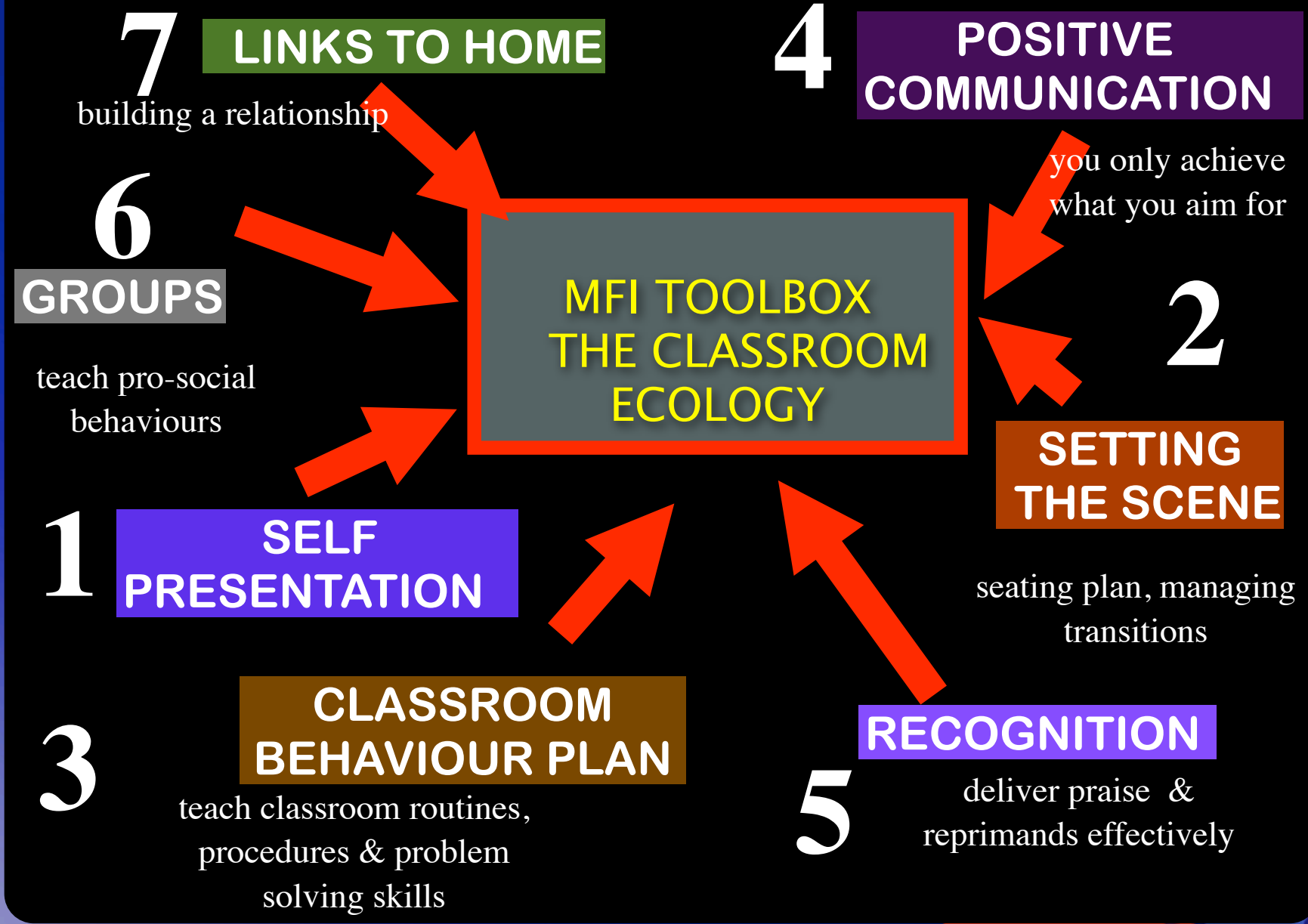
# Classroom Behaviour Management



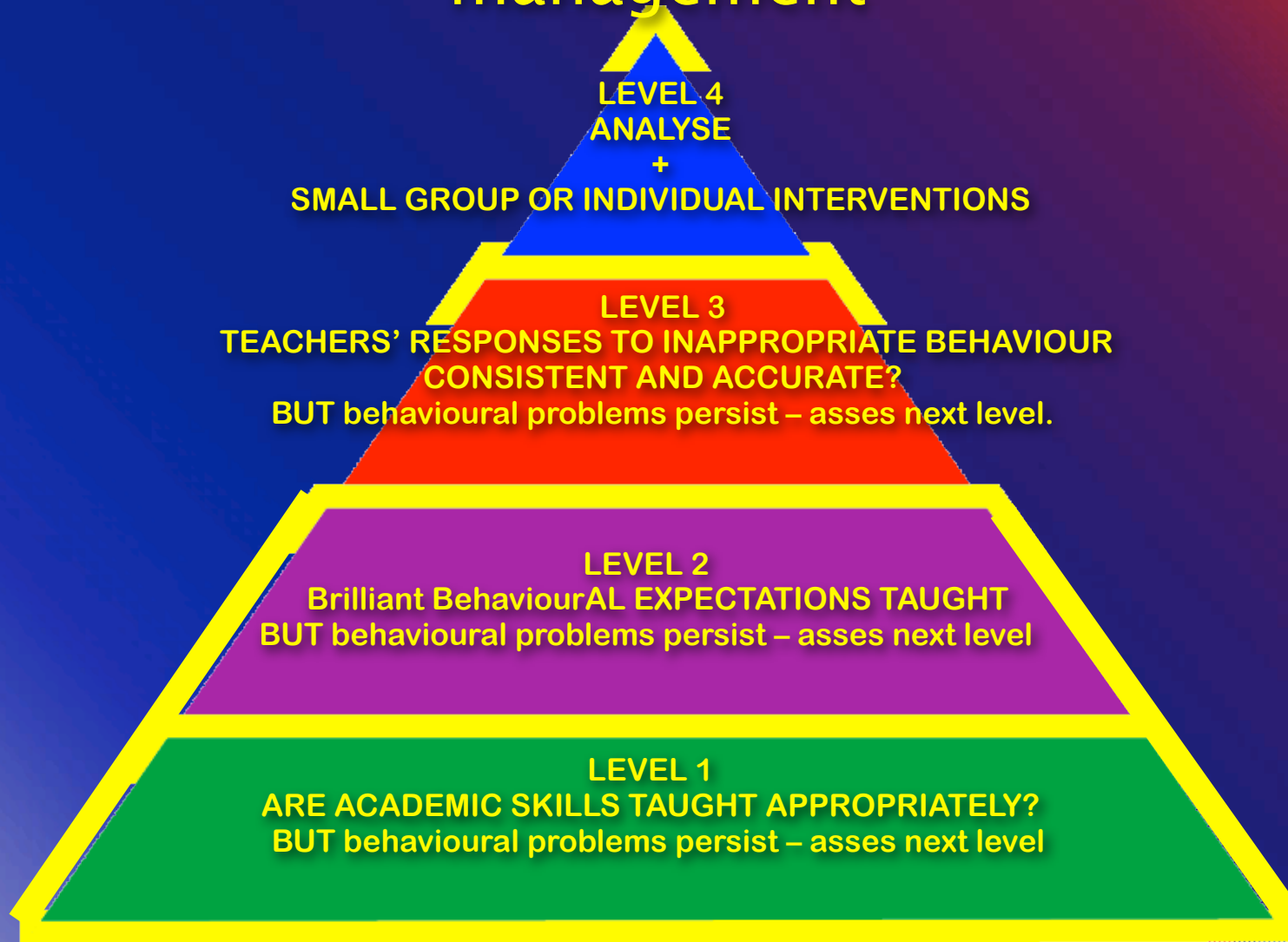








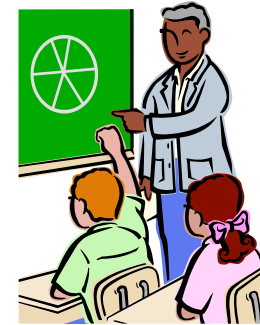
# The pyramid model of classroom management



# TARGETS



# Paul Dix says lessons should:



- Match students ability and be interesting
- Challenge learners to think in new ways
- Use varied learning styles
- Have different cultures in mind
- Use individual, paired and group learning
- Employ autonomous and active learning
- Involve self, peer and group assessment

The Essential Guide to Taking Care of Behaviour P Dix



## **The 80% Commandment**

**‘Thou shall not expect a student to do a task when they do not have the skills to complete the task with 80% success’**

## **Interfering Behaviours**

TO IGNORE THIS RULE RESULTS IN



## The 30 Second Intervention

Posted by Paul Dix on 23 March 2012 | 0 Comments

*First published Times Educational Supplement (TESPro magazine) January 2012*

When children dig their heels in and tell you with passion that 'it's shit, I won't do it and you can't make me', it is not just your behaviour management skills that are being tested. It is your values, your emotional resilience and your humanity that is under the microscope. Interrupt and disrupt thought patterns quickly and efficiently you become expert at diffusing behaviour bombs that others allow to explode.

The longer each negotiation around behaviour takes for the few, the less time you can give to the many. Children who behave badly in class will inevitably need more of your time outside of lessons. Don't give it to them in class too.

Limit your formal one to one interventions for poor behaviour in class to 30 seconds each time. Get in, deliver the message, 'anchor' their behaviour with an example of the child's previous good behaviour and get out.





## The 30 Second Intervention

The moment you deliver a sanction is the moment that confrontation/complaint/protest will emerge. Counter this defensive response in your 30 second intervention by immediately reminding the child of a previous example of their personal discipline 'Do you remember yesterday/last week when you: helped me tidy up/led the group/gave me that excellent homework? Remember Mum's face when she got the note? That is the person I know, that is the Chelsea I need to see today'. Then use 'Thank you for listening' as an excuse to move away and leave the child to their choice. Walk away. Don't be tempted to 'loom' over the child waiting for them to decide what to do. Walk away. Don't turn back.

As you walk away Chelsea will be busy baiting a hook to fish you back. Her bait box box is full of tasty teacher triggers, a loud swearsy mutter, perhaps the classic 'finger' or the utterly disrespectful teeth kissing coupled with quietly insulting murmurs. Don't be tempted to take the bait. Keep walking. The rest of the class will realise that you didn't let it go soon enough. If you rush back in to confront the secondary behaviours you pass over control to the child. You have lost. A full blown confrontation is the ultimate reward for the child who likes to provoke.



## The 30 Second Intervention

Of course as you walk away your first job is to write down, discreetly, what just happened so that you can speak to the child when everyone is calm. You might prefer to wait until the cold light of the morning to share the note you made with the child. In time the certainty of your 'follow up' soon ripples through the rest of the class "He'll get you, he won't do anything now, but he'll get you".

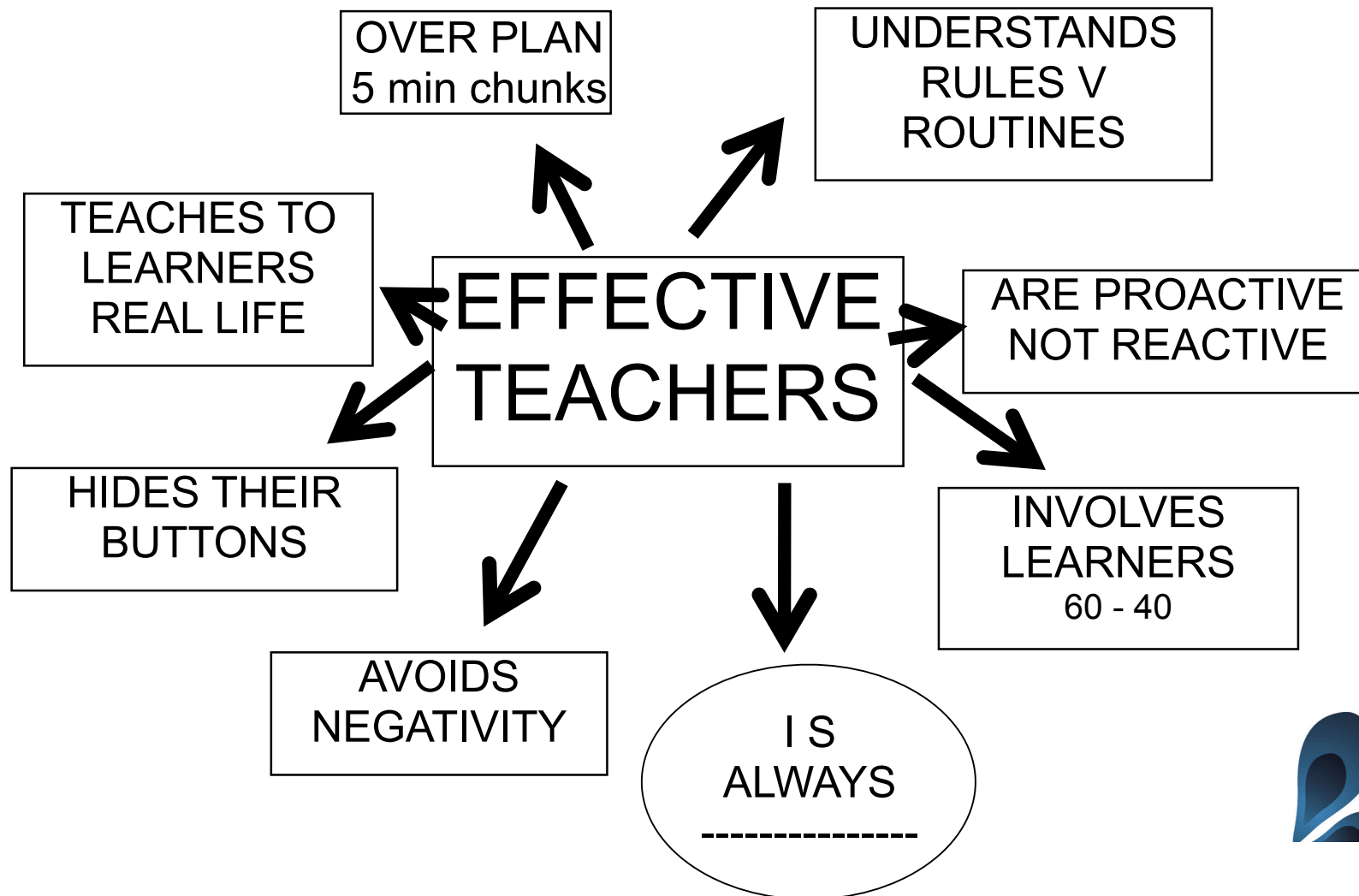
With a 30SECi you no longer need to improvise. The script is set, the pace predetermined and the arc of the intervention fine tuned. The brevity of the intervention affords no time for the gradual crescendo of the improvised castigation. Neither is driven by big sticks and heavy punishment. It leaves the child thinking about their actions, knowing that someone important believes they are better.



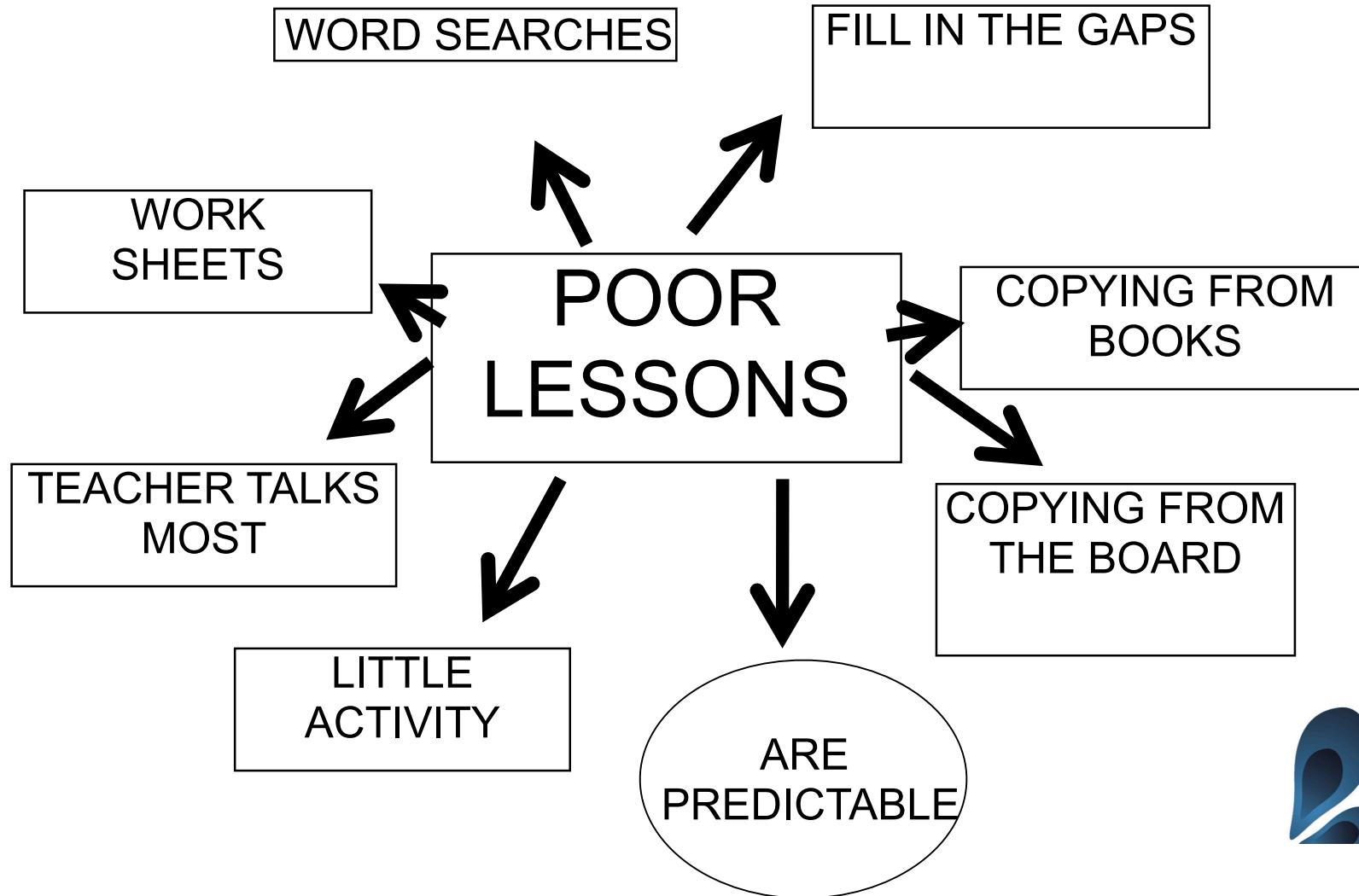
## The 30 Second Intervention

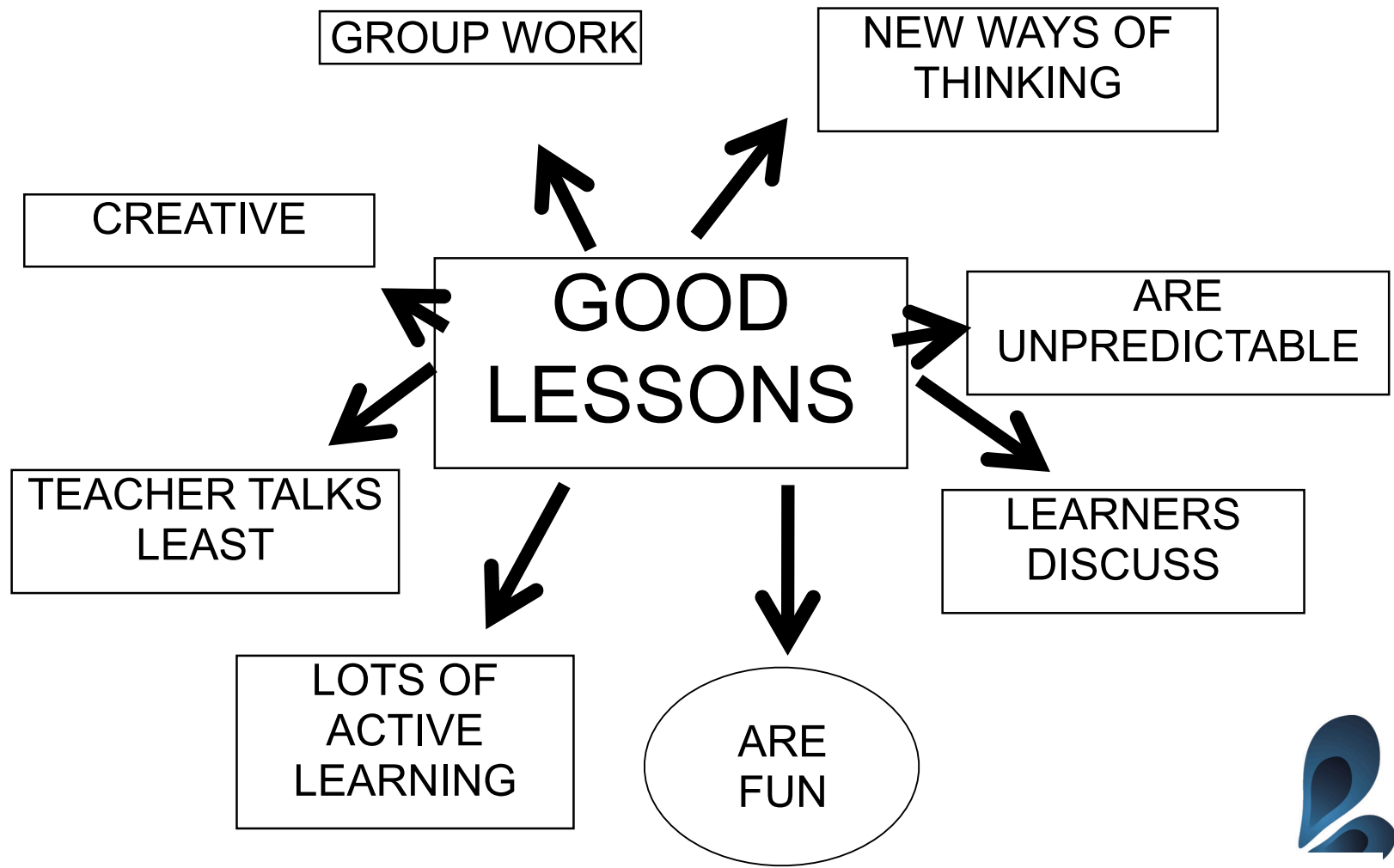
Performing the 30SECI well is truly skilful behaviour and emotion management. It takes a great deal of self control to stop your emotion creeping out. Reminding children of their good behaviour in the middle of dealing with their poor behaviour takes practice. Matching humility and certainty takes some emotional resilience on your part. Yet when everyone sees that poor behaviour is no longer rewarded, that interventions are quick, efficient and predictable the classroom becomes safer and less explosive place to learn.

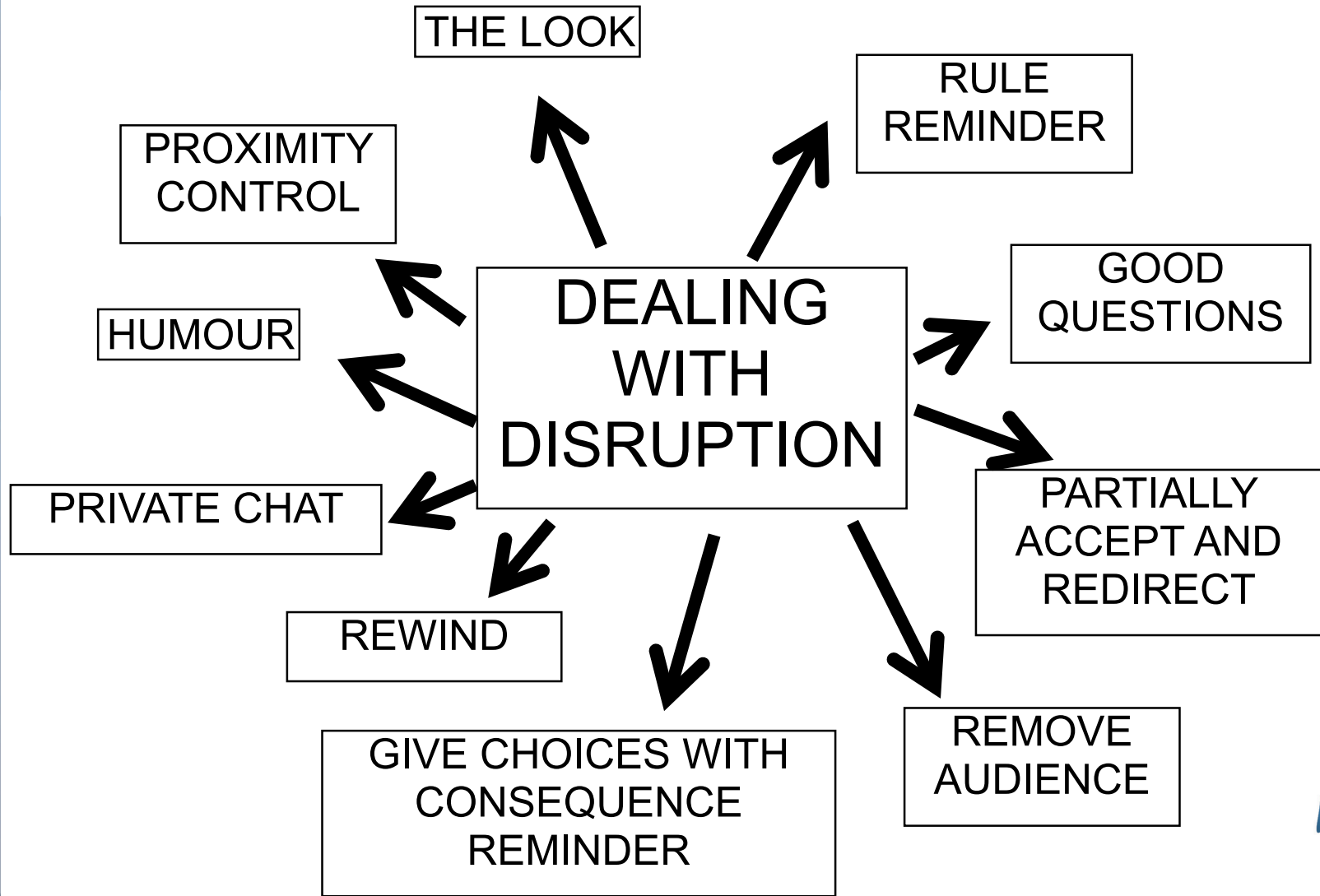




# Avoid Too Much







## Strategies

- Tactical ignoring to focus on the primary behaviour
- Choice, give options and leave to decide
- Distraction and diversion
- Partial agreement, “I appreciate you don’t want to . . .  
But . . .
- The Language of Choice (immediate and deferred)
- The cracked record –be persistent



## Putting it all together

If, for example, a Student is off task, you could:

1. Ask quietly if s/he understands or needs help
2. If s/he doesn't need help, follow up with a non-verbal prompt after a minute or two
3. If still off task after a couple of minutes, remind s/he this is the second time you have had to discuss this and give a brief direction + thank you
4. Next remind him/her that this is the third time and s/he now needs to move to another table/part of the room to get on with the task
5. If still off task, mention that this is the last reminder and use the language of choice – complete it now or at lunchtime

FROM PETER

## **Problem with Control Techniques**

Intention - stop unwanted behaviour.

There is a limited evaluation criteria.

The teacher is a hostage to fortune because it is impossible to predict every child's response in every situation.



# Classroom Management

Management by 'walk about' make sure you can get to each learner quickly and easily.

Have an area where you can display class rules.

Use a class seating plan.

Learn their names asap.



## **Flexible Consistency Some Guidelines**

Agree system for learners to discuss any grievances with you - in private.

Differentiation is not a sign of inconsistency.

Some learners need positives more often.

Apply sanctions consistently - unless agreed otherwise.



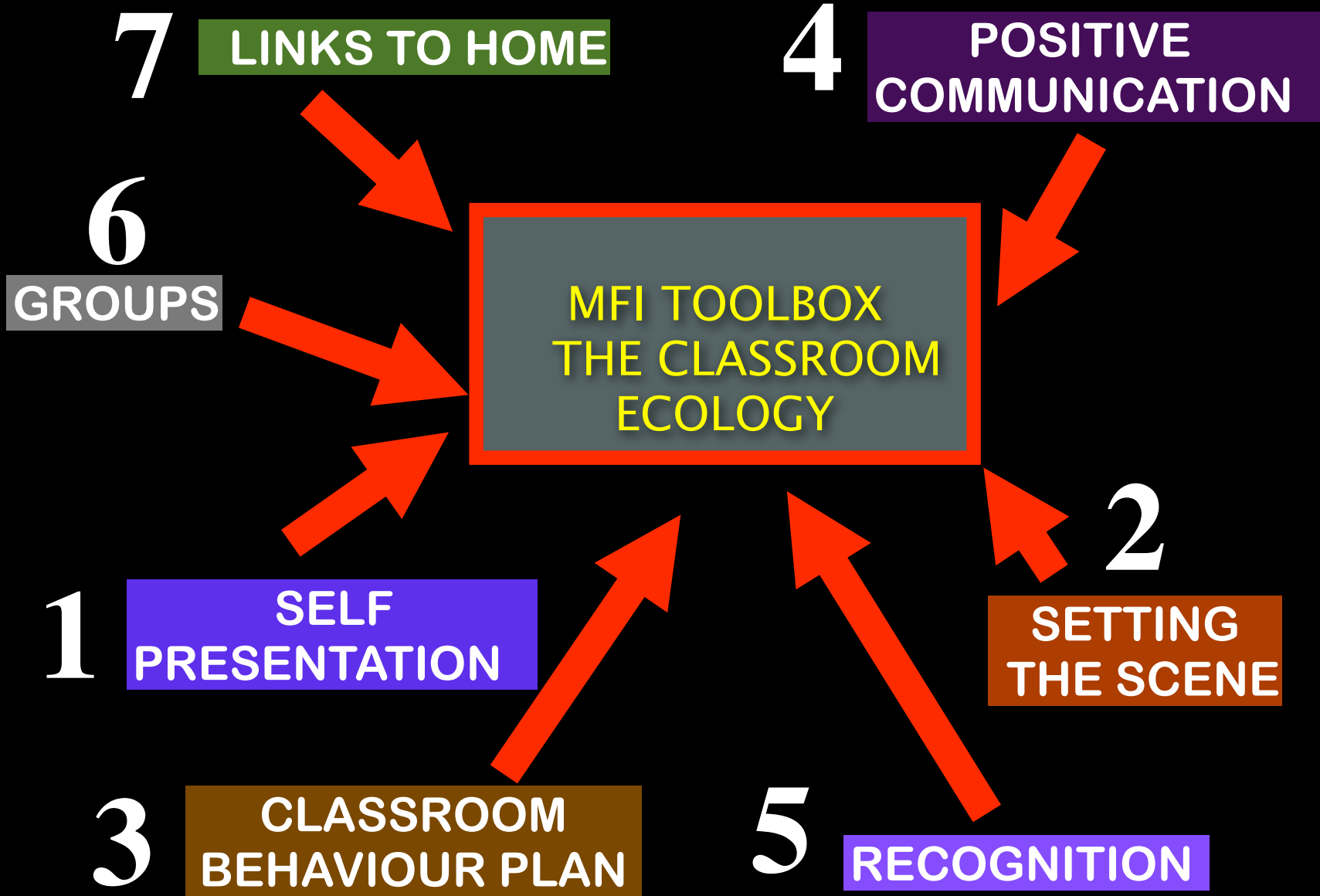
**Brilliant Behaviour**

**Proactive Classroom Interventions  
creating a disruption free class**

**“effective and ineffective teachers do not differ in terms of how they respond to misbehaviour but in terms of their ability to maintain student engagement in academic tasks and prevent problem behaviours from occurring.”**

(Evertson, Emmer & Worsham 2006 in )

(Effective School Interventions N. Rathvon (2008) P 73)



MFI TOOLBOX  
THE CLASSROOM  
ECOLOGY

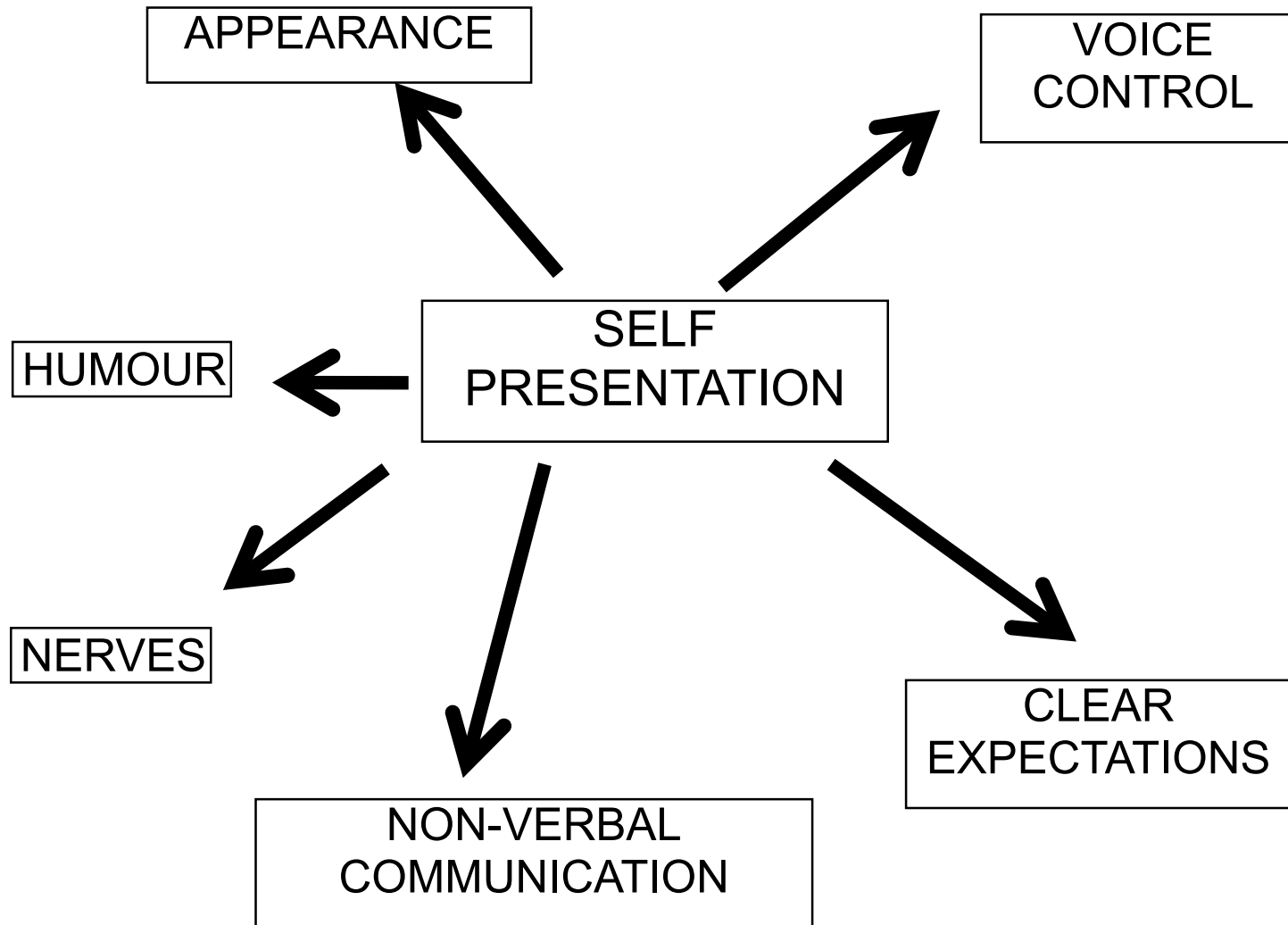
1

SELF  
PRESENTATION



# 1 SELF PRESENTATION





## VOICE CONTROL

It's not what you say - slow deliberate speech

Talk quietly if they are loud

breathe in - hold for three seconds, as you breathe out  
project your voice and say the days of the week, then  
months, then the alphabet

Ref TES Kerra Maddern 4/01/13 Vol. 2 No. 16 p 4



## NON-VERBAL COMMUNICATION

“Fake it - until you make it”  
“act as if” you have confidence”

Mehrabian (1967) note myth

Communication is 7% what you say & 93% non-verbal

words, tone of voice, facial expressions  
and posture need to match

Student teachers who rate their lesson, “that was a lousy performance, I must improve.” cope better than those who do not have the same degree of detachment.



Neill, N. & Casswell, C. (1993) *Body Language for Competent Teachers*. (Routledge)

## NERVES

Stand as tall as you can - this gives you an anchoring feeling and can help calm you

Use gestures to punctuate what you say

Move around - this can help you appear strong and confident

Ask for feedback from a trusted colleague or video yourself

Pause before you speak, organise your thoughts

Watch people in authority, what are doing, eye contact etc.



MFI TOOLBOX  
THE CLASSROOM  
ECOLOGY

2

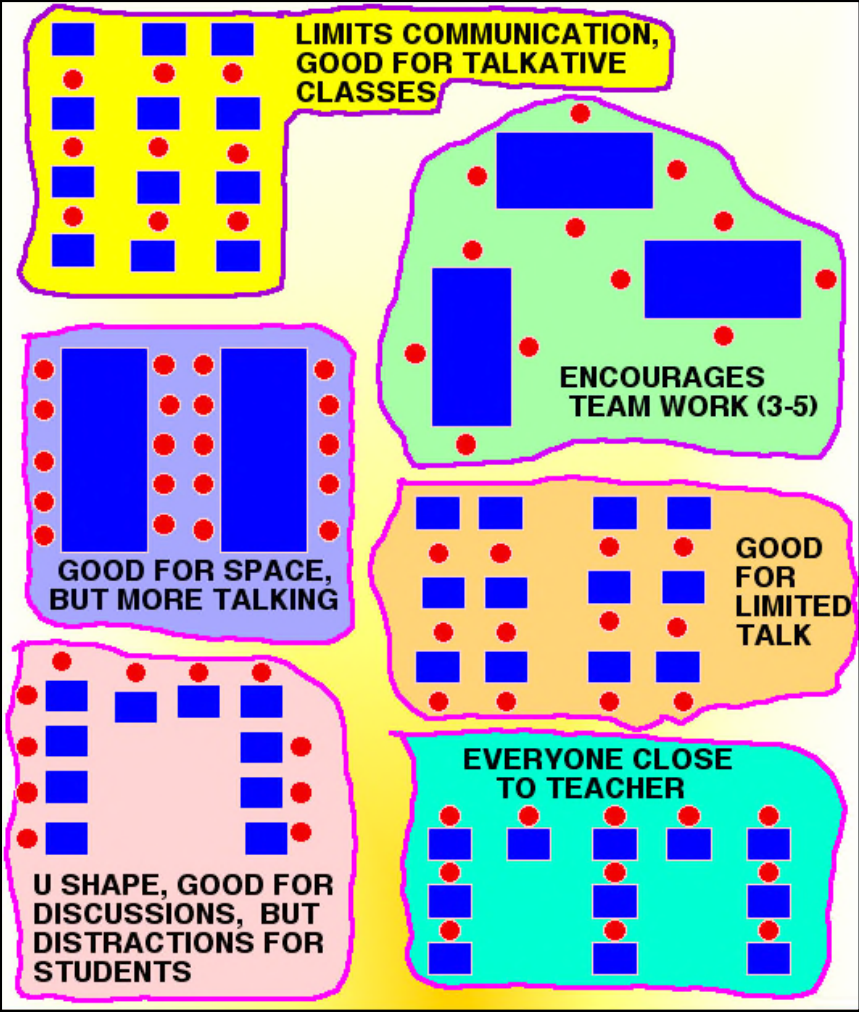
SETTING  
THE SCENE

**2**

**SETTING  
THE SCENE**



# Desk Arrangement

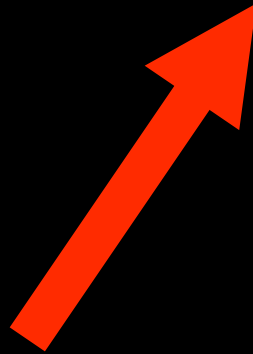


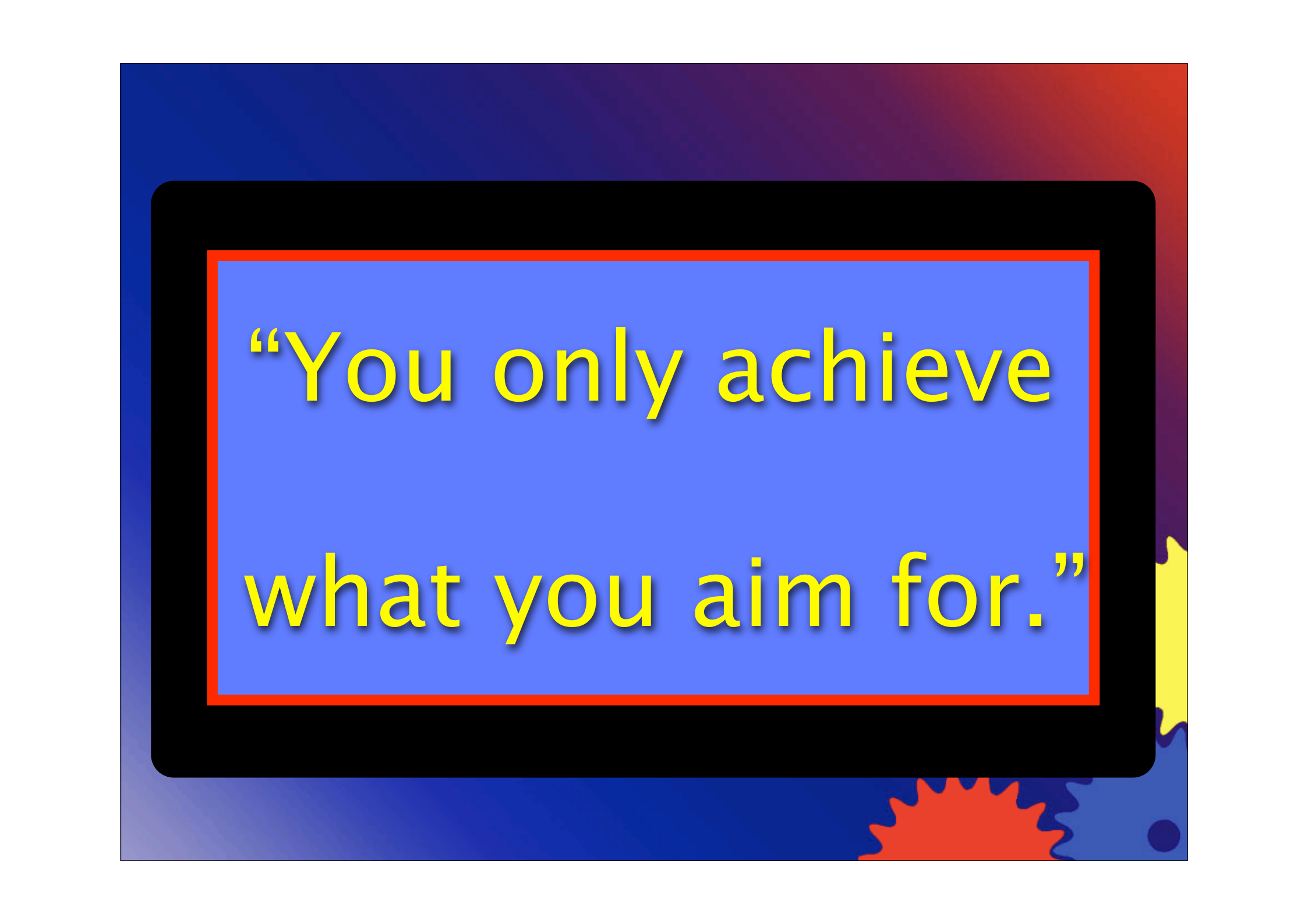


MFI TOOLBOX  
THE CLASSROOM  
ECOLOGY

3

CLASSROOM  
BEHAVIOUR PLAN





“You only achieve  
what you aim for.”

# In Class Behaviour Support Plan

## Aims

Reduce risk factors

Increase protective factors

## How?

1. Promote cooperation to routines
2. Teach appropriate behaviours - social and conflict resolution skills
3. Effective use of consequences
4. Managing escalating behaviours



# Children without Boundaries Go in Search of Them

Decide on 2/3 key rules that you need

Examples

- One voice at a time
- Stay on task
- Bring the correct equipment
- Stay in your working area
- Follow instructions first time
- No offensive language
- Follow adult instructions

(P Dix 2007)



## **Aim One**

Promote Brilliant Behaviour

### **How?**

Guidelines for Making Rules (Striepling 1997)

1. The fewer the better (3-6)
2. Involve the pupils/students in making them
3. State them behaviourally and positively
4. Make a contract with the learners
5. Send a copy home
6. Display and review with class



## **Aim Two**

Teach Appropriate Behaviours

### **How?**

EG. Teach Anger Management

1. Introduce anger management skills
2. Identify anger triggers
3. Calming down activities, breathing/muscle relaxation
4. Self talk
5. Dealing with name calling and teasing



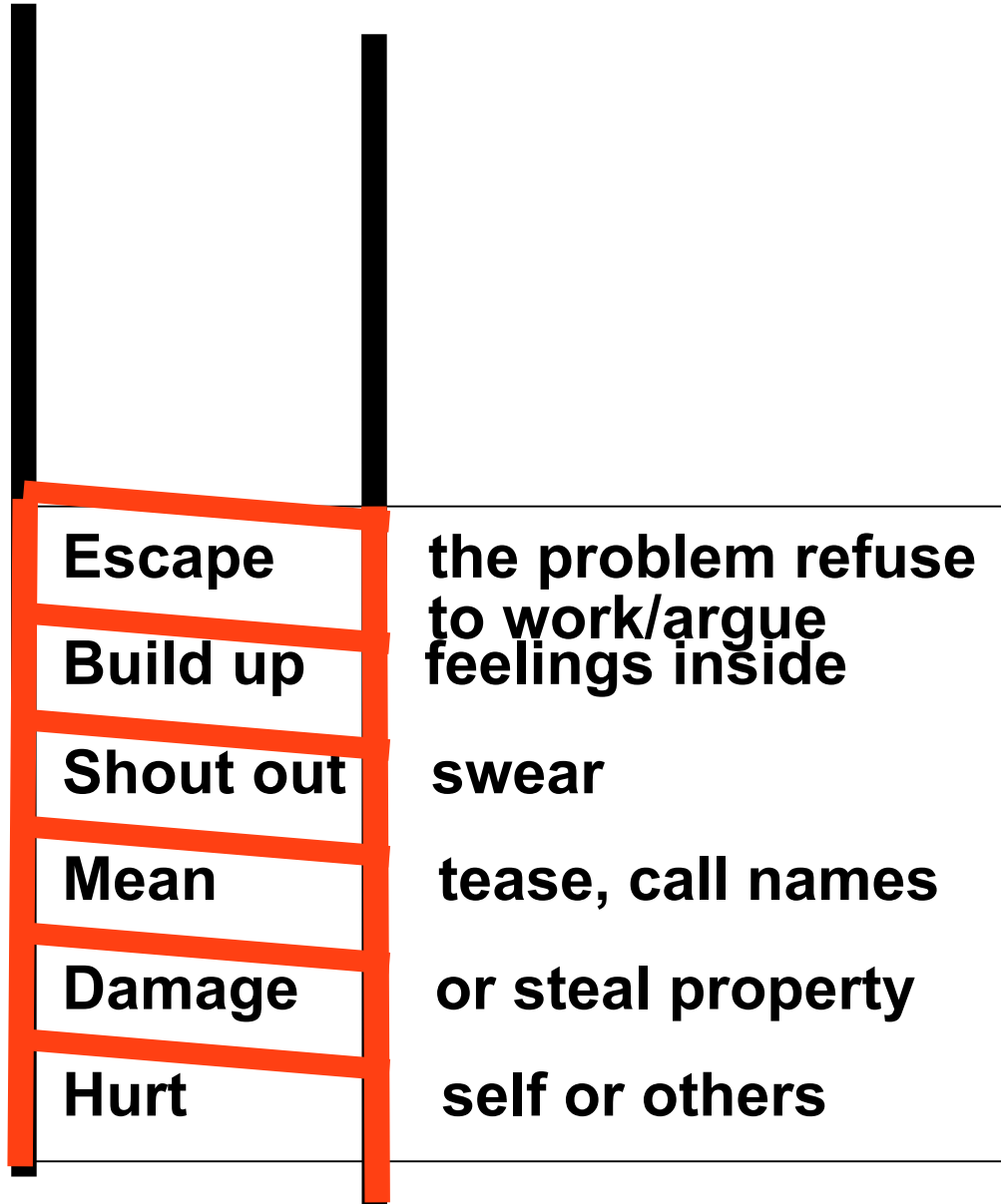
# THE LADDER OF SUCCESS

Haugen 1993



**PROBLEM**

**CHOICES**





CHOICES  
CHOICES  
CHOICES

PROBLEM



Solve → problem successfully

Consult → ask for help

Deal → directly 

Think → of other person's feelings/needs

Calm → your mind and muscles

Escape

Build up

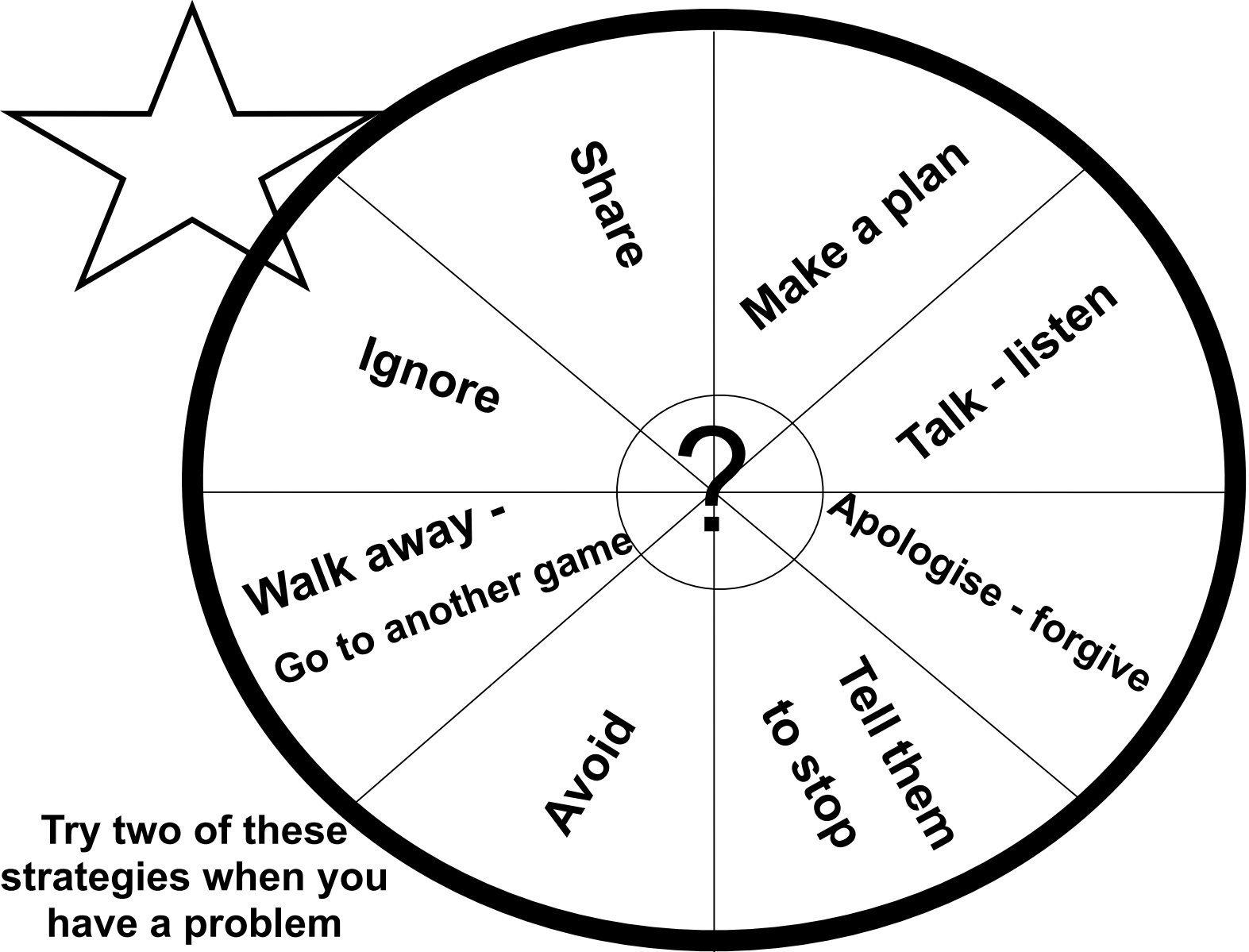
Shout out

Mean

Damage

Hurt

**For fighting, bullying, intimidation tell an adult immediately**




**Try two of these strategies when you have a problem**

4

POSITIVE  
COMMUNICATION

MFI TOOLBOX  
THE CLASSROOM  
ECOLOGY



# 4 POSITIVE COMMUNICATION





**RELATIONSHIPS &  
POSITIVE  
COMMUNICATION**

# Avoid “You’ statements

“Will YOU stop talking  
and get on with your work”

# use “I” statements

“I can see that you are not working, I  
need you to complete your work,  
THANK YOU”

# I Have a frightening conclusion

I am the decisive element in the classroom. It is my personal approach that creates the climate.

It is my daily mood that makes the weather. As a teacher I possess tremendous power to make a child's life miserable or joyous.

I can be a tool of torture or an instrument of inspiration. I can humiliate or humour, hurt or heal.

In all sets it is my response that decides whether a crisis will be escalated or de-escalated – a child humanised or de-humanised.

Ginott 1972

“The trick is to restrict the time we spend in the negative energy zones to necessity and aim to get ourselves in the positive energy zones as much as possible.

**Morris (2009)**



# The “Are you alright?” technique

Student says “Yes”

---

“I’m asking because the way you were behaving was inappropriate and so unlike you”

---

I knew something must be bothering you for you to be acting that way. I want you to know that if you need to talk, I’m here to be as helpful as I can. Thanks”

---

**RETURN TO CLASS**

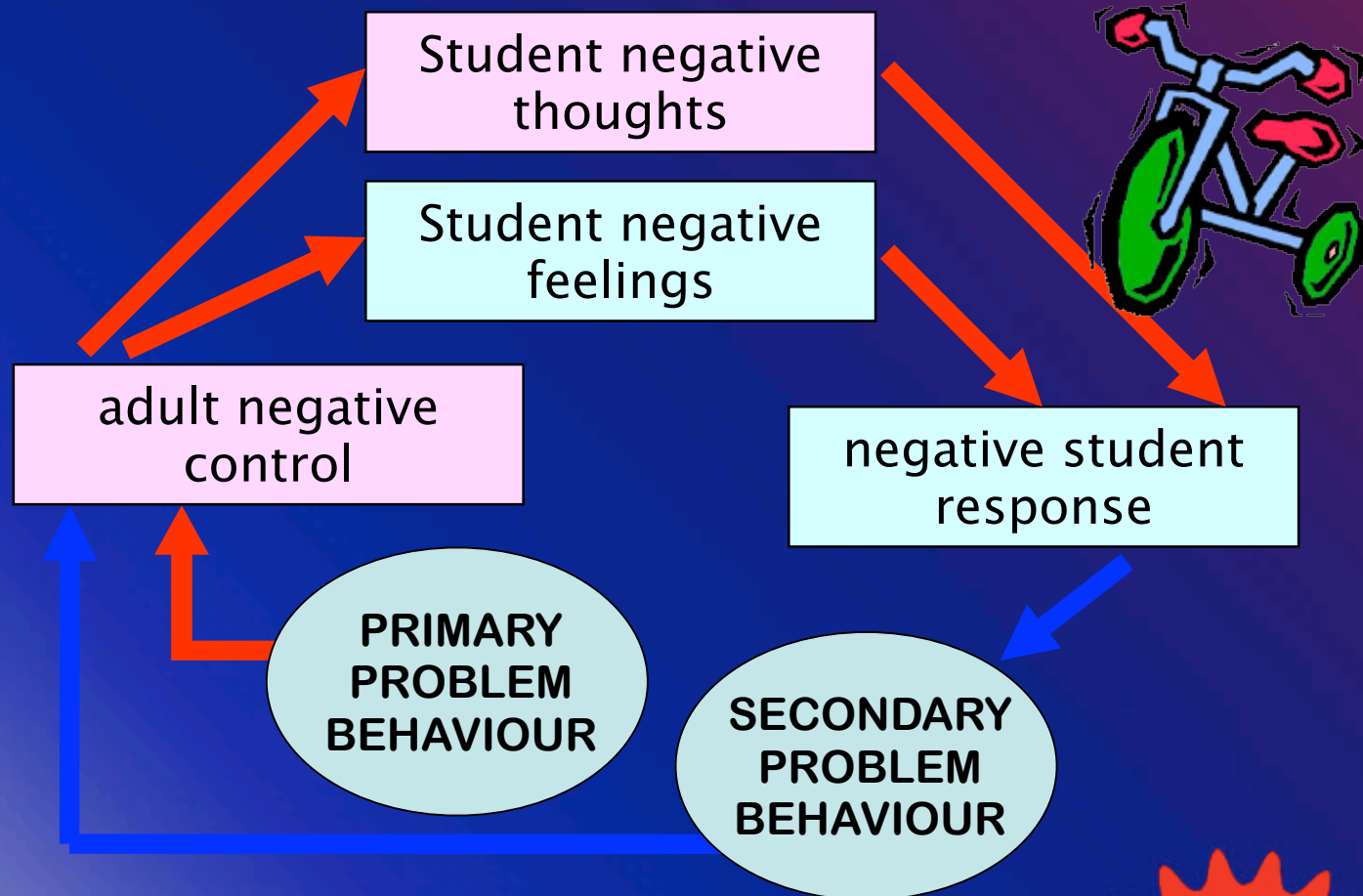
**YOU HAVE:**

**Shown respect and Care**

**Disapproval for the behaviour**

**And maintained the students dignity**

# The Vicious cycle of negative communication



# POSITIVE COMMUNICATION

## CHOICES

If you choose to break the rule, you understand what will happen.

## Positive focus

What should you be doing?

## empathic

I understand that you feel the rules seem unfair but you have to follow them.

## humour

John my tie will be out of fashion before you finish that work.

## Specific

Keep going like that and you are providing me with the evidence to make a decision.

## Past success

Remember how well you dealt with this problem last week.

## contingent

When you have finished that work then you can go on to the computer.

## rationale

I want you to sit here so that you can get your education in a mature way.

## cooperative

You are feeling as if you are always in trouble and I think we can do something about that.

## Light Caution

I shall be noticing every opportunity you have to change your behaviour.

# POSITIVE COMMUNICATION FOR RESPECT AND RESPONSIBILITY

- IGNORE SECONDARY BEHAVIOURS
- ASK GOOD QUESTIONS
- STAY WITH THE FACTS
- SAVING FACE
- THE PARADOXICAL INSTRUCTION
- SOLUTION FOCUSSED QUESTIONS
- DESCRIBE THE PROBLEM AND CONSEQUENCES
- LET'S REWIND
- SELECTIVE LISTENING
- ACCEPT AND REDIRECT
- SMALL PROBLEMS NEED SMALL TOOLS

WORK FOR A "WIN WIN" OUTCOME



# **What do effective communicators do?**

**They:**

- 1 can take the other person's point of view**
- 2 are aware of the part feelings play in interpersonal communications**
- 3 respect other people**

**(Petrie 1997)**

MFI TOOLBOX  
THE CLASSROOM  
ECOLOGY

5

RECOGNITION

# 5 RECOGNITION



# Aim – Effective Use of Positive Recognition

(Rathvon 1999)

POSSIBLE RECOGNITION THROUGH:	LEVEL OF INTEREST		
	LOW	MIDDLE	HIGH
	1	2	3
good note home	1	2	3
classroom games	1	2	3
special art project	1	2	3
free time	1	2	3
watching a video	1	2	3
listening to tapes	1	2	3
	1	2	3
computer time	1	2	3
access to computer lab	1	2	3
	1	2	3
other	1	2	3

Circle the number that matches your level of interest in each.  
Your ratings will be used to help select the best.





# How many non-verbal signals do you use in your classroom?

1.....

2.....

3.....

4.....

5.....



6

GROUPS



MFI TOOLBOX  
THE CLASSROOM  
ECOLOGY

# Classroom management

Peter Galvin (1999)

**VERY VERY OK**  
feedback

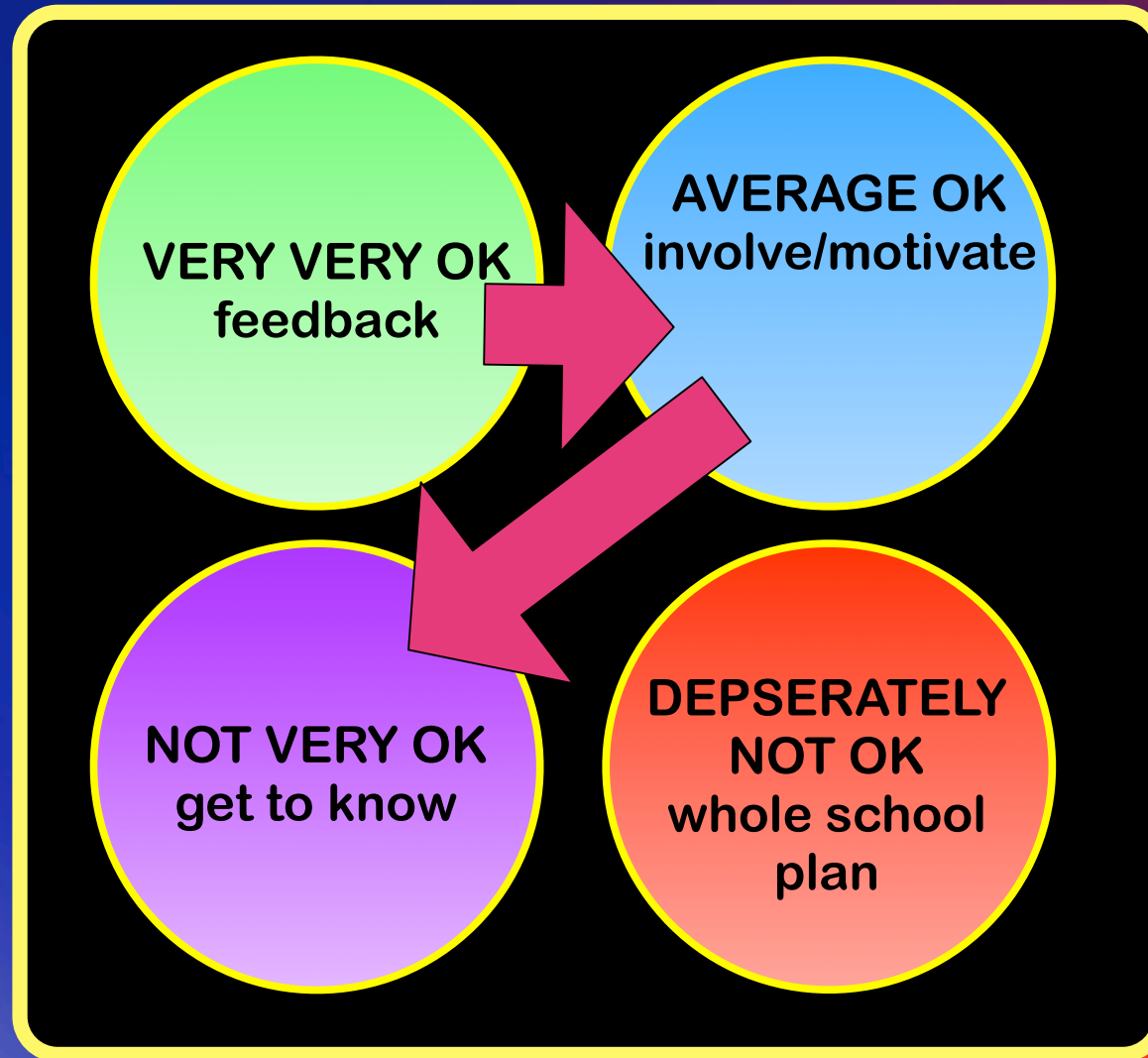
**AVERAGE OK**  
involve/motivate

**NOT VERY OK**  
get to know

**DEPSEERATELY  
NOT OK**  
whole school  
plan

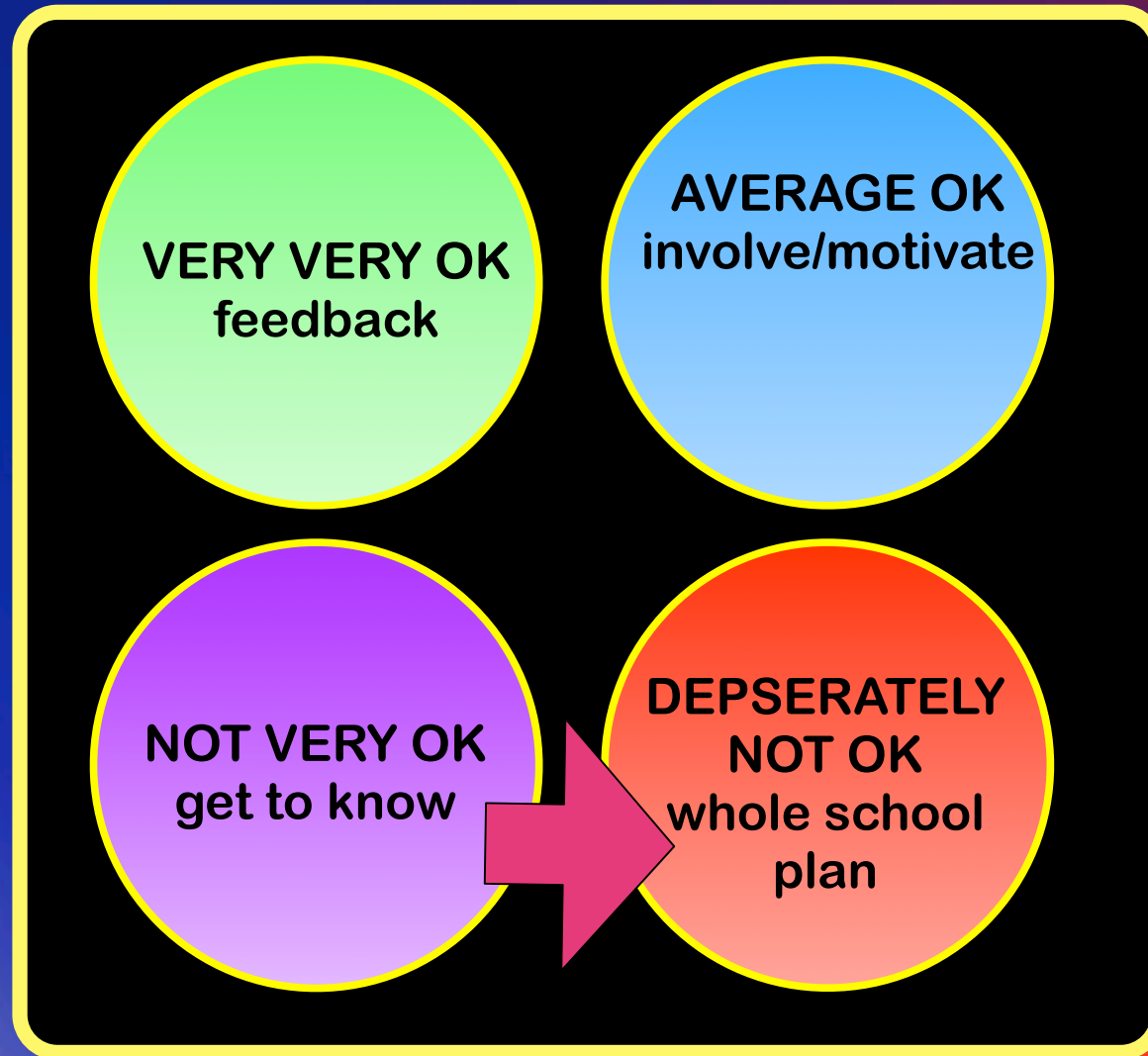
# Classroom management

Peter Galvin (1999)



# Classroom management

Peter Galvin (1999)



# Behaviour Management

1

**FACING THE CHALLENGE**  
College effectiveness &  
individual needs

2

**COLLEGE ETHOS**  
professional & personal  
views on behaviour

3

**BEHAVIOUR IN CONTEXT**  
principles & practices

4

**MANAGING  
BEHAVIOUR**  
a tiered approach

5

**TIER 1 “universal”**  
preventative strategies  
and techniques

6

**ADOLESCENCE**  
Individual V Group

7

**Multi-faceted  
toolbox**

# Behaviour Management

1

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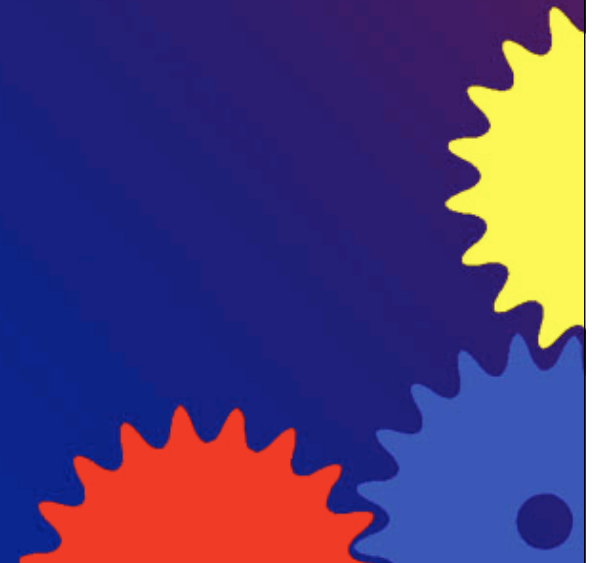
**ADOLESCENCE**  
Individual V Group

# **Troubled or Troublesome Adolescents?**





# Adolescence



**Make sense of you,  
the world and others**

**Make and keep friends**

**Others**

**Get a job**

# **Adolescence Assignments**

**Enjoy life**

**Leave home,  
become independent**

**Sex and Romance or  
Romance and Sex**

**“The inevitable result of prolonged adolescence in our culture is that teens will regularly feel irritation toward older folks and a sense of alienation from the society they are a part of.”**

**Surviving Your Adolescents  
T. Phelan 2012)**

# Typical Adolescents

Are self-conscious

Rapid physical growth

Rapid physical growth

Peer focused

Risk taking

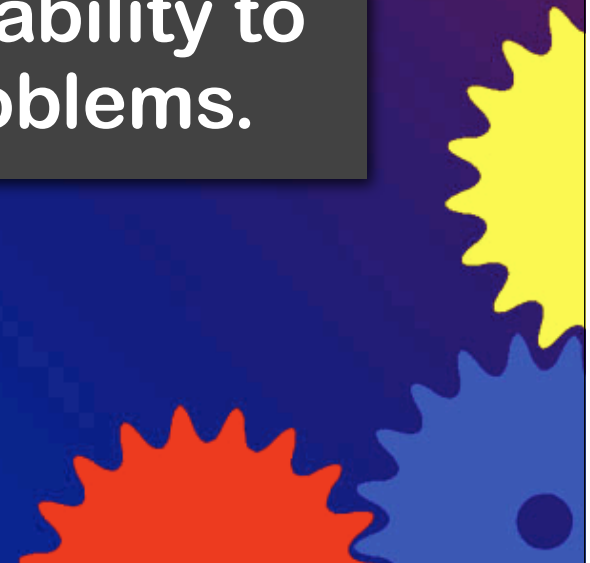
Rapid physical growth

Value differences shock/weird



**When a YP wants to express a need, thought or feeling and they do not have a socially acceptable means then inappropriate behaviours are likely.**

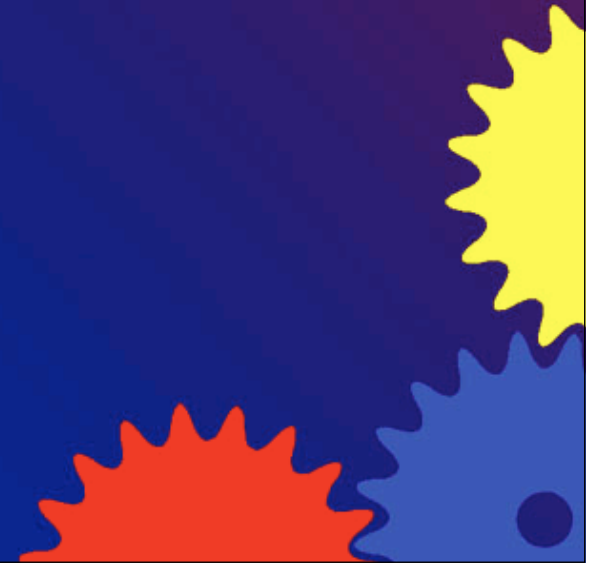
**The characteristics of many childhood disorders, eg Autism, ADHD etc will interfere with an individuals ability to communicate and solve problems.**



# **TROUBLED ADOLESCENTS**

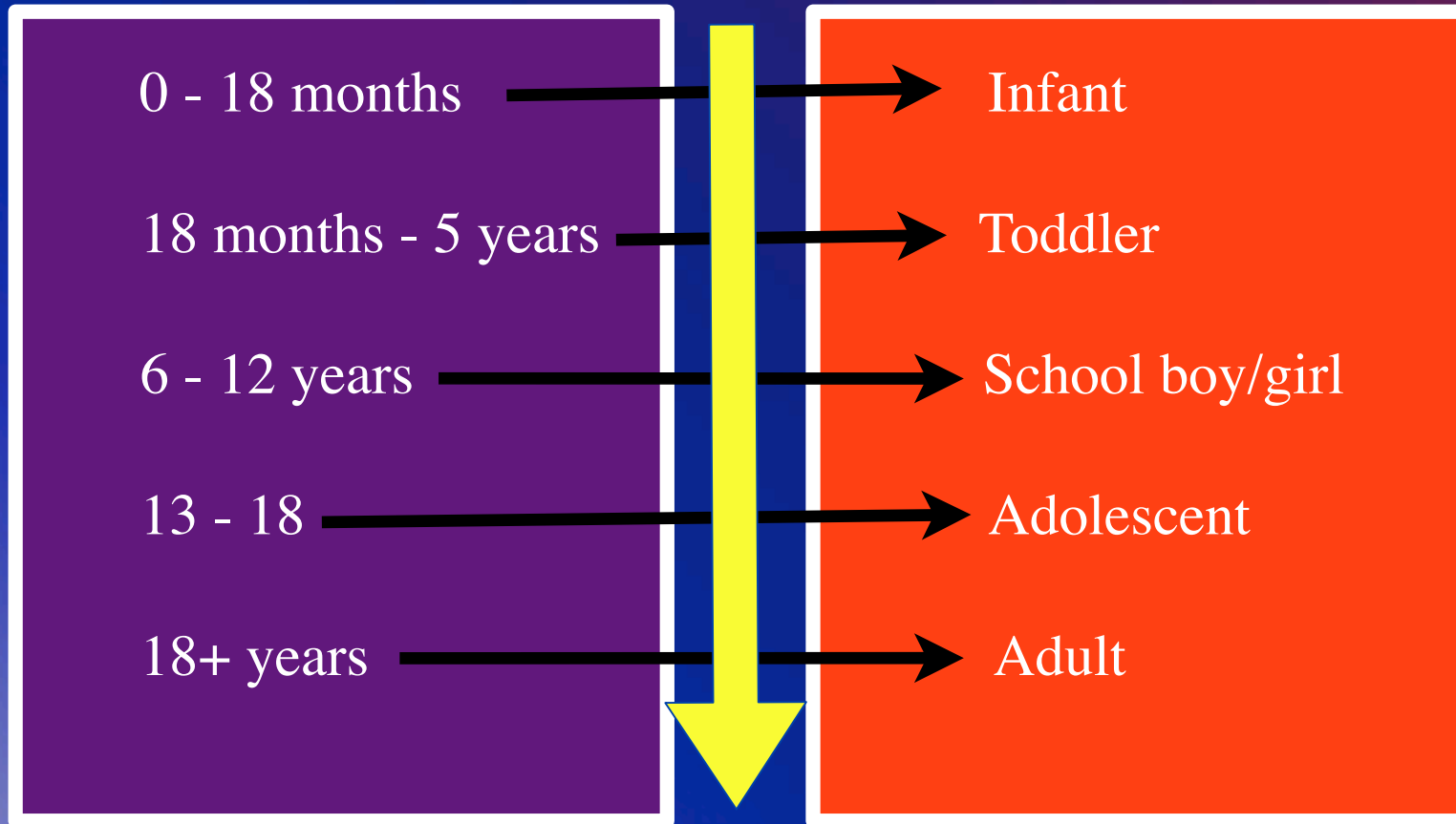
## **the immaturity hypothesis**

**McKinnon 2008**



# AGE

# LIFE STAGE



# What do many troubled adolescents lack?

empathy for others who are not in their peer group

recognition of other people's rights

respect for social rules, laws or ideals





# Developmental Stages

## infant – adolescent

dev. stage	thinking	empathy	separateness	ethics
<b>infant</b>	sensori-motor	self aware	no other	none
<b>toddler</b>	magical	self preoccupied	puppet magical	avoid punishment
<b>school boy /girl</b>	concrete logic	pseudo empathy	puppet practical	win rewards
<b>adolescent</b>	abstract	true empathy	separate relationships	abstract & social

# Toddlers

- Think 'it's all about me
- Fail to understand another person's perspective
- Have no long term plan, no self-discipline
- No ethical code, worried about being caught
- Treat other people as a means to an end

# ADOLESCENTS

- Think 'it's all about me
- Fail to understand another person's perspective
- Have no long term plan, no self-discipline
- No ethical code, worried about being caught
- Treat other people as a means to an end

# The Causes intrinsic v extrinsic



# The Causes – Intrinsic

## hard wiring problems

congenital learning difficulty / brain injury

**ADHD** / fetal alcohol syndrome

Asperger's syndrome / Autism

## Can result in

### function problems

disrupted mood

somatic illness

substance abuse

attachment disorder

obsessive compulsive disorder

eating disorder

# The Causes – Extrinsic

## potential sources of at risk experiences

- death – of a parent
- psychological trauma in a parent
- **abuse and neglect**
- depression, anxiety, psychosis in a parent
- bereavement in a parent
- somatic illness in a parent
- relationship discord
- separation and divorce
- adoption
- substance abuse in a parent
- immaturity in a parent
- personality disorder in a parent
- unemployment, homelessness, poverty
- overwork, over commitment
- ignorance in a parent

# Repertoire of an Immature Adolescent

thinking	empathy	separateness	ethics
sensori-motor	only self	no other	none
<b>OBSTACLE</b>	<b>OBSTACLE</b>	<b>OBSTACLE</b>	
magical	self preoccupied	puppet magical	avoid punishment
<b>OBSTACLE</b>	<b>OBSTACLE</b>	<b>OBSTACLE</b>	
concrete logic	pseudo empathy	puppet practical	win rewards

**Missing Developmental Milestones**

# Repertoire of an Immature Adolescent

thinking	empathy	separateness	ethics
sensori-motor <del>EXECUTIVE SKILLS</del>	only self	no other	none
magical	self preoccupied	puppet magical	avoid punishment
concrete logic	pseudo empathy	RELATIONSHIPS puppet practical	win rewards

Missing Developmental Milestones



# Repertoire of an Immature Adolescent

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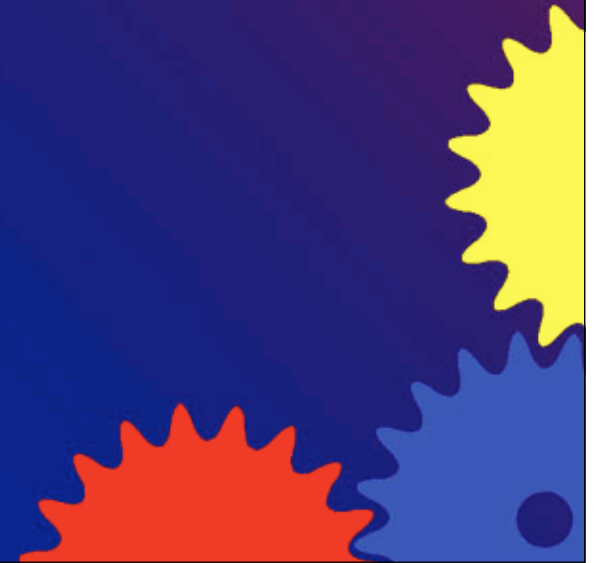
**OBSTACLE**

**OBSTACLE**

**OBSTACLE**

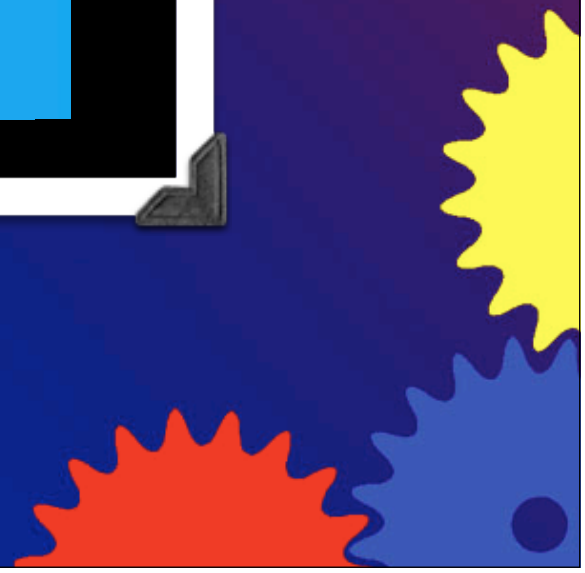
**Missing Developmental Milestones**

**Many adolescents are  
developmentally immature.**



IF YOU WERE **THIS**  
*waiting for* .....  
**A SIGN IS IT**

© 2012 Scott & Scott / Philip Morris / www.smoking.com / ESC / 2012 / 10





*Rob Long's*

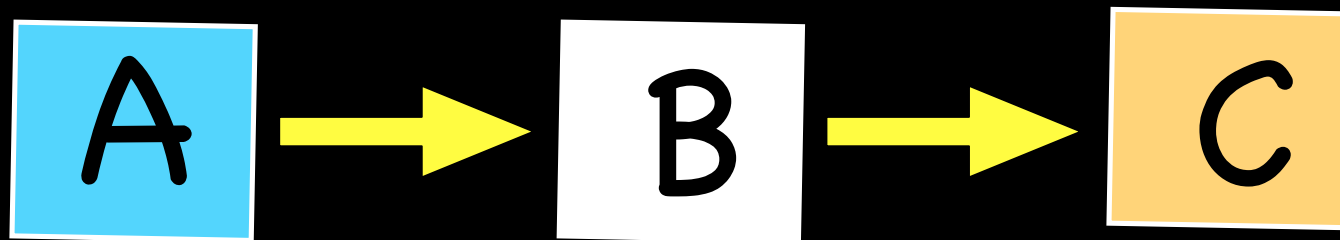
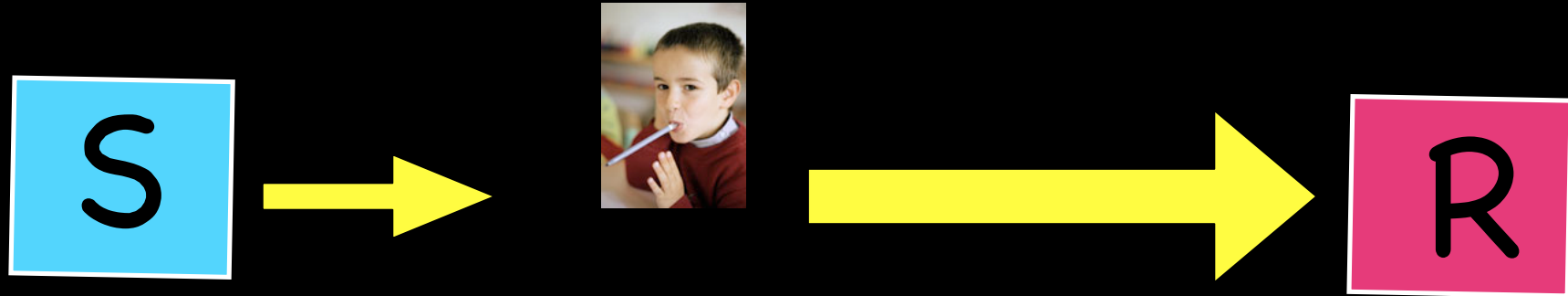
EDUCATION



WORKS

**NEURO  
PSYCHOLOGY**

# FUNCTIONAL ANALYSIS OF BEHAVIOUR



# Challenging Behaviours



# Proto-Typical Challenging Behaviours

Conduct difficulties

31% at age 3,

9% at age 5

diminish in non-disabled children through:

- improved problem solving skills
- verbal communication
- self-regulation
- independence

# Transition Points

Non-disabled children and children with intellectual disabilities

- repetitive movements, rocking, occurs prior to the onset of crawling

## Illness

- 20% of non-disabled children between 5 – 17 months head bang. (Thought to be linked to ear infection or teething).



# Having an intellectual/SEB disability

Increased through:

- slower development of problem solving and communication skills
- restricted behavioural repertoire due to additional impairments associated with intellectual disability, sensory impairments, delayed language, physical disabilities, poor impulse control



As McAtee (1999) explains:

“all functioning (cognitive and effective) is neurological in nature and can trace its roots to electrical biochemical neurological events. Processes like “will”, “drive”, “choice”, etc., those things which we commonly consider to be simple concepts are complex neurological processes.”

Posner and Rothbart (2007) explain:

**“It has long been believed that the development of the frontal cortex allows the child to move away from being bound by external stimuli.**

**The development of frontal control mechanisms allows children to demonstrate voluntary control of actions and to delay gratification.**

**The child’s ability to resist control from current input gives rise to our feeling that toddlers, unlike infants, have a mind of their own” own  
(p. 79)**

We now know from brain scans that if you have really poor quality care in childhood, your pre-frontal lobes don't develop properly.

---

Those are the parts of the brain that think rationally, empathise, & exercise self-control.

---

It is physically impossible for these children to calm down & think a situation through.

---

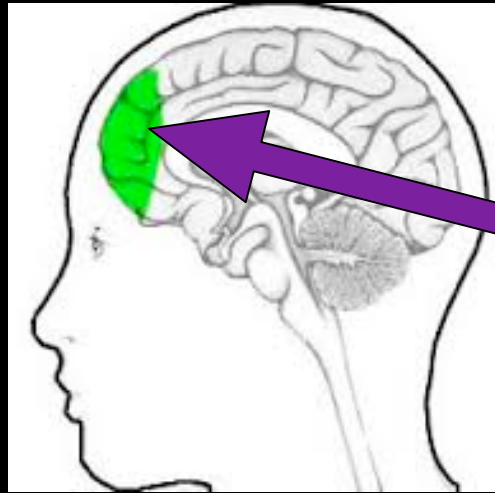
Their brains haven't developed that way.

Camilla Batmanghelidjh

Kids Company

**Independent**

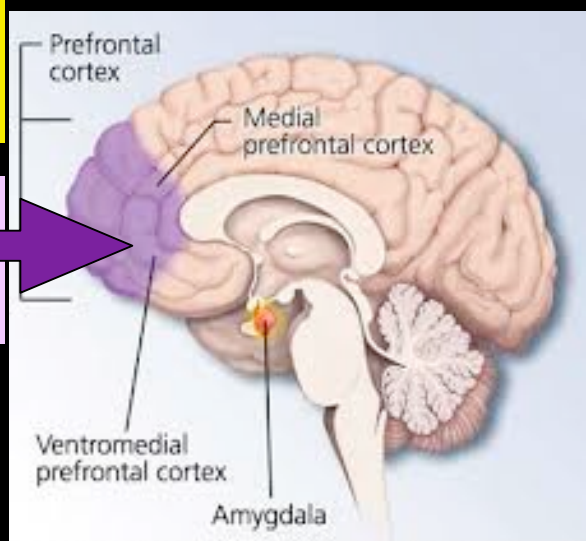
**P31 10/04/09**



# The Command Centre

## Executive Functioning Skills

- plan
- initiate
- response inhibition
- control feelings



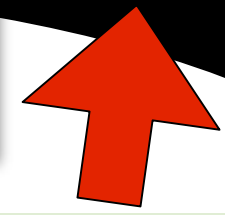
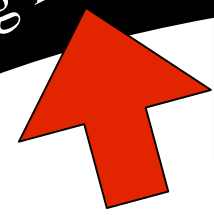
Brain Structures Involved in Dealing with Fear and Stress

*working memory*

*defer gratification*

# CONDITIONS

- ADHD
- ASC
- FRAGILE X
- ODD
- ASPERGER'S
- CD
- PMLD
- SAD
- OTHERS



## What are executive functioning skills? (efs)

directive capacity of the human brain

a collection of co-conductors controlling an orchestra

each efs responsible for a separate aspect

working together in a highly collaborative way

McCloskey, G., Perkins, L. & Van Divner, B. (2009) *Assessment and Intervention for Executive Functioning Difficulties*

# Executive Functioning Skills





## **What are executive functioning skills? (efs)**

Like a rash, executive dysfunction is a symptom that sometimes appears alone and sometimes is part of a larger problem. This broader diagnosis might be a learning disability (LD), autism spectrum disorder (ASD) or other condition, such as a range of neurodevelopmental, psychiatric, and medical disorders.

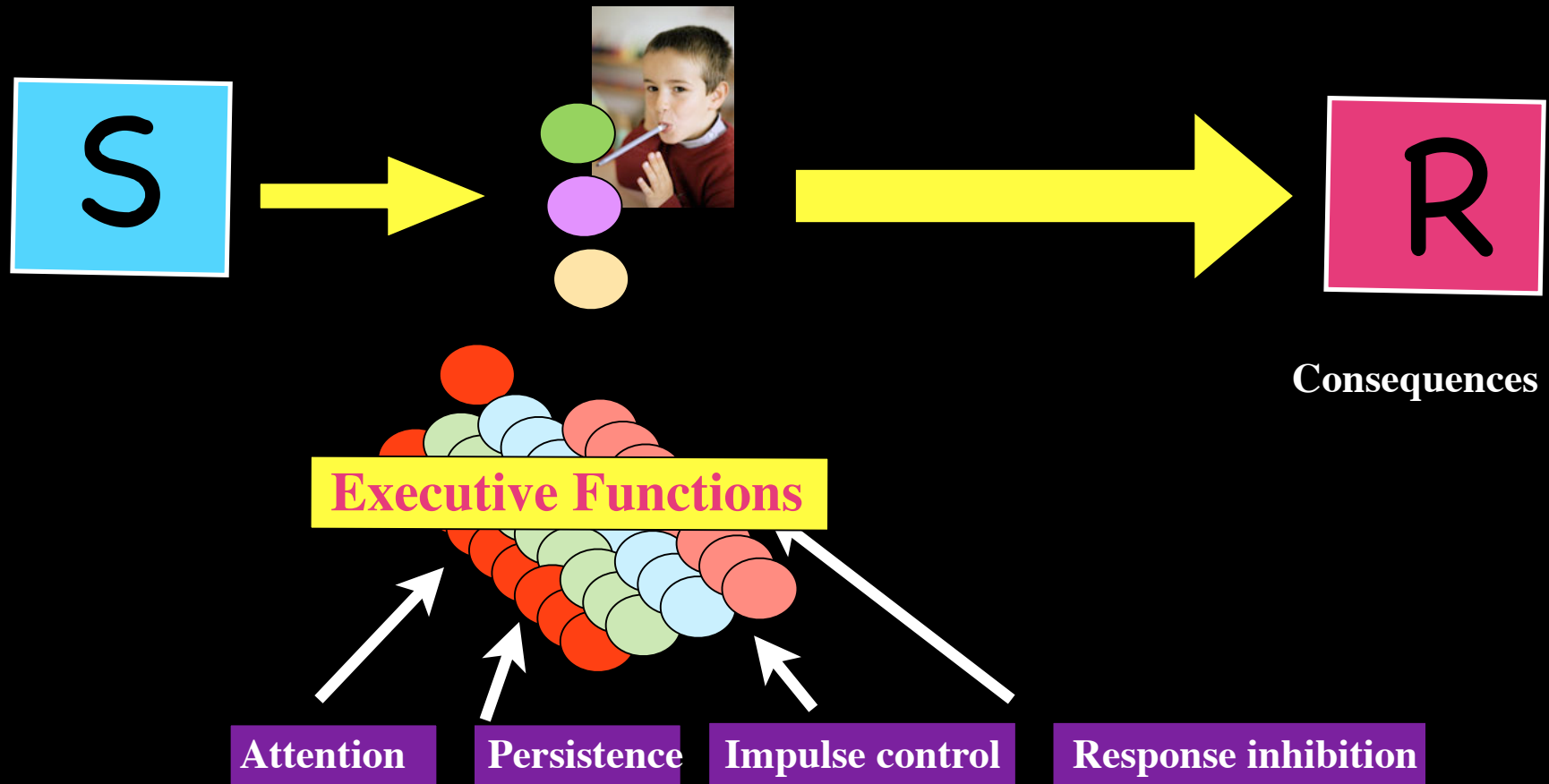
**Cooper-Kahgn, J. & Dietzel, L. (2008) Late, Lost and Unprepared.**



# Cognitive Executive Skills

# An Executive-Driven Functional Assessment Model

McCloskey et al 2009



- ★ Control of feelings
- ★ Metacognition
- ★ Goal directed persistence
- ★ Flexibility
- ★ Sustained attention
- ★ Working memory
- ★ Response inhibition
- ★ Planning / prioritising
- ★ Time management
- ★ Organisation
- ★ Task initiation

## WHAT ARE EXECUTIVE SKILLS?

# **Executive Skills**

**Typically in the first 12 months**

**Response inhibition - can wait**

**Working memory - can remember what to do**

**Emotional control - can cope with failure**

**Sustained attention - can stick with it**

# Executive Skills

**Typically between 12 and 24 months**

Flexibility - can overcome obstacles



# Executive Skills Training

## From Pre-school to Junior

Task initiation - can get started

Planning - can prioritise

Organisation can bring what's needed

Time management - turns up on time

Goal directed persistence - completes tasks

Metacognition - can stop, think act

# **LEARNERS WITH SEBD?**

**often struggle with:**

- Control of feelings**
- Sustained attention**
- Response inhibition**
- Task initiation**
- Goal directed persistence**



# Cognitive Executive Skills

**Children from poor homes tend to be reactive and non-verbal, attention is on sensory information**

**School needs children to be proactive and to use language to express thinking and feeling**

**MRI studies show middle class children to have brain patterns similar to adults**

**Children from poor homes had patterns similar to adults with stroke damage - lesions in prefrontal cortex**

**Kishiyama et al 2009 Socioeconomic disparities affect prefrontal function in children I Journal of Cognitive Neuroscience 21(6), 1106 - 1115.**

Screen

Intervention

Morning  
check-in

Twice  
monthly  
meeting

Home  
check-in

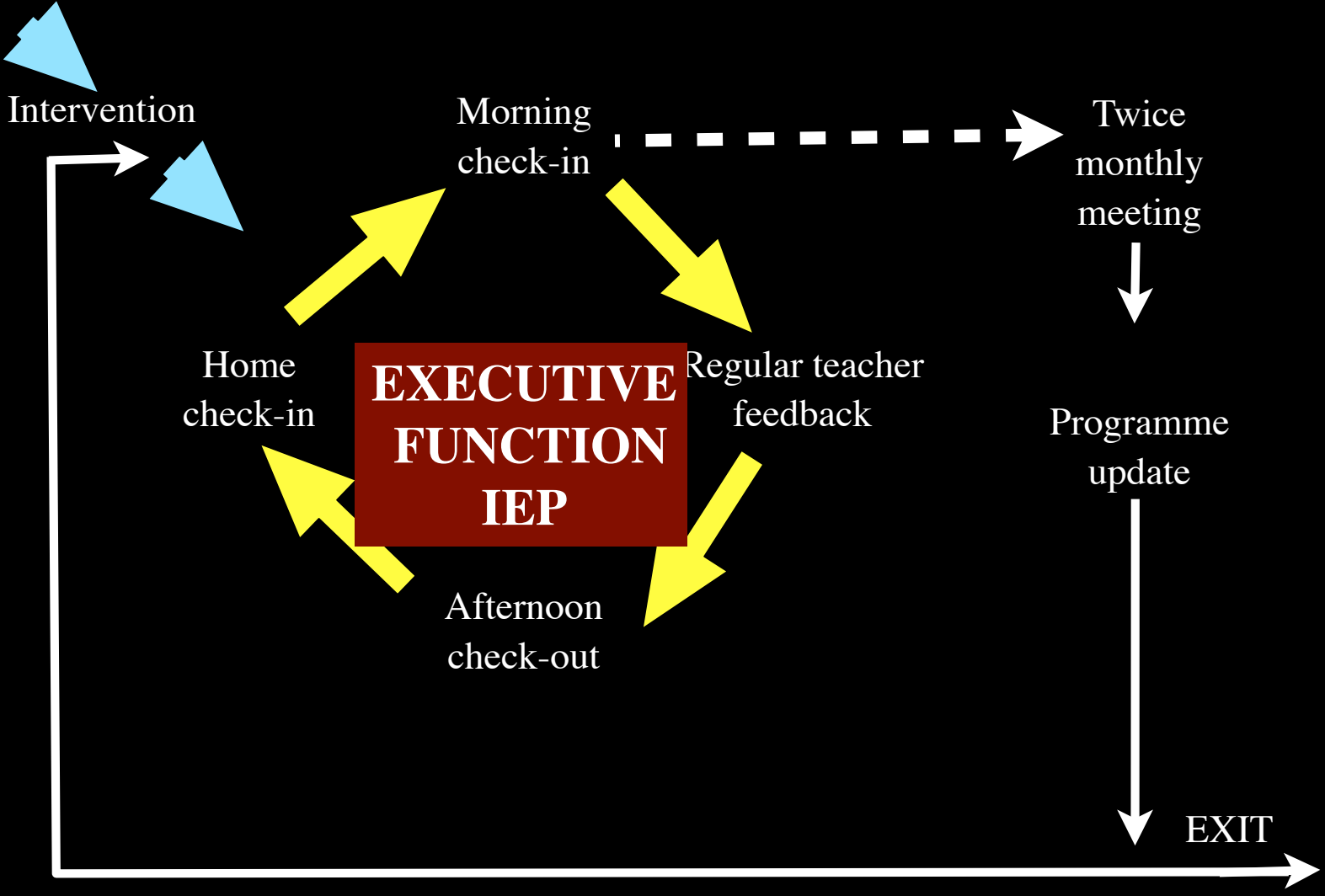
**EXECUTIVE  
FUNCTION  
IEP**

Regular teacher  
feedback

Programme  
update

Afternoon  
check-out

EXIT





# Groups and Relationships

# What is a Group?

A group has members who:

- relate to each other
- can influence each other
- have a shared identity
- communicate with each other
- have some form of hierarchy



# Purpose and Function of Groups

Three core needs (after food, warmth and shelter)

- The need to belong - to feel part of
- The need for power/control
- The need for success - to enhance self worth



# Developing Group Identity

## HOW?

1. Develop group structure - have 'management roles of responsibilities.
2. Have high status school personnel give positive feedback to group.
3. Set targets that can only be achieved through group co-operation.



# Developing Group Identity

## HOW?

4. Give feedback on group effort towards goals, display progress.
5. Develop routines and rituals for recognising group success - theme song of local football team.
6. Develop group record on which individuals record their progress, date, methods used etc.



# Developing Group Identity

## HOW?

7. Make a photo record of the groups activities and progress.
8. Develop routines for saying goodbye to any who leave and ways of welcoming new group members.
9. Develop a class motto, song etc.





# Developing Group Identity

## HOW?

10. Join with the group in extracurricular activities such as sport or music.



## **Some Learners Do Not Know How To:**

Behave as a group member

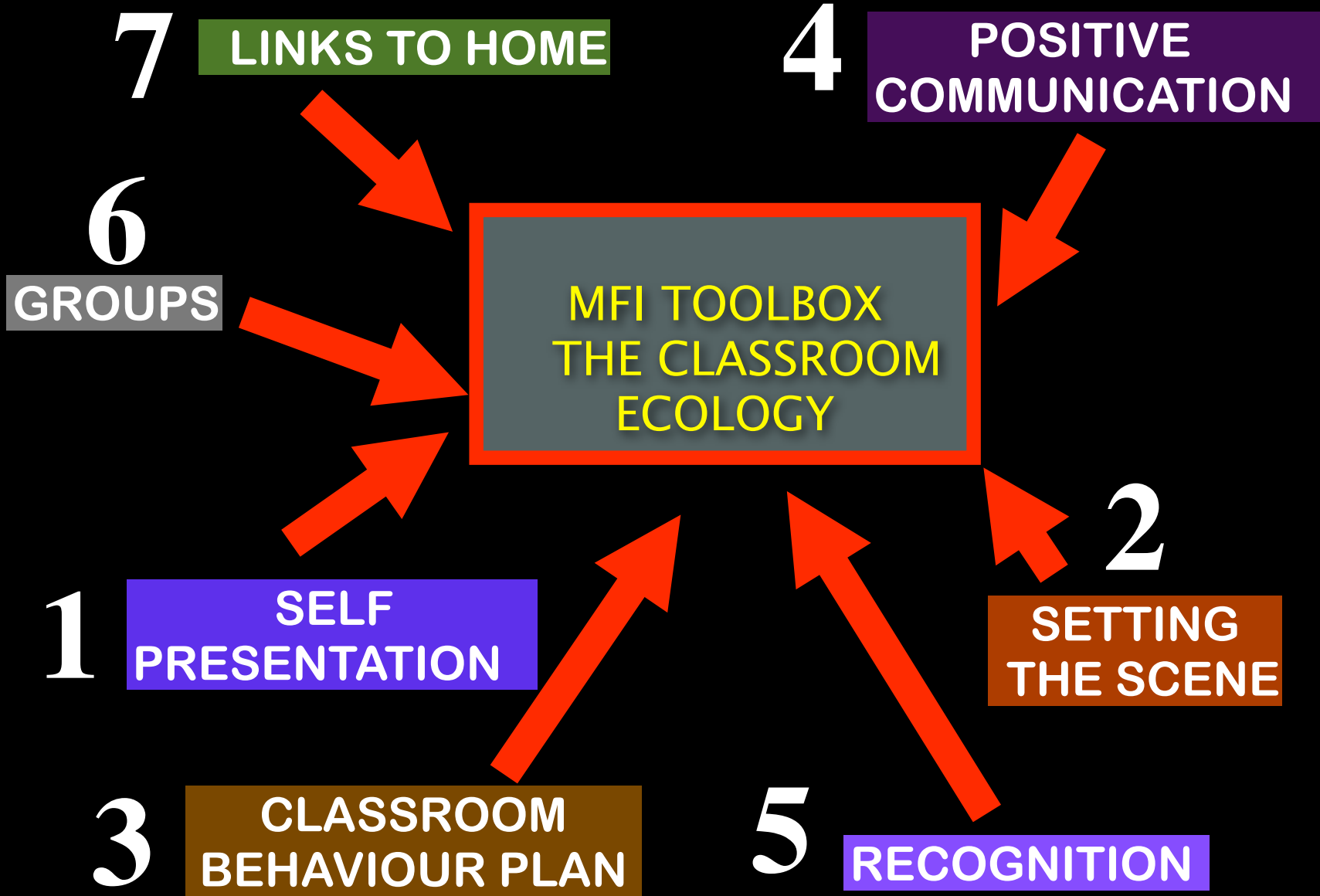
Gain attention appropriately

Resolve conflicts

Negotiate and compromise

Express emotions





7

LINKS TO HOME



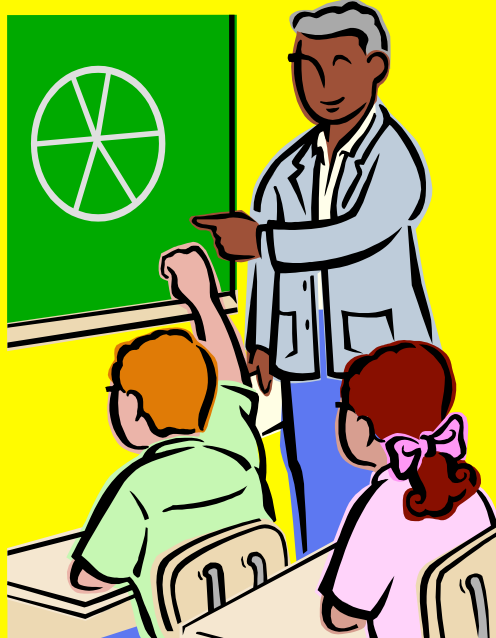
MFI TOOLBOX  
THE CLASSROOM  
ECOLOGY

**7**

# **LINKS TO HOME**



# Classroom Behaviour Management necessary



but not  
Sufficient

# INTERVENTIONS

PROACTIVE

BEHAVIOUR

REACTIVE

1. Wallace (2010) stated that:  
As with most situations in teaching, there is no one correct solution. The important thing is that you are able to recognise, and to avoid, the wrong solutions – the ones which will undermine learner confidence or motivation; the ones which will make matters worse or place you, the teacher, in an impossible predicament.

P 20 UCU

Wallace, S; (2003) Managing Behaviour and Motivating Students in Further Education Learning Matters.



# **Interventions**

- 1. involve collaborative problem solving**
- 2. are evidence based**
- 3. remedial & preventative approaches**  
proactive and reactive
- 4. use a ecological perspective**

Effective School Interventions N. Rathvon (2008)

# Evidence Based Interventions

(anti-familiarity)

*research-to-practice*

**1. effectiveness is documented & peer reviewed**

**2. scientifically based, which means:**

**systematic, empirical, measurable,**

**testable and replicable**

Effective School Interventions N. Rathvon (2008)

# Behaviour Management

1

**FACING THE CHALLENGE**  
College effectiveness &  
individual needs

2

**COLLEGE ETHOS**  
professional & personal  
views on behaviour

3

**BEHAVIOUR IN CONTEXT**  
principles & practices

4

**MANAGING  
BEHAVIOUR**  
a tiered approach

5

**TIER 1 “universal”**  
preventative strategies  
and techniques

6

**ADOLESCENCE**  
Individual V Group

7

**Multi-faceted  
toolbox**

# Behaviour Management

1

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**ADOLESCENCE**  
Individual V Group

7

**Multi-faceted  
toolbox**

**System Features:** Leadership team, high expectations, social expectations taught and reinforced, strategies for reducing problem behaviours, data collected and analysed for social behaviour, data based decisions making, proactive interventions

**Tier 1**

**GREEN ZONE**

CYP WITHOUT serious behavioural problems

**Tier 2**

**YELLOW ZONE**

CYP AT RISK for problem behaviour

x

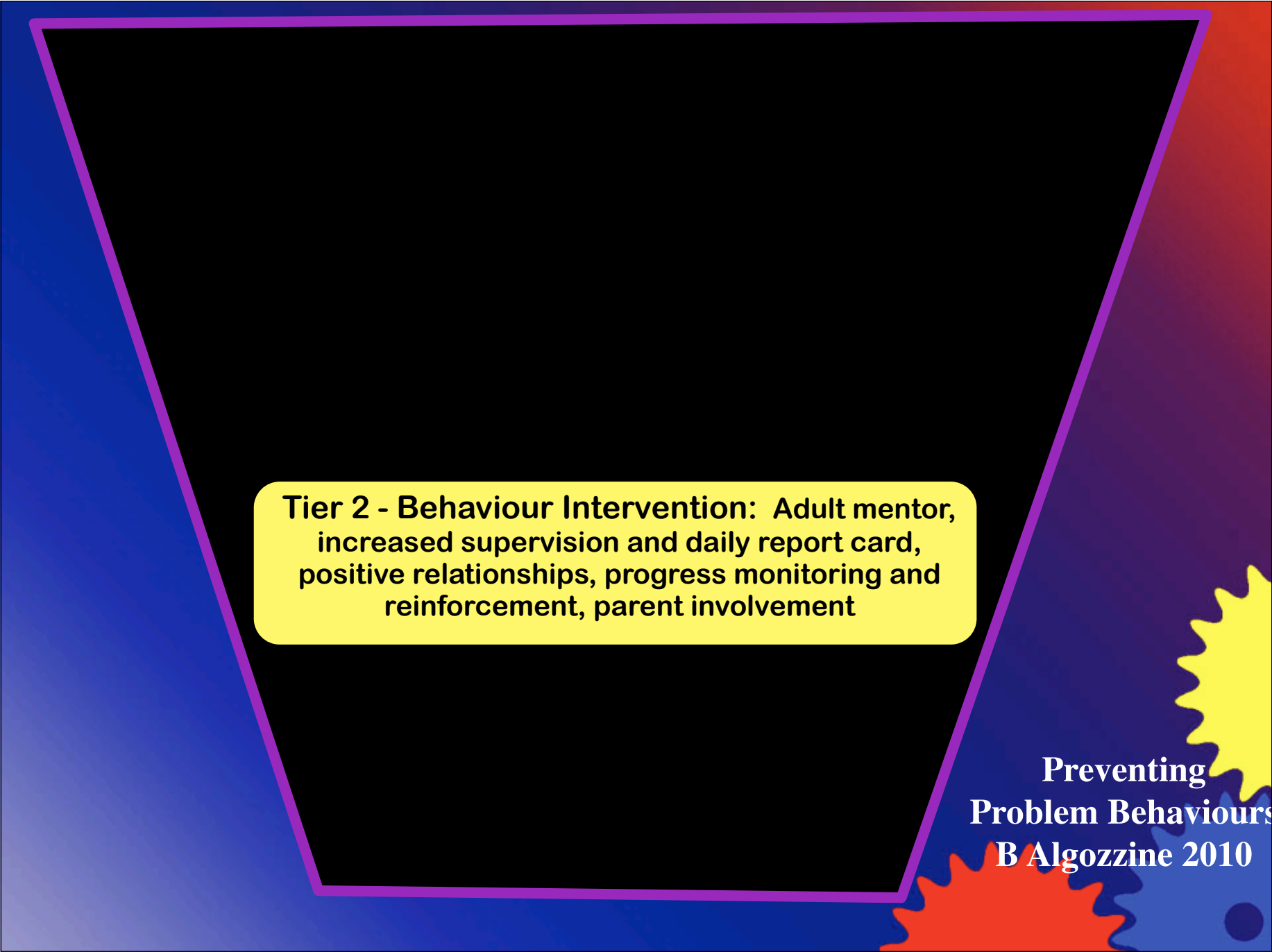
**Preventing  
Problem Behaviours  
B Algozzine 2010**

## Behaviour

Tier 2 Secondary intervention - students poor academic success, poor social skills. Will benefit from increased academic and behavioural support

*Preventing Problem Behaviours Alogzinne et al 2010*

**Learners at risk of developing persistent patterns of problem behaviour.**



**Tier 2 - Behaviour Intervention: Adult mentor, increased supervision and daily report card, positive relationships, progress monitoring and reinforcement, parent involvement**

**Preventing  
Problem Behaviours  
B Algozzine 2010**

## Skills

**“Put crudely, when you have learned a skill, you are able to do something you couldn’t do before.**

**But you may not spontaneously make use of that ability when it is relevant in the future, if you do not realise its relevance: or if you still need a degree of support or encouragement that is not available.**

**In common parlance, it is not much use being *able* if you are not also *ready* and *willing*.”**

Claxton 2006



# Dispositions

**“Dispositions are a very different type of learning  
from skills and knowledge.”**

---

**They can be thought of as habits of mind,  
tendencies to respond  
to situations in certain ways.”**

---

## TIER 2 CHILDREN AT RISK

At risk children benefit from (a) clearly defined expectations, (b) frequent feedback, (c) consistency and (d) positive reinforcement contingent on meeting goals

**Problem behaviour and poor academic achievement are often linked**

Behaviour support begins with the development of effective adult - child relationships.

Responding to problem behaviour in schools  
- Crone et al 2010

## TIER 2 CHILDREN:

have problem behaviours throughout the day  
and in different settings

display low level behaviours persistently,  
talking out, out of seat, off task

seem able to do the task at hand

learner seems to not mind negative adult  
attention

## TIER 2 BEHAVIOUR PLAN:

define behavioural expectations

teach the expectations, tell them/show them/let them

provide frequent feedback and reinforcement

use system of checking in & checking out with adult

agree consequences for problem behaviour in school & home

use Daily Progress Report to check effectiveness

# General Aim

To reduce low level behaviour problems.  
*persistent and resistant*

**Does the behaviour?**

Ignore rights  
of others?

Avoid work?

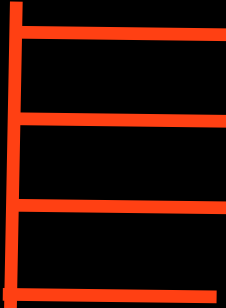
Seem impulsive/  
child like?

Workshop theme  
personal  
responsibility

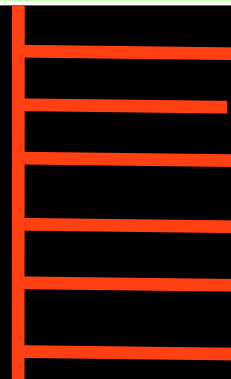
Workshop theme  
Motivation

Workshop theme  
classroom skills

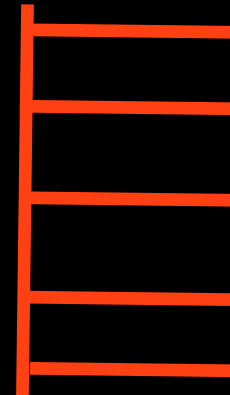
Action Ladder



Action Ladder



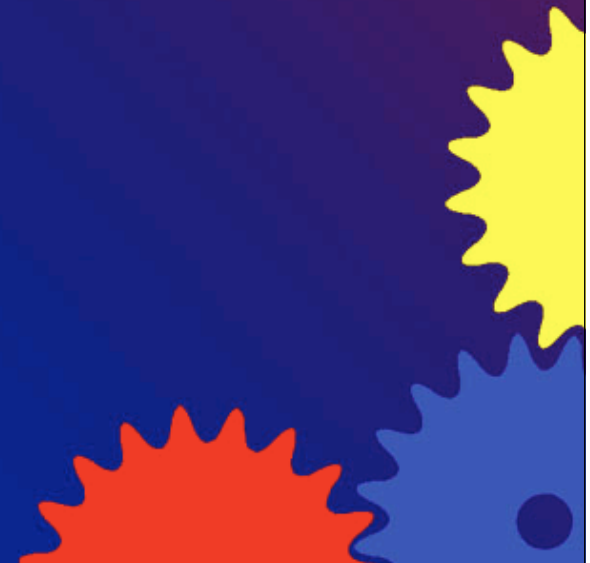
Action Ladder



# IN CLASS BEHAVIOUR PLAN FOR STUDENT WITH ADHD

**AIMS - REDUCE RISK FACTORS / INCREASE  
PROTECTIVE FACTORS THROUGH:**

- 1) PHYSICAL ARRANGEMENTS:
- 2) CLASSROOM MANAGEMENT:
- 3) LESSON PRESENTATION:
- 4) TEACHING METHODS AND STYLE:
- 5) BEHAVIOURAL MANAGEMENT:
- 6) TEACHING BEHAVIOURS:
- 7) SPECIFIC INDIVIDUAL NEEDS:
- 8) HOME SCHOOL LINKS:



## **1) PHYSICAL ARRANGEMENTS:**

- Allow a quiet work place, near teacher, but with rest
- of class

## **2) CLASSROOM MANAGEMENT:**

- Structured daily routine - written or pictorially displayed
- Frequent rewards with a menu of options delivered soon after the behaviour

## **3) LESSON PRESENTATION:**

- Maintain eye contact when giving instructions, avoid multiple instructions and check that pupil/student understands
- Give attention to questions & organisational skills

## **4) TEACHING METHODS AND STYLE:**

- Varied activities, feedback, use them as example

## 5) BEHAVIOURAL MANAGEMENT:

- Rules displayed, frequent use of rewards and agreed consequences to make amends for inappropriate behaviour/s

## 6) TEACHING BEHAVIOURS:

- Help pupil / student to develop listening skills, self control, friendships
- tell them / show them / let them

## 7) SPECIFIC INDIVIDUAL NEEDS:

- Involve child in learning coping skills

## 8) HOME SCHOOL LINKS:

- Use message book & involve parents





# IN CLASS BEHAVIOUR PLAN FOR LEARNER WITH ASPERGER SYNDROME

**AIMS - REDUCE RISK FACTORS / INCREASE  
PROTECTIVE FACTORS THROUGH:**

- 1) PHYSICAL ARRANGEMENTS:
- 2) CLASSROOM MANAGEMENT:
- 3) LESSON PRESENTATION:
- 4) TEACHING METHODS AND STYLE:
- 5) BEHAVIOURAL MANAGEMENT:
- 6) TEACHING BEHAVIOURS:
- 7) SPECIFIC INDIVIDUAL NEEDS:
- 8) HOME SCHOOL LINKS:



## **1) PHYSICAL ARRANGEMENTS:**

- Place desk near the classroom door
- Give learner special place for stress reduction

## **2) CLASSROOM MANAGEMENT:**

- Allow enough time at end of lesson for learner put books etc away and get organised for next lesson
- Place a lesson schedule on learner's desk
- Allow learner to take break / leave the room - if needed

## **3) LESSON PRESENTATION:**

- Allow choice of topic
- Provide guided notes
- Use concrete examples of problem solving

## **4) TEACHING METHODS AND STYLE:**

- Plan projects to ensure success
- Provide differentiated instruction
- Plan projects to be hands on and multi- sensory
- Emphasise honest and simple facts
- Allow use of the computer

- 5) BEHAVIOURAL MANAGEMENT:** investigate, is the behaviour a problem behaviour or a stress reaction?
- Help the learner take responsibility for the behaviour and understand the consequences
  - Be gentle, understanding and creative

- 6) TEACHING BEHAVIOURS:**
- Give learner a plan to manage playtimes
  - Assign a helper, check with home
  - Provide helper training

- 7) SPECIFIC INDIVIDUAL NEEDS:**
- Movement between classes will need support
  - Noise can stress learner, teach coping skills

- 8) HOME SCHOOL LINKS:**
- Use message book & involve parents
- WORK AS A TEAM**

## REFERENCE

Asperger Syndrome in the Inclusive  
Classroom  
advice and strategies for teachers

Betts, Betts & Gerber-Eckard (2007)  
Jessica Kingsley Publishers London



**System Features:** Leadership team, high expectations, social expectations taught and reinforced, strategies for reducing problem behaviours, data collected and analysed for social behaviour, data based decisions making, proactive interventions

**Tier 1**

**GREEN ZONE**

CYP WITHOUT serious behavioural problems

**Tier 2**

**YELLOW ZONE**

CYP AT RISK for problem behaviour

**Tier 3**

**RED ZONE**

CYP with INTENSE/SERIOUS  
behaviour problems

Preventing  
Problem Behaviours  
B Algozzine 2010

# This way or That way

Avoids and little  
use for adults

**Attachment**

Likes & gets  
along with adults

Is apart from the group

**Belonging**

Is part of the group

Emotions rules behaviour

**Self-Regulation**

Can safely  
manage emotions

Struggles to  
cooperate

**Collaboration**

Works and plays  
well with others

Acts hopeless  
and helpless

**Contribution**

Eager to learn  
and help others

Struggles to adapt

**Adaptability**

Adapts easily to  
new situations

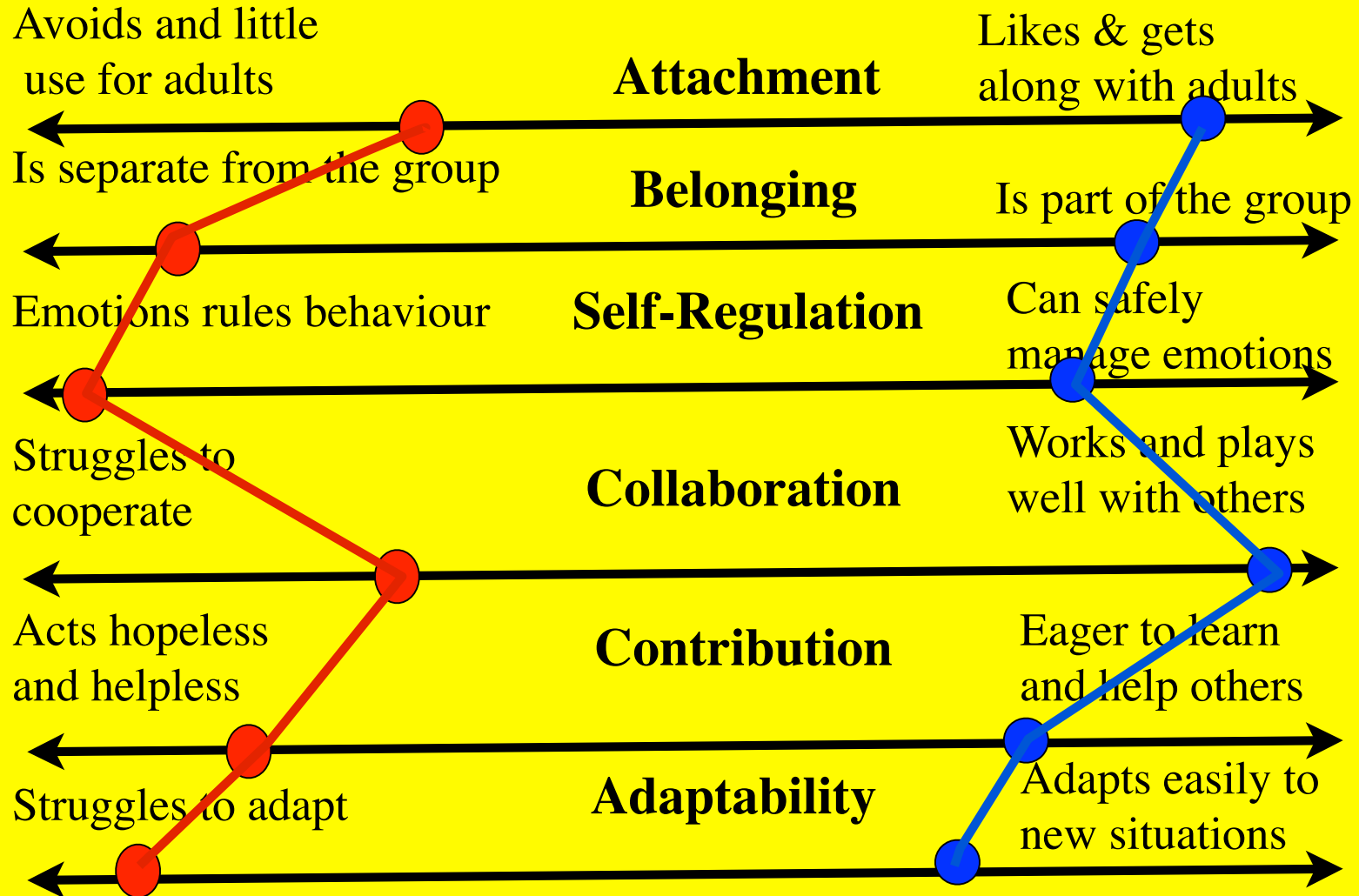
# **This way or That way**

- For easy to manage child
- For a struggling child

Beyond Behaviour Management  
The Six Life Skills Children Need

Jenna Bilmes 2012

# This way or That way







# **Disadvantage and Development**

## **Disadvantage and Development**

**Children who come to school from good home environments will more often succeed with just good teaching.**

**However, if children come from disadvantaged backgrounds they will need much more.**



**Disadvantage  
some facts**

## 'A Good Childhood'(2009) Children's Society Landmark report

- Britain and the US have more broken families than other countries, our families are less cohesive in the way they live and eat together.
- British children are rougher with each other, and live more riskily in terms of alcohol, drugs and teenage pregnancy.

# NATURE V NURTURE

DNA accounts for 30 - 50% of human behaviour

Therefore  
50 - 70%  
is explained by environment

**Ref. Saudino 2005**

Behavioural genetics and child temperament

Journal of Development and Behavioural Pediatrics 26 (3), 212-231

# Epigenetics

the study of inheritable changes in gene function that occur without a change in primary DNA sequence, this blurs the line between nature and nurture.

**Ref. E Jensen**

Teaching with Disadvantage in mind  
ASCD 2009

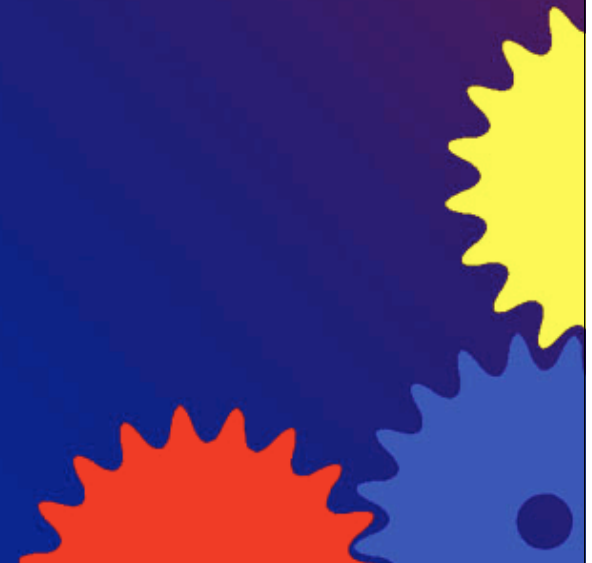
# Effects of disadvantage

- 1 emotional and social challenges
- 2 acute and chronic stressors
- 3 cognitive difficulties



# Effects of disadvantage

1 emotional and social challenges





# Emotional & Social

children's brains are hard wired for 6 emotions:

- \* joy
- \* anger
- \* surprise
- \* disgust
- \* sadness
- \* fear

Ekman 2003

# **Emotional & Social**

all other emotions are learned

- \* **cooperation**
- \* **embarrassment**
- \* **empathy**
- \* **gratitude**
- \* **forgiveness**

**AND NEED TO BE TAUGHT**

# **Children under 3 years need**

reliable primary caregiver

safe, predictable environments

10 -20 hours per week of reciprocal interactions - attunement

enrichment through increased complex activities



# 1 emotional and social challenges

## **Attunement process in poor families at risk through**

poor parental education

caregivers often over worked, overstressed and authoritarian - harsh disciplinary techniques used

lack of warmth and sensitivity

failure to form solid, healthy relationships

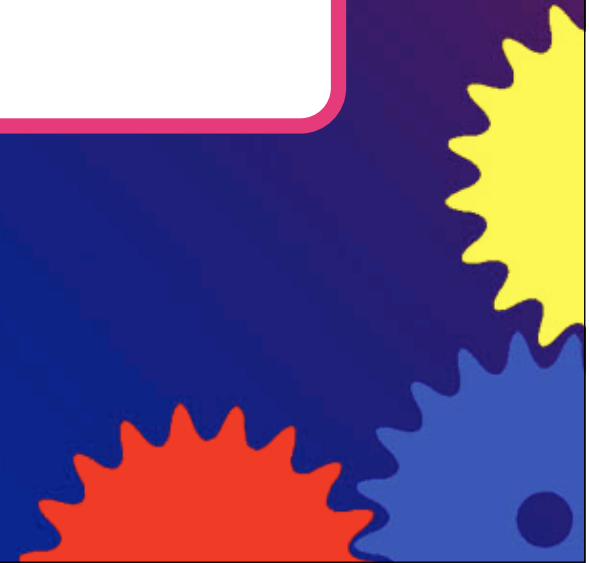


# 1 emotional and social challenges

**Children from Low Socio Economic homes -**

spend less time playing outside - watch more TV

**CARTOONS ARE POOR ROLE MODELS**



# 1 emotional and social challenges

## **EFFECTS ON SCHOOL BEHAVIOUR & PERFORMANCE**

“acting out’ behaviours

impatience and impulsivity

gaps in politeness and social skills

limited range of behavioural responses

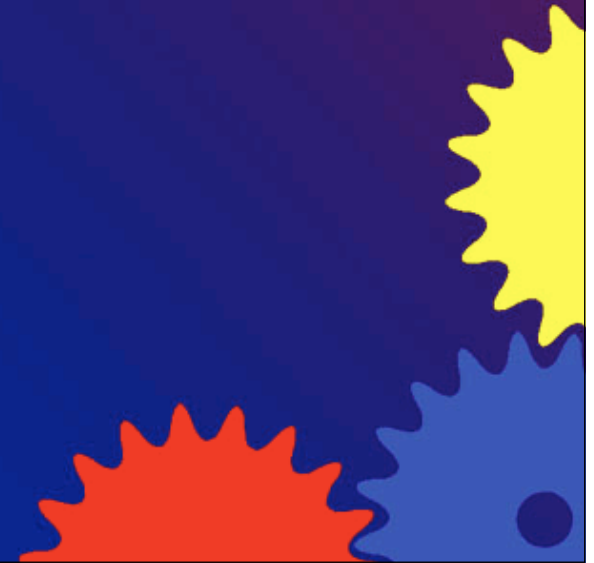
inappropriate emotional responses

less empathy for others’ misfortunes



# Effects of disadvantage

2 acute and chronic stressors



# Effects of disadvantage

acute stress is exposure to such trauma as abuse or violence

chronic stress is high levels of stress sustained over time

children in Disadvantage are more subject to both kinds of stress



# Effects of disadvantage

acute stress is exposure to such trauma as abuse or violence

chronic stress is high levels of stress sustained over time

**when stressed brain cells  
conserve energy - they do not  
grow connections**

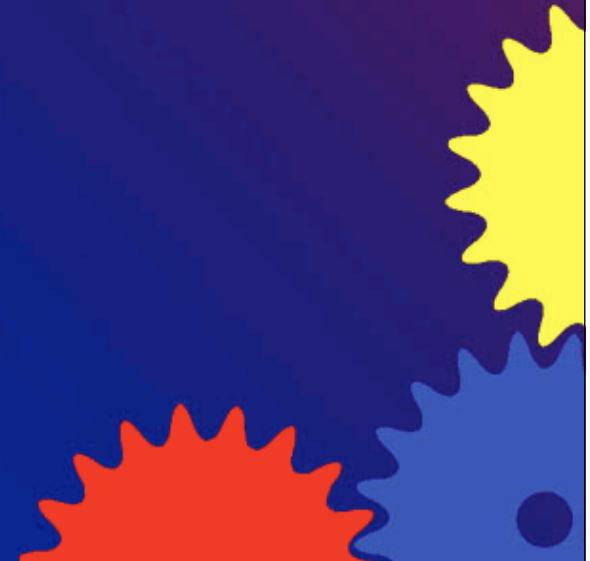
# STRESS & DEVELOPMENT

- ◆ increases school absenteeism (Johnston- Brooks 1998)
- ◆ impairs attention & concentration (Erickson 2003)
- ◆ reduces cognition, creativity & memory (Lupien 2001)
- ◆ diminishes social skills & social judgement (Wommack 2004))
- ◆ reduces motivation, determination & effort (Johnson 1981)
- ◆ increases likelihood of depression (Hammack 2004)
- ◆ reduces neurogenesis (brain cell growth) (De Bellis 2001)

Quoted in Teaching with Disadvantage in Mind E Jensen (2009)

# Effects of disadvantage

3 cognitive lags



# Effects of disadvantage

3 cognitive delays in -

- executive skills
- language acquisition
- reading
- poor background knowledge

**laugh when disciplined**  
save face

**poorly organised**  
not taught at home

hurts others  
way of life, issues addressed  
negatively

**argue with teacher**  
system is unjust/unfair

**completes only part of task**  
tyranny of the moment

**angry response**  
anger = fear

## **Behaviours linked to disadvantage**

**cannot follow directions**  
little practice of  
procedural memory

**make rude comments**  
reliance on casual register

rude to adults  
lack of respect for authority

**physically fight**  
survival skillst

**Payne 2009 Understanding Disadvantage**

# *The power of discourse*

**“The way in which we talk about things has implications for the ways in which we experience the world, both physically and psychologically.”**



**(Willig 2001)**

# **WORKING MODEL**

**a template for relationships**

**Early attachment defines how a child will relate to the various people in their lives.**

**Abuse and neglect produces an inadequate working model.**



# ***LANGUAGE REGISTERS***

**FROZEN** language is always the same - Lord's Prayer

**FORMAL** - word choice at work or school, complete sentences

**CASUAL** - language between friends, non-verbal assists

**INTIMATE** - language between family / lovers



# ***DISADVANTAGED LEARNERS***

**Disadvantaged students do not have  
access to formal register at home.**

Montano-Harmon 1991  
(in A framework for understanding poverty  
Payne 2009 P 28)

**Ability to use formal register  
is hidden rule of middle classes**

## Behaviour

Tier 3 Tertiary intervention - students with chronic long standing challenging behaviour and low academic achievement

*Preventing Problem Behaviours Alogzinne et al 2010*

**Learners with serious problem behaviours in need of intensive, individualised support.**



**Some Solution Focused  
Ideas**

Ref. **Doing Change** R B McNeilly  
St Lukes Innovative resources



**Some Solution Focused  
Ideas**

**“I am who I am  
and  
who I am is okay”**

## PRINCIPLES & QUESTIONS

Too much focus on the problem can worsen the problem.

You don't need to know the cause of a problem to have a solution.

The answer you get depends on the question you ask.

What positive signs of improvement have you noticed since we last met? Not "How is your temper today?"

Acknowledge with a sincere compliment how well a YP is coping with a problem. "Seems to me that you are handling a difficult situation very well."

YP want to know how to handle a problem, not necessarily what caused the problem. They want to know how to make friends and not why they can't.

## **SOLUTION ORIENTATED QUESTIONS**

What changes have you made since we last met?

What is it like when the problem is not there?

When does the problem bother you least?

How will you know you have beat this problem?

## **PRESUPPOSITIONAL QUESTIONS**

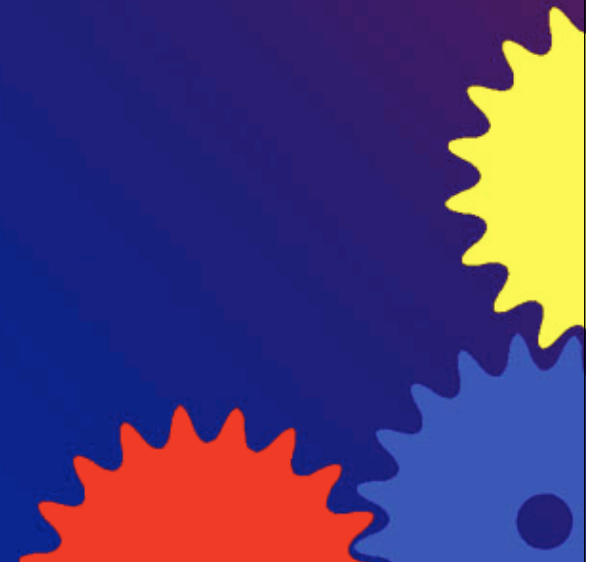
What improvements have you noticed?

What else needs to happen to make things better?

The Miracle Question

# THE TOOLBOX

- ❖ **PHYSIOLOGICAL**
- ❖ **FEELING**
- ❖ **BEHAVIOURAL**
- ❖ **THINKING**
- ❖ **SOCIAL**
- ❖ **RESILIENCE**





**Team GB Coach Dave Brailsford**





# TRANSFORMING BEHAVIOUR

**Physiological**

**Feelings**

**Behaviour**

**Thinking**

**Social**

**Resilience**



# TRANSFORMING BEHAVIOUR

**Physiological**

*relaxation skills*

**Feelings**

**Behaviour**

**Thinking**

**Social**

**Resilience**

**Performance**

**Yerkes-Dodson Law**

**effective**

**ineffective**

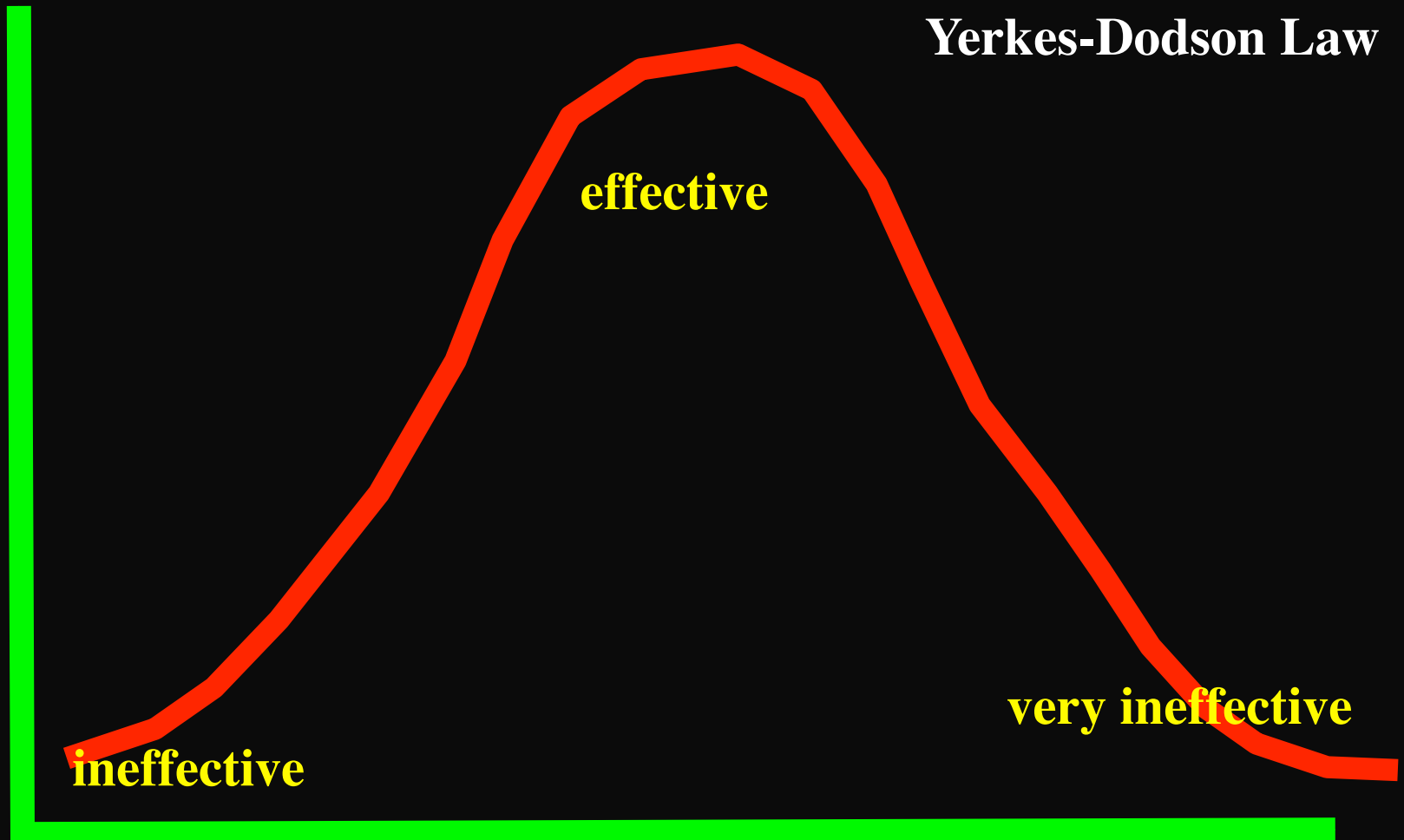
**very ineffective**

**sleep**

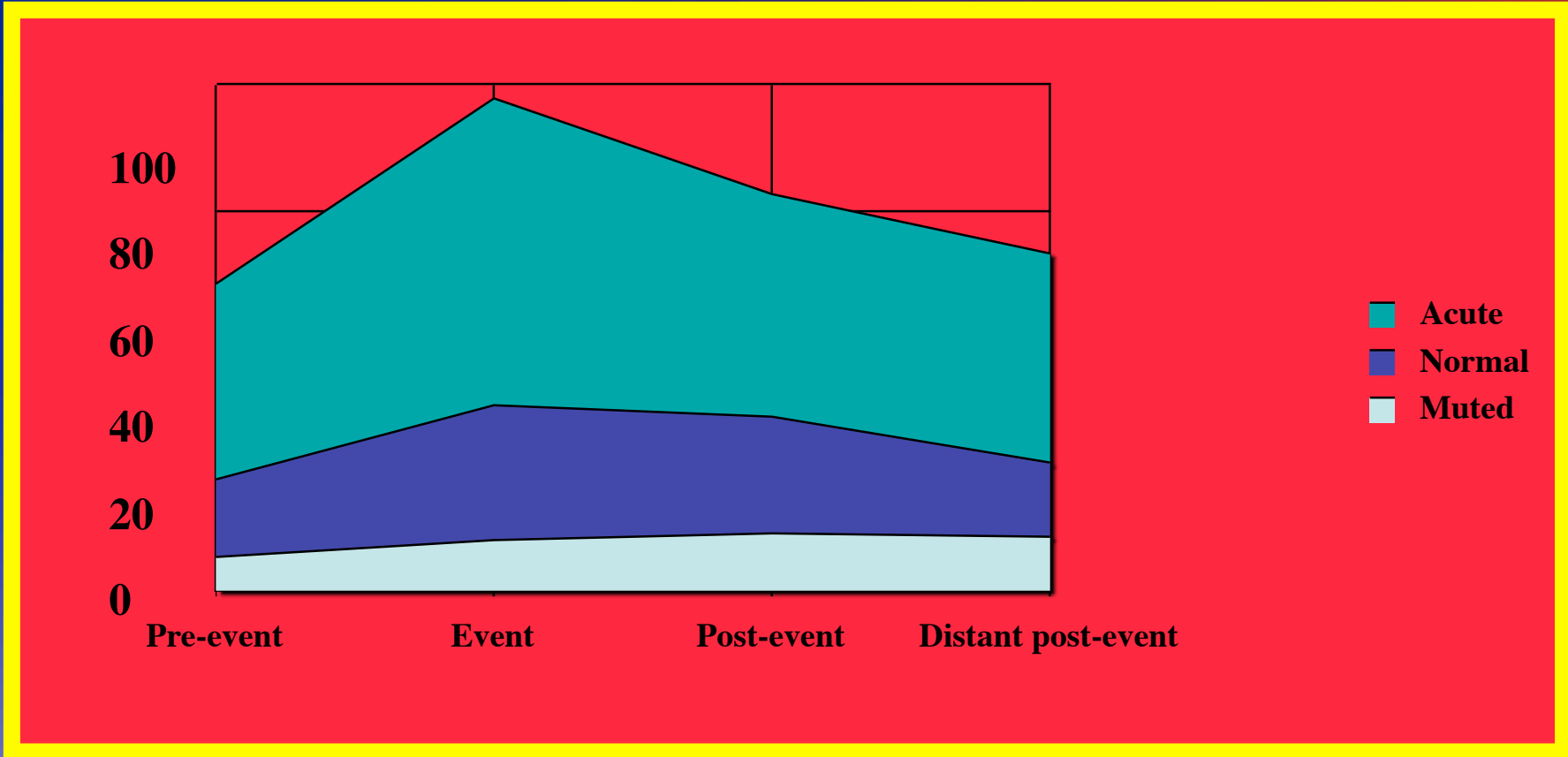
**moderate**

**panic**

**Arousal level**



# Slow return to emotional baseline following threat

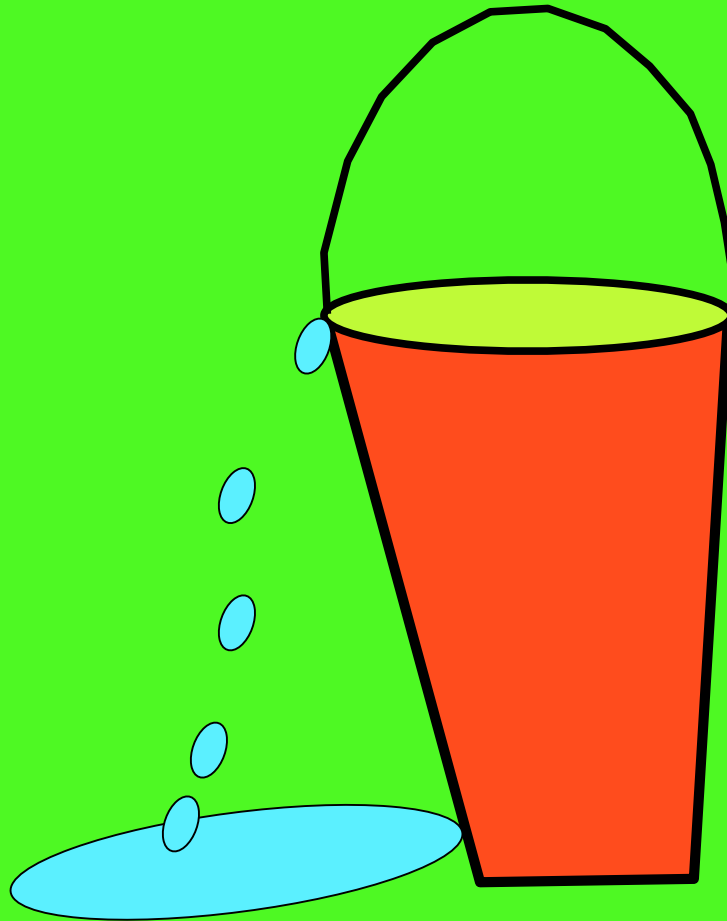


Dialectical Behaviour Therapy

Marra 2005



# Brilliant Behaviour



**THE  
STRESS  
BUCKET**





# TRANSFORMING BEHAVIOUR

**Physiological**

*relaxation skills*

**Feelings**

*SEAL*

**Behaviour**

**Thinking**

**Social**

**Resilience**

# What can be done

- Do something different
- Imagine somewhere nice
- Sense focus on an experience - not thoughts
- Think - generate new thoughts
- Remember happy times, places, people
- Accept feeling sad is normal
- Create new sense of what has happened
- Take opposite action to how you feel now



# TRANSFORMING BEHAVIOUR

## Physiological

*relaxation skills*

## Feelings

*SEAL*

## Behaviour

*A B C analysis*  
*motivation*  
*- intrinsic v extrinsic*  
*Rewards/Consequences*

## Thinking

## Social

## Resilience



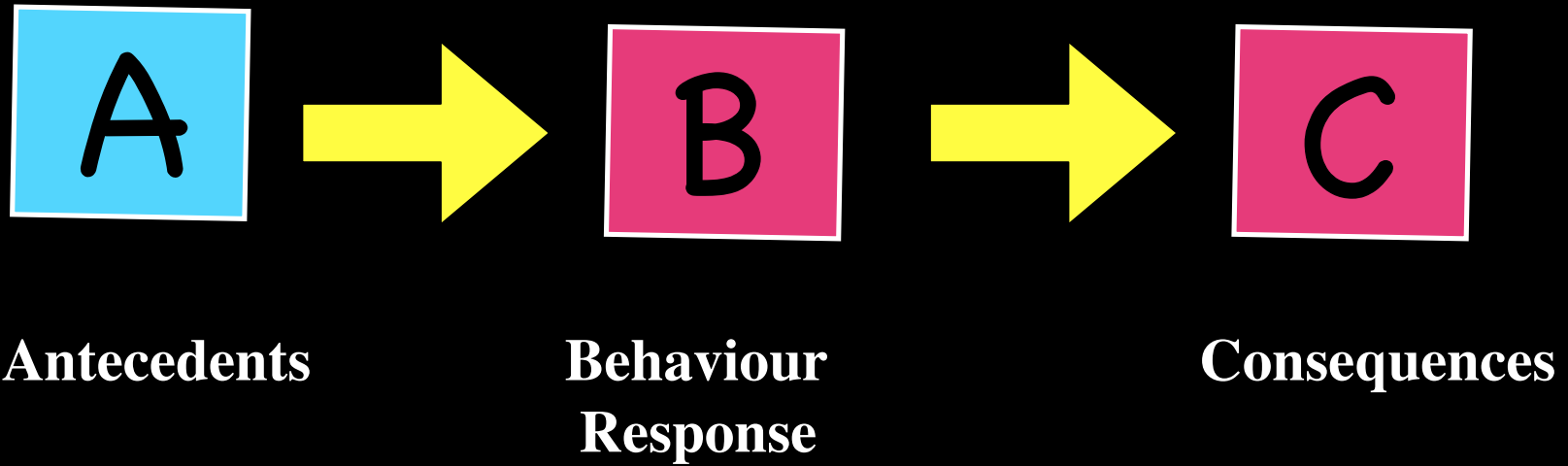
3



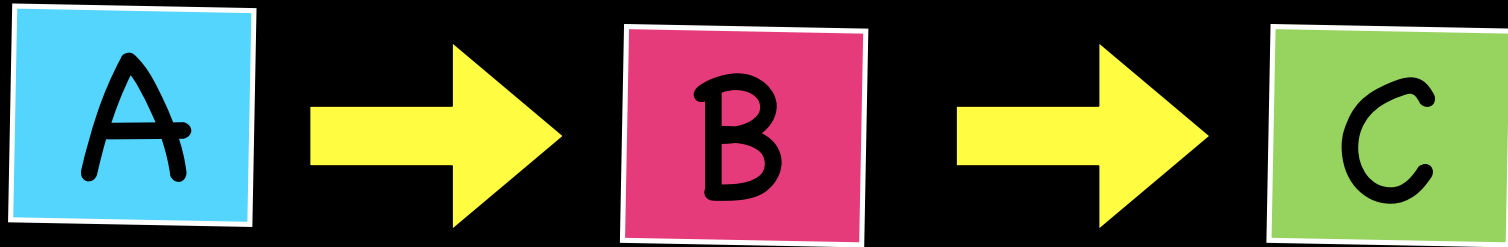
**Behavioural  
ABC Analysis**



## A Functional Assessment Model



## A Functional Assessment Model

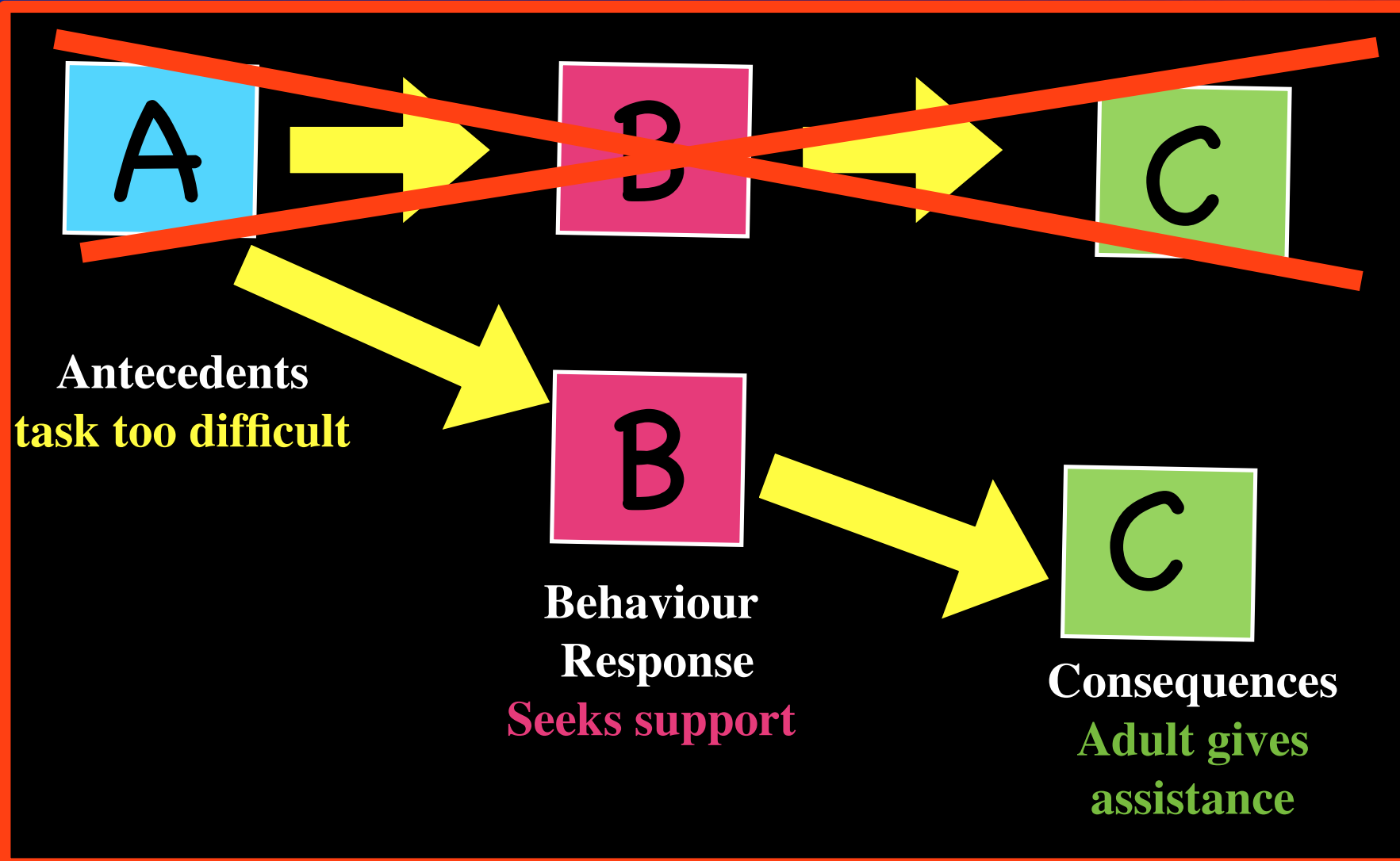


**Antecedents**  
**task too difficult**

**Behaviour**  
**Response**  
**distracting peers**

**Consequences**  
**Negative adult**  
**consequence**

# A Functional Assessment Model



## Functional Analysis of Behaviour

Behaviour support plans are designed to alter patterns of problem behaviour. The process by which this is done, however, involves change in the behaviour of family, teachers, staff, or managers in various settings. Plans of behaviour support define what *we* will do differently. **It is the change in our behaviour that will result in improved behaviour of the focus person. (P 65)**

O'Neill, R., Horner, R. H., Albin, R. W., Sprague, J. R., Storey, K., & Newman, J. S. (1997). Functional assessment and program development for problem behaviour: A practical handbook. (2nd ed.) Pacific Grove, CA: Brooks & Cole.

The logo consists of a yellow square with the letters 'AIM' in black, centered within a grey, stylized frame that resembles a camera's viewfinder or a film strip frame.

# AIM

External control for  
acceptable behaviours = F.A.B.

Internal self-regulation = ?

The logo consists of a yellow square with the letters 'AIM' in black, centered within a grey, stylized frame that resembles a camera's viewfinder or a film strip frame.

# AIM

External control for  
acceptable behaviours = F.A.B.

Internal self-regulation = ?

The logo consists of a central yellow square with the letters 'AIM' in black, serif font. This square is enclosed within a dark grey, stylized frame that resembles a camera's viewfinder or a mechanical bracket with four corner mounts.

AIM

External control for  
acceptable behaviours = F.A.B.

Infused with Executive Functions + Attachment Theory  
=  
Internal self-regulation





# TRANSFORMING BEHAVIOUR

## Physiological

*relaxation skills*

## Feelings

*SEAL*

## Behaviour

*A B C analysis*  
*motivation*  
*rewards v recognition*  
*Cooperation training*

## Thinking

*Mindsets*  
*executive skills*  
*solution focused*  
*Restorative practices*

## Social

## Resilience

## POSITIVE THINKING

**I can't - becomes - I will try**

**I'll fail - becomes -  
I will have a go**

**No one likes me - becomes -  
I will make new friends**

**I'm no good at schoolwork - becomes -  
I'm working to improve**

**Make a list of positive things about yourself**

**1 One thing I like about myself in school is .....**

**2 In school I look forward to .....**

**3 When I am at school I feel good about .....**

**4 A favourite school memory I have is .....**



# TRANSFORMING BEHAVIOUR

## Physiological

*relaxation skills*

## Feelings

*SEAL*

## Behaviour

*A B C analysis*  
*motivation*  
*- intrinsic v extrinsic*  
*Cooperation training*

## Thinking

*Mindsets*  
*executive skills*  
*solution focused*

## Social

*social skills*  
*goal analysis*

## Resilience

# GOAL CENTRED THEORY

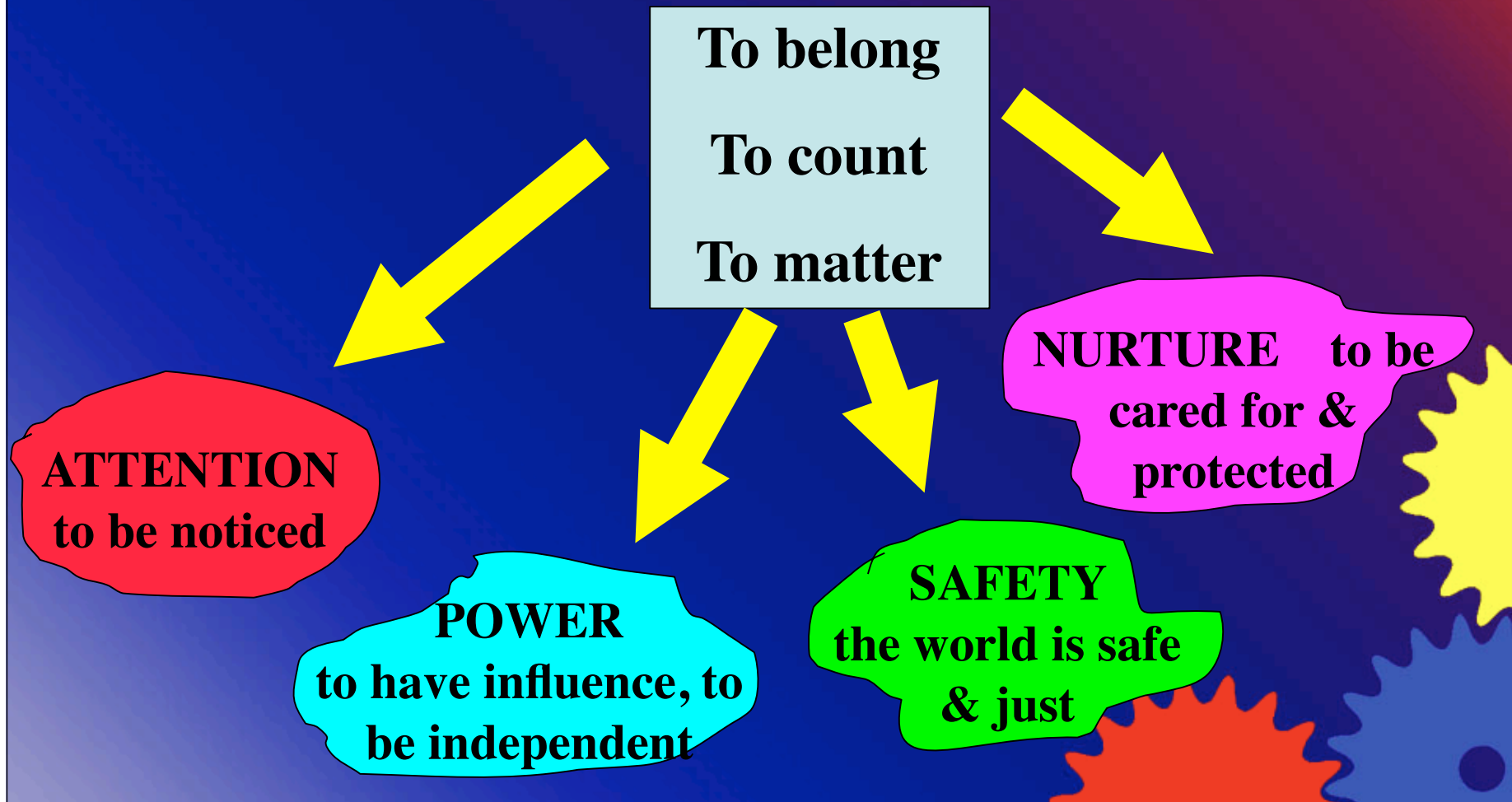
To belong  
To count  
To matter

**ATTENTION**  
to be noticed

**POWER**  
to have influence, to  
be independent

**SAFETY**  
the world is safe  
& just

**NURTURE** to be  
cared for &  
protected





# Goal Analysis

# Challenging behaviour can be a form of communication

“I need attention” belonging

“I want to be in charge” power

“I want to hurt you” revenge

“I need comforting” nurture



## GOAL ANALYSIS DATA

<b>BEHAVIOUR</b>	<b>SUE</b>	<b>JAKE</b>	<b>MARK</b>	<b>KATE</b>
Argumentative	15	01	07	04
Annoying	06	06	05	12
Hurtful	02	00	11	02
Interrupting	00	12	00	03
Gives up quickly	00	11	01	03
Bullying	00	00	10	00
Refusal to work	14	04	01	00
Over dependent	00	13	00	01



# GOAL ANALYSIS

<b>BEHAVIOUR</b>	<b>SUE</b>	<b>JAKE</b>	<b>MARK</b>	<b>KATE</b>
Argumentative	15	01	07	04
Annoying	06	06	05	12
Hurtful	02	00	11	02
Interrupting	00	12	00	03
Gives up quickly	00	11	01	03
Bullying	00	00	10	00
Refusal to work	14	04	01	00
Over dependent	00	13	00	01

Which student is looking for Attention?

# GOAL ANALYSIS

<b>BEHAVIOUR</b>	<b>SUE</b>	<b>JAKE</b>	<b>MARK</b>	<b>KATE</b>
Argumentative				
Annoying				12
Hurtful				
Interrupting				
Gives up quickly				
Bullying				
Refusal to work				
Over dependent				

**Which student is looking for Attention**

# GOAL ANALYSIS

<b>BEHAVIOUR</b>	<b>SUE</b>	<b>JAKE</b>	<b>MARK</b>	<b>KATE</b>
Argumentative	15	01	07	04
Annoying	06	06	05	12
Hurtful	02	00	11	02
Interrupting	00	12	00	03
Gives up quickly	00	11	01	03
Bullying	00	00	10	00
Refusal to work	14	04	01	00
Over dependent	00	13	00	01

**Which student is looking for Power?**

# GOAL ANALYSIS

<b>BEHAVIOUR</b>	<b>SUE</b>	<b>JAKE</b>	<b>MARK</b>	<b>KATE</b>
Argumentative	15			
Annoying				
Hurtful				
Interrupting				
Gives up quickly				
Bullying				
Refusal to work	14			
Over dependent				

Which student is looking for Power

# GOAL ANALYSIS

<b>BEHAVIOUR</b>	<b>SUE</b>	<b>JAKE</b>	<b>MARK</b>	<b>KATE</b>
Argumentative	15	01	07	04
Annoying	06	06	05	12
Hurtful	02	00	11	02
Interrupting	00	12	00	03
Gives up quickly	00	11	01	03
Bullying	00	00	10	00
Refusal to work	14	04	01	00
Over dependent	00	13	00	01

**Which student is looking for Revenge?**

# GOAL ANALYSIS

<b>BEHAVIOUR</b>	<b>SUE</b>	<b>JAKE</b>	<b>MARK</b>	<b>KATE</b>
Argumentative				
Annoying				
Hurtful			11	
Interrupting				
Gives up quickly				
Bullying			10	
Refusal to work				
Over dependent				

Which student is looking for Revenge

# GOAL ANALYSIS

<b>BEHAVIOUR</b>	<b>SUE</b>	<b>JAKE</b>	<b>MARK</b>	<b>KATE</b>
Argumentative	15	01	07	04
Annoying	06	06	05	12
Hurtful	02	00	11	02
Interrupting	00	12	00	03
Gives up quickly	00	11	01	03
Bullying	00	00	10	00
Refusal to work	14	04	01	00
Over dependent	00	13	00	01

Which student is looking for Nurture?

# GOAL ANALYSIS

<b>BEHAVIOUR</b>	<b>SUE</b>	<b>JAKE</b>	<b>MARK</b>	<b>KATE</b>
Argumentative				
Annoying				
Hurtful				
Interrupting				
Gives up quickly		11		
Bullying				
Refusal to work				
Over dependent		13		

Which student is looking for Nurture



## Motivational Needs Assessment

Name ..... Rater.....Date.....

Read the statements carefully and tick the one number that best describes your observations of the learners behaviour.

**Almost**

Does the Behaviour:	never 1	sometimes 2	often 3	always 4
1. obtain more time with an adult?				
2. lead to confrontations with adults?				
3. lead to extra adult support?				
4. hurt or harm others?				
5. annoy or irritate the adult?				
6. make the adult feel angry?				
7. produce feelings of care in adults?				
8. seem to make adults not like them?				
9. stop when an adult is near?				
10. worsen when punished?				
11. result in the learner giving up quickly on new tasks?				
12. occur secretively?				
13. start again if learner is ignored?				
14. result in control over others?				
15. make the learner seem passive and helpless?				
16. happen mostly to weaker individuals?				

## Motivational Needs Assessment

Name ..... Rater.....Date.....

Read the statements carefully and tick the one number that best describes your observations of the learners behaviour.

Almost

Does the Behaviour:	never 1	sometimes 2	often 3	always 4
1. obtain more time with an adult?		●		
2. lead to confrontations with adults?			●	
3. lead to extra adult support?		●		
4. hurt or harm others?			●	
5. annoy or irritate the adult?		●		
6. make the adult feel angry?				●
7. produce feelings of care in adults?	●			
8. seem to make adults not like them?			●	
9. stop when an adult is near?	●			
10. worsen when punished?				●
11. result in the learner giving up quickly on new tasks?		●		
12. occur secretively?	●			
13. start again if learner is ignored?	●			
14. result in control over others?			●	
15. make the learner seem passive and helpless?	●			
16. happen mostly to weaker individuals?	●			

# Motivational Needs Assessment Scoring

**ATTENTION**

1 .....

5.....

9.....

13.....

Total.....

Mean Score .....

**POWER**

2 .....

6.....

10.....

14.....

Total.....

Mean Score .....

**REVENGE**

3 .....

7.....

11.....

15.....

Total.....

Mean Score .....

**NURTURE**

4 .....

8.....

12.....

16.....

Total.....

Mean Score .....

## Motivational Needs Assessment Scoring

### ATTENTION

1 .....2

5.....2

9.....1

13.....1

---

Total.....6

Mean Score ...2.5.

### POWER

2 .....3

6.....4

10.....4

14.....3

---

Total.....14

Mean Score .....3.5

### REVENGE

3 .....2

7.....1

11.....2

15.....1

---

Total.....6

Mean Score ..... 2.5.

### NURTURE

4 .....3

8.....3

12.....1

16.....1

---

Total.....8

Mean Score .....2

## Motivational Needs Assessment Example Interventions

### ATTENTION

sit with role model

agree set number of  
1 : 1 times

give praise for  
appropriate behaviours

set time limits with no  
attention & reward

agree negative  
consequences

### POWER

give classroom  
management roles

discuss on a 1 : 1 not in  
front of peers

involve

set fixed consequences

### REVENGE

use restorative justice  
-to make amends

build self-esteem

develop social  
empathy

use social stories

### NURTURE

set achievable tasks

build self-esteem

reward effort

use group work

set up buddy system

# **Social Skills Training**













# TRANSFORMING BEHAVIOUR

## Physiological

*relaxation skills*

## Feelings

**SEAL** Self-esteem  
Anger management

## Behaviour

*A B C analysis*  
*motivation*  
*- intrinsic v extrinsic*  
*Cooperation training*

## Thinking

*Mindsets* Fixed V Fluid  
*executive skills*  
*solution focused*

## Social

*social skills*  
*goal analysis*  
*attention/power/*  
*revenge/nurture*

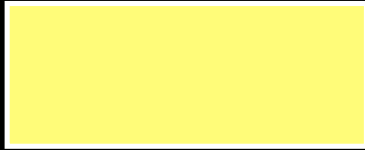
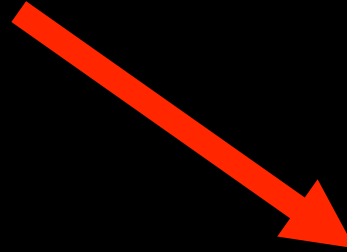
## Resilience

*find existing skills*  
*teach new ones*  
*plug the gaps*

General Aim



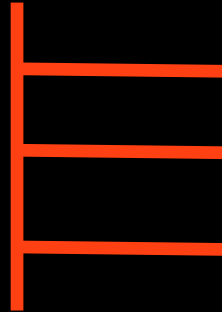
Specific Aims



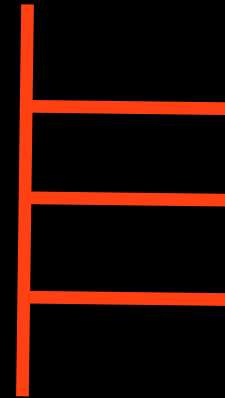
Action Ladder



Action Ladder



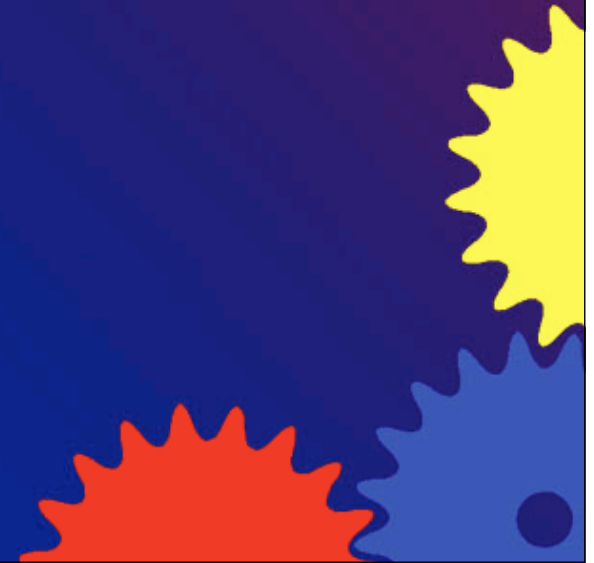
Action Ladder



# TRANSFORMING BEHAVIOUR

4

Resilience



# Why promote resilience ?

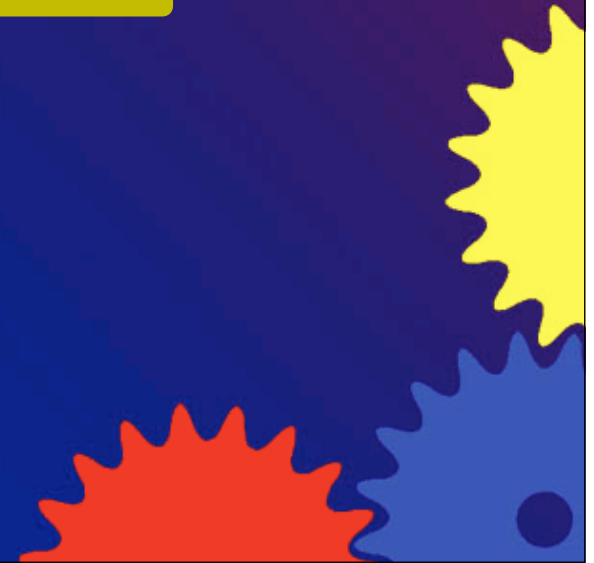
Promoting resilience can:

- Reduce behavioural problems
- Reduce exclusion rates
- Promote mental well-being
- Increase enjoyment and achievement
- Foster a sense of belonging

*From Risk to Resilience*



# About Resilience



## **WARNING IN THE PAST:**

**“behavioural scientists tended to reconstruct the events that led to school failure, delinquency and crime, and serious mental health problems by studying the history of individuals in whom such problems surfaced.**

**This *retrospective* approach can create the impression that a poor developmental outcome is *inevitable* if an individual is exposed to perinatal trauma, poverty, parental psychopathology or chronic family discord, since it examines only the lives of the “causalities”, not the lives of the “survivors.”**



N = 489

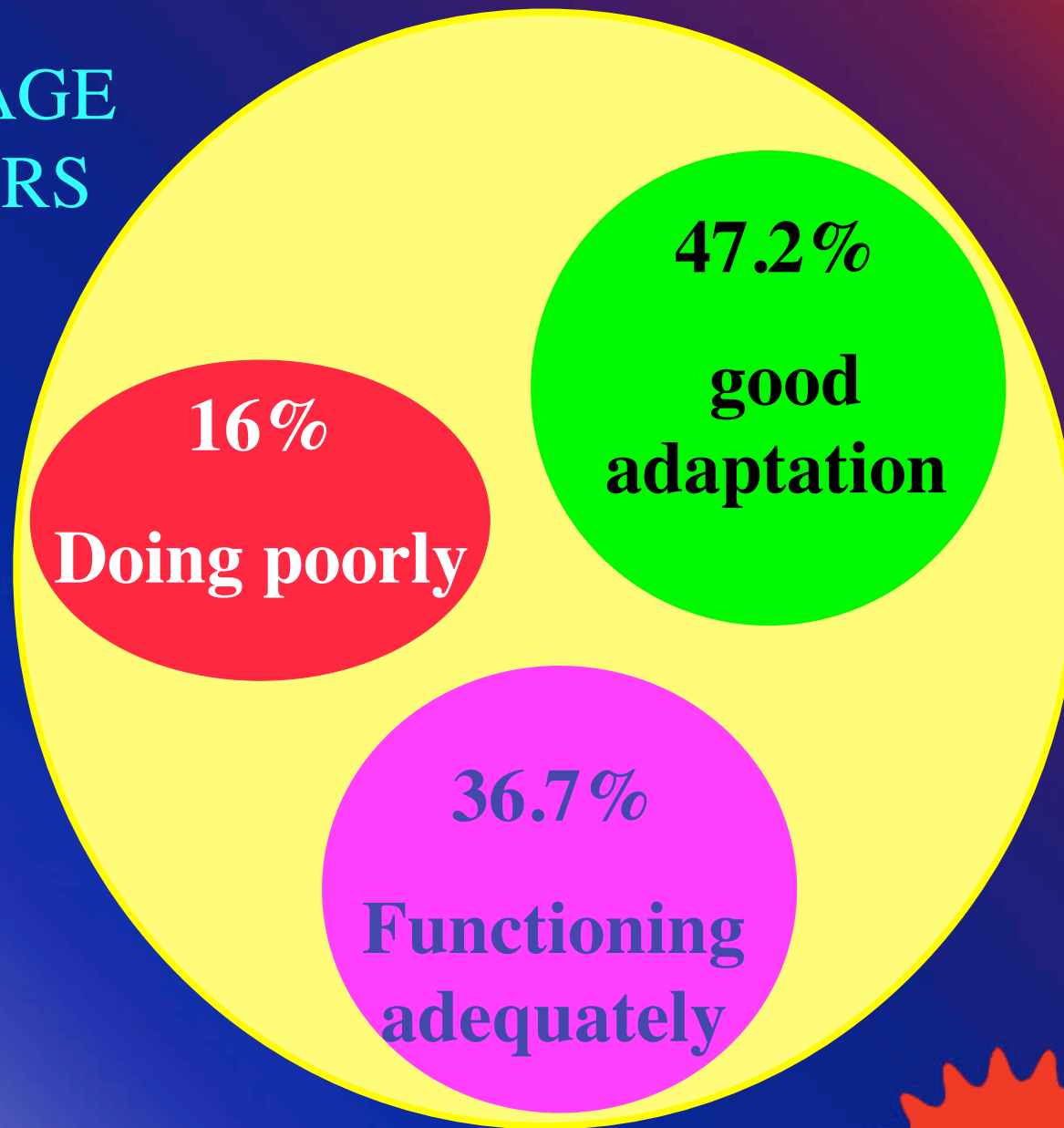
**489 children with  
a combination of  
risk factors**



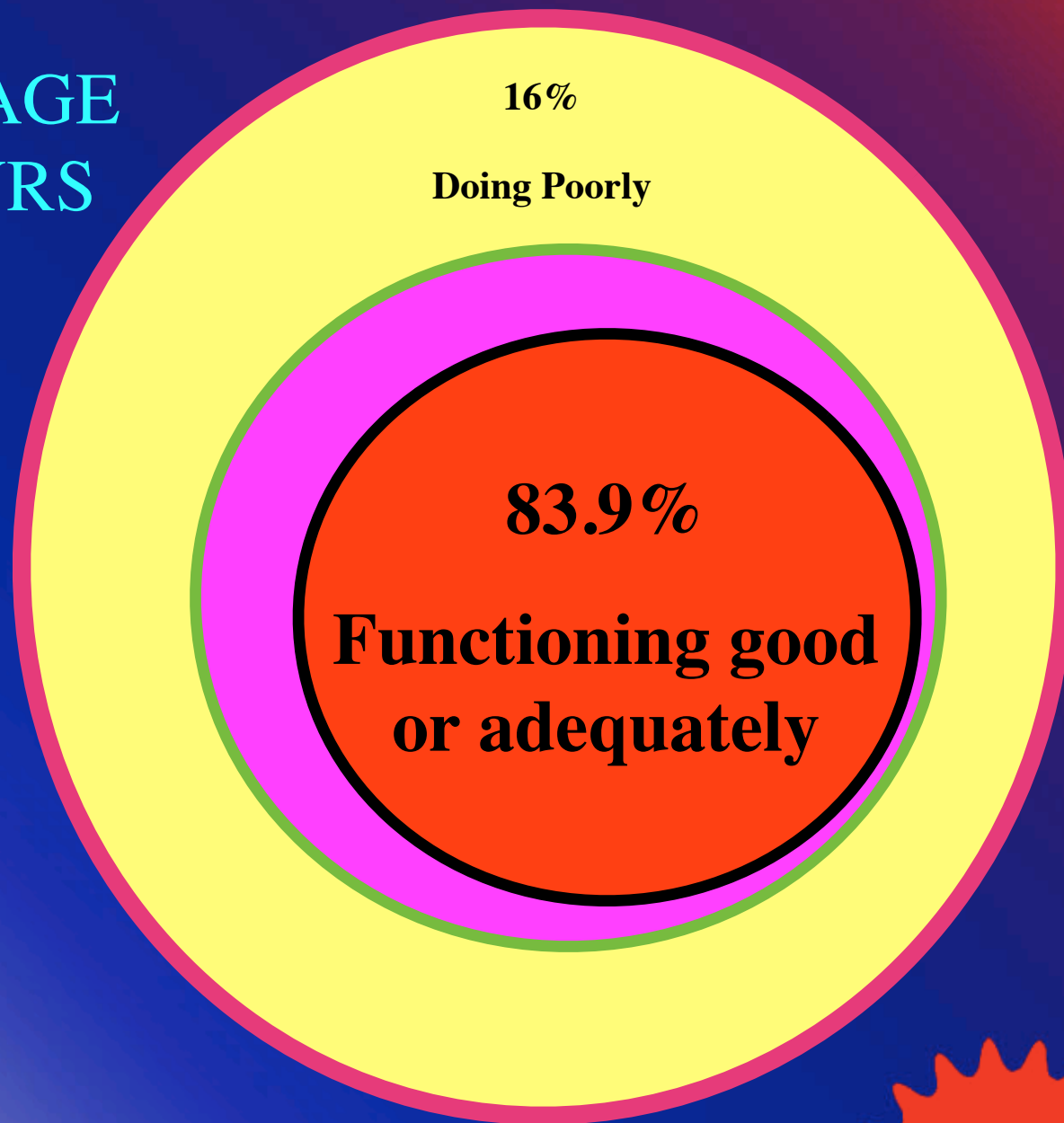
# THE RISK FACTORS

- Birth complications
- Discordant & impoverished home lives
- Uneducated parents
- Alcoholic parents
- Mentally ill parents

**BY AGE  
40YRS**



**BY AGE  
40YRS**



# Conclusion

“Their very existence had challenged the prevailing myth that being a member of a “high risk” group meant being doomed to be one of life’s losers.”

In Journeys from childhood to midlife

Werner & Smith 2001 P167

HOME



SOCIAL  
SUPPORT



THE PROTECTIVE  
FACTORS

SCHOOL



INDIVIDUAL  
DISPOSITIONS



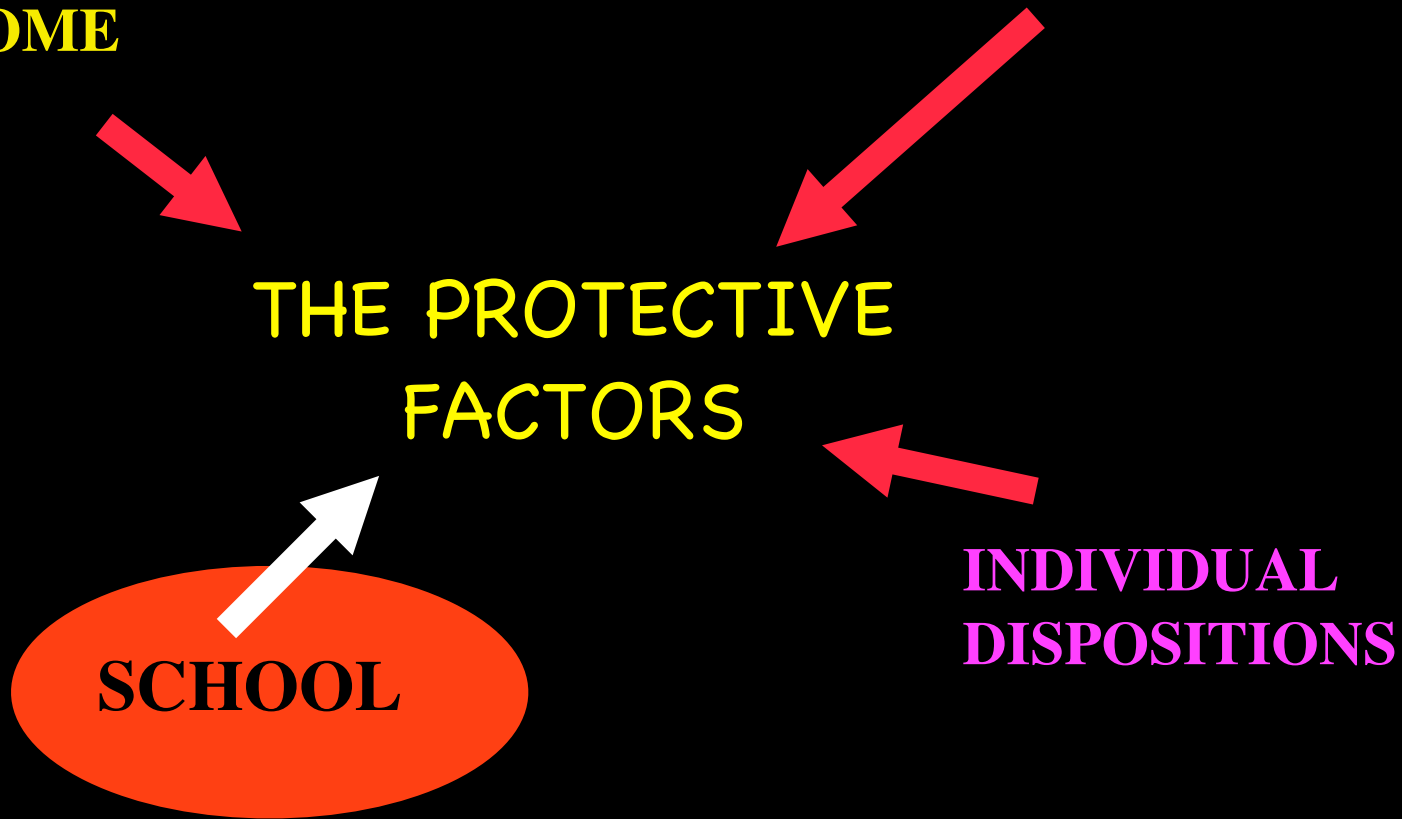
**HOME**

**SOCIAL  
SUPPORT**

**THE PROTECTIVE  
FACTORS**

**SCHOOL**

**INDIVIDUAL  
DISPOSITIONS**



# RESILIENCE

“the dynamic process that leads to positive adaptation within the context of significant adversity”.

Luthar, Cicchetti & Becker 2000

In Journeys from childhood to midlife

Werner & Smith 2001 P3



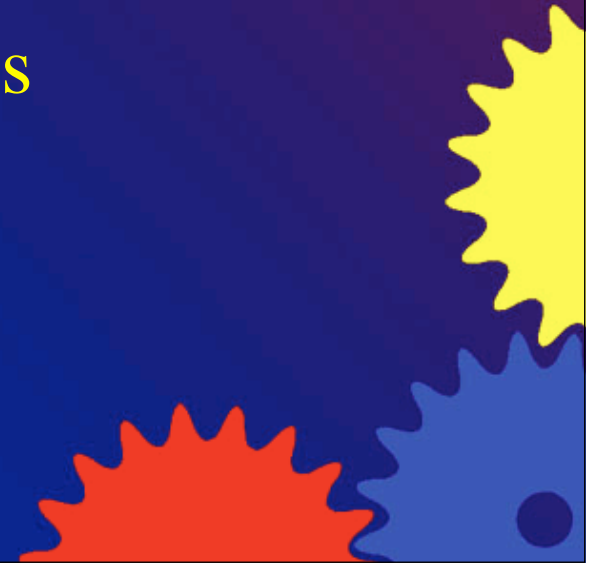
# Journeys from Childhood to Midlife

*Risk, Resilience and Recovery*

E. Werner & R. Smith

Cornell University Press

London 2001



# RESILIENCE

**“two things need to be in place for the concept of resilience to apply.**

**One is that the individual is experiencing, or has experienced, major adversity,**

**and the second is that the individual is now functioning well, that ‘things’ are okay.”**

adolescence, risk and resilience  
against the odds

Eds. J Coleman and A Hagell  
John Wiley and Sons Ltd 2007

# About Resilience



# Resilience

- “A dynamic state that enables individuals to make the most of the opportunities available to them for positive participation” (Edwards and Fox, 2005)
- “The ability to get back into balance after being pushed out of it and to tolerate great challenges without breaking down under the strain of these” (Kraemer, 1997)
- “Normal development under the most difficult and challenging conditions” (Dent and Cameron, 2003)
- “The ability of an individual to successfully recover from, or adapt to, adversity and to develop social/emotional and academic competence despite exposure to life’s problems” (Making the Difference, 2000)

# Resilience

“While resilience may previously have been seen as residing in the person as a fixed trait, it is now more usefully considered as a variable quality that derives from a process of repeated interactions between a person and favourable features of the surrounding context in a person’s life. The degree of resilience displayed by a person in a certain context may be said to be related to the extent to which that context has elements that nurture this resilience.”

(Gilligan 2004)

# Why promote resilience ?

Promoting resilience can:

- Reduce behavioural problems
- Reduce exclusion rates
- Promote mental well-being
- Increase school enjoyment and achievement
- Foster a sense of belonging

# Key Resilience Factors

To develop resilience, research indicates that young people need:

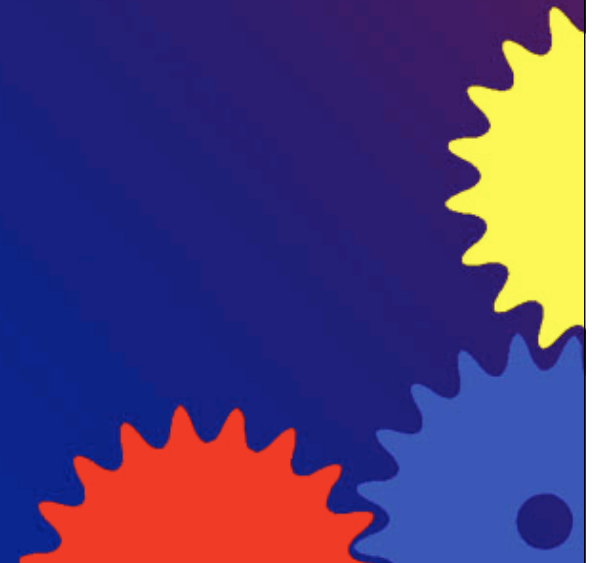
- At least one caring parent or another supportive adult in their family or social world
- To be socially integrated
- Good educational experiences
- Opportunities to take control/make choices

# Key Resilience Factors

- Positive self-regard
- Good interaction and social skills
- Good coping strategies, e.g. knowing when to ask for help
- The ability to understand what has happened to themselves and others and to be able to express their feelings
- The ability to reflect
- Good problem solving and planning skills
- Awareness of others and their needs
- Multiple social roles




# Strategies for supporting vulnerable children




## Facing new situations

Children with positive early experiences face new situations with:

- Curiosity
  - Expectations of success
  - Expectations that an adult will help if needed
  - The ability to cope with failure
  - A positive attitude
  - Expectations that adults will share their interests
  - Some independence
- 
- A decorative graphic in the bottom right corner of the slide, featuring three interlocking gears. The top gear is yellow, the middle gear is blue, and the bottom gear is red. The gears are set against a dark blue background that transitions into a red gradient at the top right.

## Facing new learning situations

A child who has not had positive early experiences may face new learning situation by:

- Rejecting help and support
  - Showing hostility to the task
  - Being indifferent
  - Being anxious or uncertain
  - Seeming over-dependent on adults
  - Showing hostility to the adults trying to help them
  - Trying to control the adults or other children
  - Expecting to fail or things to go wrong
- 
- A decorative graphic in the bottom right corner of the slide, featuring three interlocking gears. The top gear is yellow, the bottom-left gear is red, and the bottom-right gear is blue. The gears are set against a dark blue background.

# Facing new situations

A child who has not had positive early experiences may have learned that:

- Adults can't be trusted to help or support them
- New situations can be frightening
- It's safer to play or explore on your own
- Things go wrong and unexpected things happen without being resolved
- They can't express their feelings verbally, so have to show they are upset physically



# Planning to help children develop resilience

Once a vulnerable child has been identified:

- Carry out an assessment of needs
- Involve the child
- Form a plan inside and outside school with the child, home and school staff
- Monitor and Review



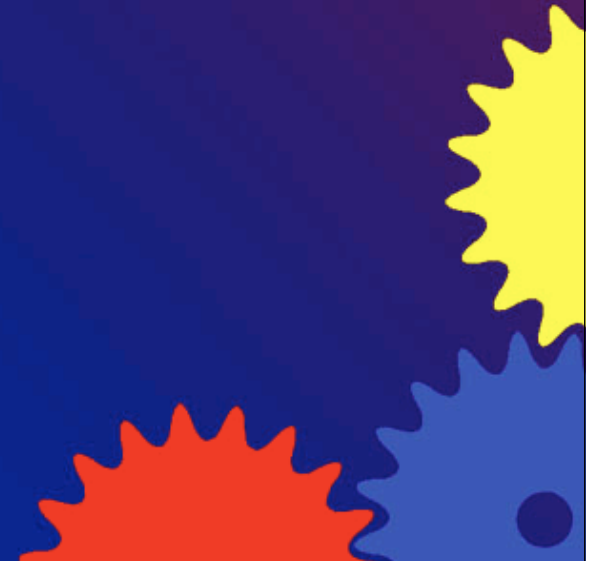
# The home as a secure base

Providing a secure base includes:

- Clear and consistent boundaries and expectations.
- A nurturing and respectful environment.
- Understanding the emotional and physical needs of others.
- Being able to recognise, understand and manage emotions.
- Fun and enjoyment of learning.
- Activities appropriate to the child's needs.

# Providing a secure base will result in A child being able to:

- Listen and attend
- Focus on a task
- Be curious
- Take risks
- Plan
- Be organised
- Co-operate



## **Child**

Poor health  
Language difficulties  
Learning difficulties  
Low self-esteem  
Poor social skills  
Behavioural difficulties  
Lack of empathy  
Poor problem solving skills  
Over dependent

## **Community**

**Violence/crime**  
**Lack of services**  
**Discrimination**  
**Antisocial community norms**

## **Risk Factors**

## **Risk Factors**

## **Risk Factors**

## **Family**

Ill health of parent  
Abuse/neglect  
Family violence  
Parent in prison  
Drug/alcohol dependence  
Divorce/separation  
Bereavement  
Step family

## **School**

Moving school  
Changing teacher  
Exclusion  
Poor friends  
Bullying  
Peer rejection  
Learning difficulties



## Child

Good health  
Good language skills  
Good self-esteem  
Good social skills  
Optimistic  
Independent  
Assertive  
Problem solving skills

## Community

Working together  
Informal networks  
Good role models  
Access to support services  
Strong identity  
Acceptance of cultural diversity

## Family

Supportive family  
Close extended family  
Family coherence  
Positive parental guidance/role models  
No obvious family stressors - finance  
Cultural diversity

## School

Positive climate  
Peer group/ Friends  
Achievement  
Opportunities for success  
Cohesive staff  
Listening staff

# Resilience Factors Resilience Factors Resilience Factors

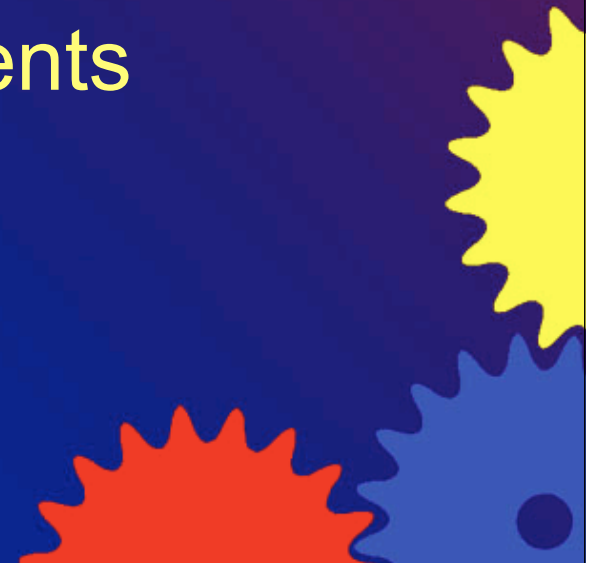


## The importance of home and school in developing resilience

- A wealth of research indicates that school and homes which identify and foster a child's strengths can "power them from risk to resilience"

## AIM

- Develop a plan for identifying and supporting vulnerable young people
- Produce a whole school approach to foster resilience in all students



## Identifying a child's underlying resilience

- Even in the face of multiple and/or serial losses, most children possess more than a degree of resilience, although it may not always be easily spotted.



# What next?

1. **Plugging the gaps**
2. **Fostering the strengths**
3. **Teaching the skills**

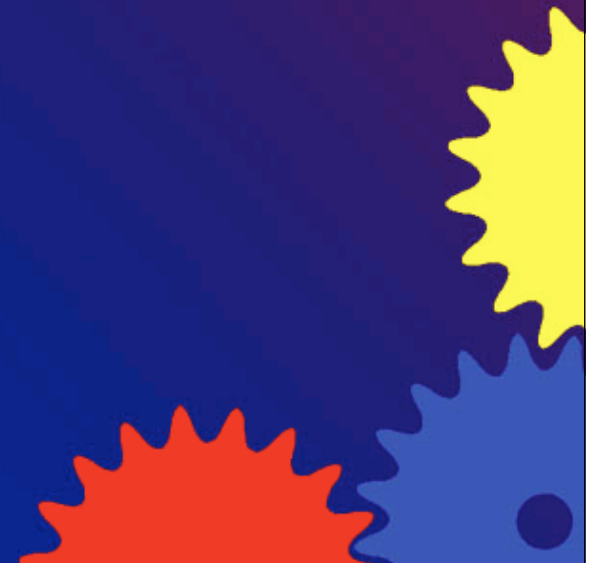
# 1. Some gaps that may need to be filled

- Belonging to a group
- Achieving and enjoying success
- Physical needs e.g. food
- Opportunities to play



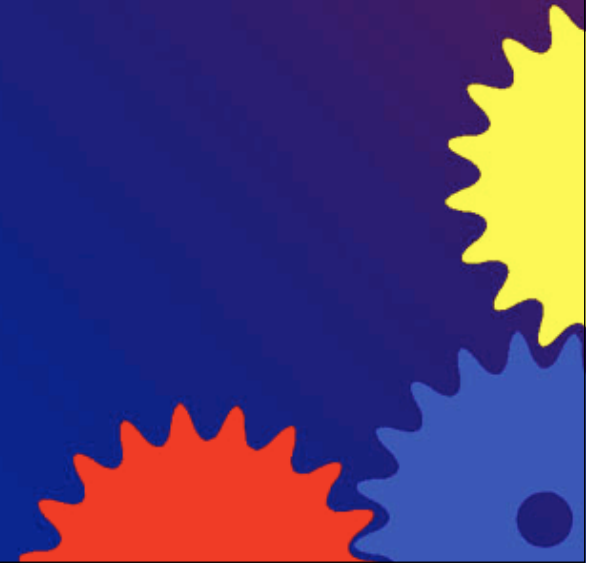
## **2. Some strengths that may need to be fostered**

- Practical strengths
- Independence skills
- Academic achievement
- Sporting strengths
- Problem solving skills
- Interpersonal skills



### 3. Some skills that may need to be taught

- Social Skills
- Assertiveness
- Problem solving
- Stress recognition and management





# RESILIENCE

**PLUG THE GAPS  
FOSTER THEIR STRENGTHS  
TEACH NEW SKILLS**



# RESILIENCE

1. **Plug the gaps**
2. **Fostering the strengths**
3. **Teach new skills**



A Lucky Duck Book

# ROB LONG'S INTERVENTION TOOLBOX

Physiological

Behaviour

Cognitive

Social

Happiness

Feelings



Age range 5 - 16



Printable resources



CD Rom included



PowerPoint

for social, emotional and  
behavioural difficulties

